

FINANCIAL TIMES

Table with exchange rates for various countries including Austria, Belgium, Canada, etc.

World News

EC presses US to give entry visa to Arafat

The EC, on the eve of the European Community summit on Rhodes, urged the US to grant Palestinian Liberation Organisation chairman Yasir Arafat a visa allowing him to address the United Nations in New York. Rhodes summit Page 2

Sri Lanka attack

At least four people were killed, and 50 injured, in an attack on an opposition election rally of the People's Party near Colombo. Reported killed in the attack was party vice-president Bandura Samarasingha. Background Page 6

Cyclone search

Ships of the Bangladesh and Indian navies scoured the Bay of Bengal for thousands of fishermen and islanders missing after a cyclone and tidal waves killed at least 700 people.

Nuclear writ

Philippine Government is suing Westinghouse Electric over claims that the US company paid bribes that benefited former President Marcos to procure a contract to build a \$2.1bn nuclear power station. Page 8

Peru wage strike

Peruvian workers staged a one day strike demanding higher wages and an end to food shortages. Page 5

Fieldhouse III

Chief of Britain's defence staff, Sir John Fieldhouse, 60, underwent emergency surgery after falling ill at a Nato meeting in Brussels.

Sydney ultimatum

Australia will close the Yugoslav consulate in Sydney if the person who shot a 16-year-old Croatian youth during a demonstration is not handed over to Australian police in 24 hours.

Strike escalates

The army called in an extra 120 trucks to ferry stranded commuters into Paris but officials said soldiers were fighting a losing battle against the spreading transport strike.

Labour blocks Likud

Israeli Prime Minister Yitzhak Shamir and rival Foreign Minister Shimon Peres scrambled to woo ultra-orthodox religious politicians after Peres's Labour party spun a coalition with Likud. Page 6

Execution delayed

India's Supreme Court delayed the execution of two Sikhs condemned to hang for the 1984 assassination of Prime Minister Indira Gandhi. The court's decision gave them at least five more days of life.

Acid attack

A Jewish Holocaust survivor, buried alive in the face of an Israeli attorney for convicted Nazi murderer John Demjanjuk at a funeral for another defence lawyer.

Mafia arrests

More than 200 people arrested in a joint anti-Mafia operation in Italy and the US on drug charges.

Table Mt fire

Firemen and army units battled to control a forest fire which swept across Cape Town's Table Mountain, destroying hundreds of hectares of vegetation and pine trees.

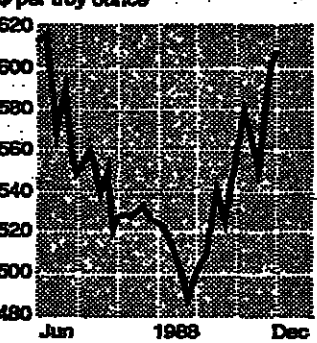
Business Summary

Gen Cinema to sell soft drinks unit for \$1.5bn

GENERAL Cinema, US group, announced it planned to sell its US soft drinks bottling business to PepsiCo, the second largest drinks group in the world, for \$1.5bn. Page 25

Platinum

PLATINUM price rose strongly again in London to reach \$610.50 an ounce, having moved up from \$589 on Monday. However, some profit-taking.



ing in New York later in the day

caused the London price to ease back and it closed at \$608.75 an ounce, \$7.75 up from Wednesday's level. Page 49

MAXWELL Communication

public company of Mr Robert Maxwell, the British publisher, announced the sale of three units of Maxwellian less than a month after he told employees of the New York publishing house he had no intention of breaking it up. Page 25

AMERICAN Telephone and Telegraph

dominant US telecommunications group, will report the first annual loss in its 103-year history following a \$6.7bn pre-tax write-off of obsolete equipment. Page 25

ASA BROWN BOVERI

electrical engineering group, reported a pre-tax profit of \$388m for the first nine months of the year. Page 27

SOCIETE GENERALE de Belgique

Belgium's largest holding company, is restructuring its interests in international trading in an attempt to restore its General Trading subsidiary to profit in 1989. Page 25

HITACHI Japanese consumer electronics group

reported worldwide net profits up 52 per cent to ¥36.8bn (\$283m) in the six months to September, on sales which rose 13 per cent to ¥2,117bn. Page 28

EUABANK London-based consortium bank

specialising in Latin America, has raised an additional \$200m in capital from its shareholders to enable it to increase its provisions against Third World loans. Page 36

INDUSTRIAL EQUITY

Sir Ron Brierley's Sydney-based company, gained control of Woolworths, the Australian retailer for which it launched a takeover bid 10 days ago. Page 28

NOMURA Securities

world's biggest securities company, reported the biggest interim pre-tax profits of any Japanese company, continuing the growing dominance of the country's financial groups. Page 28

BERLINER HANDELS- und Frankfurter Bank

increased its partial operating profits by 8.2 per cent in the first 10 months of 1988 to DM128m (\$73.5m) from DM124m in the year-earlier period. Page 27

BAKTER International

has emerged from the last five turbulent years in the US health-care industry as the country's major hospital supplier, and has its eyes firmly set on overseas growth. Page 26

BOMBARDIER

Canada's leading heavy transport equipment and aerospace group, improved performance in both the third quarter and first nine months of 1988. Page 26

Gorbachev secures resounding victory for radical reform

By Quentin Peel in Moscow

THE Supreme Soviet of the USSR yesterday gave resounding - albeit not quite unanimous - support to the first key package of radical constitutional reforms proposed by Mr Mikhail Gorbachev, the Soviet leader.



Azeris demonstrate in Baku against Armenian claims on the disputed territory of Nagorno-Karabakh

As a result, the Supreme Soviet, until now little more than a rubber-stamping body for the decisions of the Communist Party leadership, has in effect voted itself out of office and paved the way for a new style of elections on March 26 next year and a quite different parliamentary system.

Major elements in the reforms involve multi-candidate elections, new rules for nomination, the creation of a standing parliament to supervise the executive authorities and a constitutional control committee to prevent the abuse of power.

In spite of substantial amendments, however, the reforms failed to win the wholehearted support of the dissident Baltic republics, where strong nationalist movements are still seeking real devolution of power from the centralised Soviet state.

In an open display of revolt, five deputies voted against the constitutional reforms, while 27 abstained, showing that doubts remain about a system which will introduce a two-tier parliament and a new executive president with sweeping authority - a post Mr Gorbachev is expected to assume.

Critics say that the new super-parliament, the Congress of Deputies, will have an adverse effect on democracy by

itself electing the new Supreme Soviet from its own ranks thus diluting any dissident element. It will also reserve one third of its seats for organisations such as trade unions, the Communist Youth League, and the Communist Party itself, thus guaranteeing disproportionate representation for such like-minded bodies.

However, Mr Gorbachev managed to win many of the dissenters back on board with amendments guaranteeing a bigger role for the Soviet Union's 15 constituent republics. Continued on Page 24

Continued on Page 24

Perestroika at 'critical' stage

By John Lloyd in Moscow

A SENIOR Soviet economist has said perestroika (restructuring) now has a critical stage, and that the optimism over its success which had been common in government circles has now been replaced by a realisation that it could take "decades" for real improvements to come through.

Professor Leonid Albkun, head of the Institute of the Economy at the Academy of Sciences, said that price reform had now been indefinitely delayed and that it would not currently be a good idea

because of the faltering state of the economy. His frank remarks were the more remarkable because they were made in the presence of US economists and industrialists who were participating in a US-Soviet forum. They reflect a view which Prof. Albkun has held for some months and which he has already partly exposed in articles and interviews.

Prof. Albkun said that the serious problems now confronting the Soviet Union could not be solved in parts. "The initial idea of price reform which was

approved last year by the Central Committee (of the Communist Party) assumed structural changes based on economic growth," he said.

"But in 1988 growth fell off. This year the situation of the Soviet economy is getting more and more serious, especially in the consumer market," the economist added.

"Serious proportions have arisen," he said. Of the two elements in price reform - an administrative act changing the level of prices, and a new structure of prices based on

Nato report calls for increased resources and value for money

By David White in Brussels

A STUDY of Nato defence structures points to "glaring" differences between member countries and calls both for more resources and for more efficient use of the money.

The Nato report, approved by defence ministers at a Defence Planning Committee meeting here yesterday, has been welcomed by the US, which can use it to demonstrate to members of Congress that the contentious "burden-sharing" issue is being taken seriously.

"Particular efforts" are called for from some low-spending allies.

The UK, which has announced a rise in military spending in real terms over the next three years, is urged to make further increases and to do more to obtain greater efficiency and value for money.

Denmark and Belgium, the two members most frequently criticised for their contribu-

tion, are told they need sustained spending growth and large capital investments. The Netherlands and Luxembourg also need to raise spending, the report says, and Italy, Norway and Portugal to make greater efforts to modernise.

The report expresses concern about a possible slippage in West German capabilities, and warns Spain that it might have underestimated the cost of bringing its forces up to Nato standards.

The US, which continues to spend more than 6 per cent of its gross domestic product on defence, far ahead of the other allies, and which has had the highest annual growth in the last five years, is asked to maintain what the report calls "exemplary standards."

The report highlights "wide disparities" not only in the resources given to defence but also in countries' response to allied goals for their forces, in the extent to which their forces

are kept up to date and can be sustained, and in their help to the three industrially weakest members - Greece, Turkey and Portugal.

It says there is scope for a number of allies to do more in all these areas, and emphasises the need for greater assistance to Turkey, which already spends about as much of its national resources on defence as Britain.

It calls for more co-operation on armaments, more spending on ammunition stocks, especially in the southern region, and greater consultation and concertation in activities outside the Nato area. These have all been important US demands.

However, the report argues the case of Europe and Canada in putting forward a range of considerations other than the percentage of gross domestic product spent on defence, which is the core of the US campaign.

Buyers queue up for stake in British Steel

By Phillip Coggan in London

BRITISH STEEL'S public offer looks set to be oversubscribed when applications close at 10am today.

By early evening yesterday, the offer had attracted around 400,000 applications from the investing public, employees and BS pensioners. On the basis of an average of 1,260 shares per application, the target total of 460m shares under the offer has already been passed.

This morning will bring a fresh batch of post, some hand-delivered forms and applications from some investment institutions. Expectations were that the final total of applicants might be 500,000.

An oversubscribed offer will be a great relief to the Government, after the bad trade figures and interest rate rise last week appeared to have jeopardised the success of the issue.

The offer was priced at 125p per share, at the lowest end of expectations, in an attempt to maximise investor demand and dispel memories of British Petroleum's disastrous offer last year. The Government was keen to resuscitate the privatisation programme ahead of the much larger electricity and water issues.

However, this week's wobbly stock market has sharply reduced expectations of the premium which British Steel shares will attract when dealings commence on Monday. Early estimates, before the trade figures, had concentrated on a 15p-20p premium on the 60p first instalment price. However, the index, which is making a book on the premium at Monday's close, was yesterday quoting a spread of 61 1/2-64 1/2p.

Such a premium would mean very little, if any, profit for the stags which might ironically save the Government from criticisms that the £2.5bn (\$4.6bn) price it set for British Steel was too cheap.

Even if British Steel receives as many as 500,000 applicants, it will still be much less successful than most of the privatisation and major public offers over the past few years. Only the crash-affected BP and Eurotunnel offers attracted less interest.

But a late surge of interest has saved the offer from disaster. It seems that many investors followed press advice to wait until the last minute before applying, in case some disaster occurred in the stock

Continued on Page 24

RJR Nabisco shares fall as merger agreed

By Anatole Kaletsky in New York

THE SHARE price of RJR Nabisco fell unexpectedly on Wall Street yesterday morning, as arbitrageurs and investors reacted with consternation to the apparent outcome of the record-breaking auction for the large tobacco and foods conglomerate.

News that the RJR board had signed a merger agreement, said to be worth \$16 a share or \$25.1bn in total, with Kohlberg Kravis Roberts, the leading US leveraged buyout group, failed to impress the stockmarket. Doubts arose as to the bid's true value, the judgment of RJR directors and as to the possibility of legal actions delaying completion of the takeover.

RJR's shares fell at first by as much as \$2 when Wall Street opened, before settling by lunchtime at \$22 1/2, which was 3% below Wednesday night's close and almost 20 per cent less than the nominal price of the KKR deal.

The main reason for the big gap between the RJR's stock-market price and the deal's stated value was the large non-cash element in the KKR proposal.

KKR agreed to pay only \$31 in cash for each RJR share. The remaining \$22 of the stated price would consist of risky junk bond securities - \$18 worth of "exchangeable preferred stock" plus debentures, convertible into a 25 per cent equity stake in the reorganised tobacco division of RJR, which KKR said would command a market value of \$10.

Arbitrageurs noted these securities could turn out to be worth less than stated and were impossible to value accurately until full details of the terms were released.

The uncertain nature of these securities also led to concerns about legal action, since the cash element appeared to have been larger in the eleventh-hour bid which was proposed by RJR's chief executive, Mr Ross Johnson, and rejected on Wednesday night by the board.

Mr Johnson, whose buyout group was backed by Shearson Lehman Hutton and Salomon Brothers, valued his final offer at \$112 a share, including a cash element of \$34. He also offered \$24 worth of preferred stock, plus debentures convertible into a 15 per cent stake in the tobacco business which it said would be worth \$4.

To add to the confusion, the cash elements in both bidders' final offers were smaller than in one of the proposals submitted two weeks ago, when Mr Johnson was willing to pay \$20 in cash plus \$10 in securities.

In effect, both bidders were calling on RJR's shareholders to lend them more of the money they required to finance higher offers.

In opting for KKR in preference to the Johnson group, RJR said it had viewed the value of the two offers as "substantially equivalent," but determined that the KKR proposal would be "in the best interests of the company and its shareholders."

This unusual statement appeared to leave open the possibility of legal action by Mr Johnson's group or RJR shareholders who disagreed with the board's financial determination.

Benazir Bhutto named as Pakistan Prime Minister

By Christina Lamb in Rawalpindi

BENAZIR BHUTTO, leader of the Pakistan People's Party, was named Prime Minister of Pakistan yesterday and thus became the first female leader of an Islamic country.

The announcement by Mr Ghulam Ishaq Khan, acting President, ended 15 days of suspense for the nation since the general election in which the PPP emerged as the largest party with 93 seats, but failed to win an outright majority in the 207-seat National Assembly.

For Ms Bhutto it marked the end of 11 years in a political wilderness since the overthrow and subsequent execution of her father, the late Prime Minister Mr Zulfikar Ali Bhutto. The elections were held following the death of President Zia ul-Haq, Pakistan's former military ruler, in a mysterious air crash in August. The news came as little surprise. Earlier this week the PPP secured a majority in the National Assembly after reaching

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MARKETS table containing data for Coffee, Sterling, Stock Indices, Greece falls short of grand ambitions for Rhodes summit, Philippines Untangling the inadequate telephone wires, Technology Speak to me only with thy teleprompt, Management: Sony's zero option campaign to eliminate defects, Editorial comment: Low-powered competition; New leadership in Mexico, Lombard: The truth about UK tax cuts, Less UK electricity; RJR; Next; General Cinema; BPP, Survey: Buckinghamshire.

EUROPEAN NEWS

Strikes raise profile of French Communists

By Paul Betts in Paris

THE FRENCH Communist party has set the tone this week for what promises to become a particularly intense and bitter campaign for next spring's French municipal elections by fanning the strikes which have caused growing havoc in the Paris public transport network.

The strikes, which have forced the Government to call in the army to provide emergency transport services for stranded commuters, have now turned into an open showdown between Mr Michel Rocard, the Socialist Prime Minister, and the Communists.

As the Paris public transport conflict threatened to spill over into other public services, Mr Rocard accused the Communist Party in the National Assembly this week of being at the heart of the latest wave of labour unrest in France. And the Gaullist RPR opposition party entered the political fray by confirming yesterday its intention to table in the next few days a censure motion against the Government for its handling of the strikes, which, according to Patronat, the French employers federation, are costing the economy about FF800m (\$135.6m) a day.

The sudden re-emergence of the Communists at the forefront of the political stage is not altogether surprising. They had been expected to deploy their political energies in the municipal elections - in many respects far more important for the party than the recent Presidential or legislative polls.

The Communists, who at a national level have seen their popular support stabilise just over the 10 per cent mark, are now keen to keep their more significant role at a municipal and local level, especially in traditional left-wing regions of the country. To this end, they have been pressing the Socialists to enter into a new national electoral pact to present joint lists of left-wing candidates in the municipal polls.

Greece falls short of grand ambitions for Rhodes summit

IF the Greek Presidency of the European Council has its way, this weekend's European Community summit in Rhodes will be a non-controversial affair. "Our aim in Rhodes will be to prevent conflicts, not to create them," one Greek official said.

The vulnerable state of health of Mr Andreas Papandreu, the Greek Prime Minister, is one key reason why Athens will seek to avert serious disagreement on any item on the agenda. Mr Papandreu is still recuperating from a serious cardiac operation performed in London last September and on doctors' orders the work and stress he can sustain are extremely limited.

This has disappointed no one more than Mr Papandreu himself. He had hoped to exploit the EC Presidency with a dramatic political gesture designed to boost his prestige at home. As it is, he has had to content himself with two initiatives, which Athens is counting on to lend a Greek flavour to the summit: the drafting of a relatively anodyne declaration on the Community's international role, and a discussion of EC policy on global environmental problems.

According to Mr Theodore Pangalos, Greece's Minister for EC Affairs, the other main items on the agenda are the social implications of setting up the 1992 single market and development of Community island regions.

Greece's original ambitious plan to launch a package of directives on social issues designed to complement the technical aspects of the single market has more or less foundered on the twin rocks of British opposition and less-than-fervent backing from the Commission President, Mr Jacques Delors.

By way of consolation officials in Athens say the Greek Presidency can at least claim to have kicked off a debate on the subject which is not expected to bear fruit until the French Presidency in the second half of 1989.

The review of the progress towards the 1992 single market, based on a report drafted by the Commission, could run into objections from British Prime Minister Mrs Margaret Thatcher, depending on how aggressively Mr Delors pushes for a discussion of thorny issues on which insufficient progress is judged to have been made, such as frontier controls and fiscal harmonisation.

Other Greek officials also stressed that the Presidency will do its best to avoid such a confrontation from developing. The discussion on the environment is expected to dwell on such phenomena as the destruction of the ozone layer and to conclude with recommendations on the drafting of a set of environmental protection principles.

The text on the declaration on the Community's international role has already been considerably modified after consultation between Athens and the other 11 capitals.

Ye Olde European bastion against Eastern invaders

JOURNALISTS arriving yesterday at Rhodes' Cactus Hotel - "everything you write gets spliked" - at last tumbled on the reason why the Greek Government chose this of its many islands as the venue for today's European summit, writes David Buchan in Rhodes.

Medieval Rhodes, said a helpful set of history notes provided to journalists, was "the first European state." The Grand Master of the Knights of St John of Jerusalem, who arrived in Rhodes in 1309 and built the magnificent castle where EC leaders will meet today, was elected by a 45-man council from 29 countries. This was the forerunner of today's European parliament.

But that is not the only parallel claim. Rhodes was "not only the first European defence community," with the Knights running Europe's only standing army and navy of the time, but also "the first outline of a European common market" in agricultural and financial services. This bold claim rests on the role the Knights are said to have had in promoting farming, and financing Euro-Arab commerce.

Was all this designed to recall how Europe united against the Saracens, some journalists wondered. After all Rhodes is only just across from Turkey, which has applied to join the EC and expects to hear the EC verdict next year.

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Financial Times (Scandinavia) Ltd, Ostergade 44, Copenhagen, DENMARK

Old habits die hard as Kremlin plays its constitutional cards close to its chest

By Quentin Peel in Moscow

MR MIKHAIL GORBACHEV'S constitutional reforms produced a gigantic mailbag for the Supreme Soviet in Moscow - more than 300,000 letters in barely a month - as Soviet citizens sought to exercise the one way they know to get their views across to the authorities.

Newspapers were inundated, too, not to mention Communist party organisations, republican and regional governments, and town councils. Clearly, people were taking constitutional change seriously.

From the entire debate, a whole raft of amendments to the reforms were drafted. Almost half the articles in the proposed reforms were set to be altered - 32 out of 62 articles in the new election laws, and 26 out of 55 in the constitutional reforms - when the plans were presented to the Supreme Soviet on Tuesday.

And yet only a handful of those amendments have yet been revealed, even now that the reforms have been finally agreed. Even leading members of the Supreme Soviet had not had a chance to read them when the session was one day old. Ordinary citizens have had no chance at all.

The dichotomy of glasnost - seeking to promote an open debate, and then denying half the basic information needed to conduct it - is still glaring, Mr Gorbachev admitted as much when he wound up the session: "Many things gave rise to questions," he said. "Why? Because we didn't care to explain their meaning. The centre was following the old practice of declaring: they will get used to it all in time."

The first batch of amendments was approved almost two weeks ago, by a joint meeting of constitutional committees of the Supreme Soviet, which agreed on 40 changes. Only three were published, in Pravda, the party newspaper.

One concerned the composition of deputies to be elected to the new Congress of People's Deputies - the new super-parliament. One third of their number (750 out of 2,250) will be elected by "public organisations", thus reinforcing the hold of the Communist party and its affiliates, like trade unions, the youth league etc.

The deputies did not change the basic rule, but agreed that the numbers from each organisation should not be written into the constitution. They would be written into the election law instead, thus making it rather easier to alter them.

A second amendment published sought to reassure the restive Soviet republics. It concerned the power of the new Congress to decide exclusively the composition of the Soviet Union, and the formation of new autonomous republics and regions.

The amendment changed the words to say that the Congress could decide only "matters of national-state structure that are within the jurisdiction of the USSR."

The only other change revealed - at a crucial time when the three Baltic republics, and Armenia and Georgia were all voting to oppose key elements - was to stop it being the "exclusive prerogative" of the new Congress to repeal republican legislation if it were deemed to offend against the constitution.

A week later, last Saturday, the presidium of the Supreme Soviet met in Moscow, and agreed a string of amendments - almost certainly those decided by the constitutional commissions, and perhaps a few more. No details were published.

Over the weekend, however, the newspaper Arguments and Facts, a restricted-circulation weekly, gave a few more hints of what was in the mind of the leadership. For example, it was proposed that judges should not be elected by local Soviets - they would be less likely to be genuinely independent - but at higher level.

Another paragraph that had infuriated the dissident republics was to be altered: the new USSR Supreme Soviet - indirectly elected via the Congress, but acting as a standing parliament with sittings last-

ing several months - would have its powers somewhat circumscribed. It would no longer be expected to lay down "basic guidelines" for the republics, but only "general principles". More importantly, it would no longer be able to determine "the legal status of social organisations," which the Baltic states feared might mean the banning of their new popular front movements.

This was still a long way short of the "more than 40 amendments" which had been agreed behind closed doors. Nothing more emerged when the Communist party central committee held a plenary session on Monday. A couple of details were given by Mr Anatoly Lukyanov, Mr Gorbachev's close constitutional adviser, on Tuesday. But his main advice was to "read Arguments and Facts."

Finally at the closing session of the Supreme Soviet yesterday, minutes before the deputies were set to vote, Mr Georgy Razumovsky, chairman of the constitutional commission, revealed a few more of the details about to be agreed.

Instead of insisting that in future "people's deputies shall be released from their employment," the constitution will read "may be released."

The rules for protesting to a new "constitutional control committee" will also be extended - to allow republics to complain about actions of national bodies.

And finally he revealed an amendment promised by Mr Gorbachev, as one way to restrain the power of the executive president. "Officials can be relieved of their posts if they fail adequately to carry out their mandate," the constitution will read.

No doubt Pravda will carry an arbitrary selection of all that today, just to let people know what has been decided for them. It is not quite democracy, but as Mr Gorbachev said: "All of us are learning our lessons. We are all in the school of democracy. We must learn to be good pupils."

Azerbaijan crisis talks in Moscow

By John Lloyd and Quentin Peel

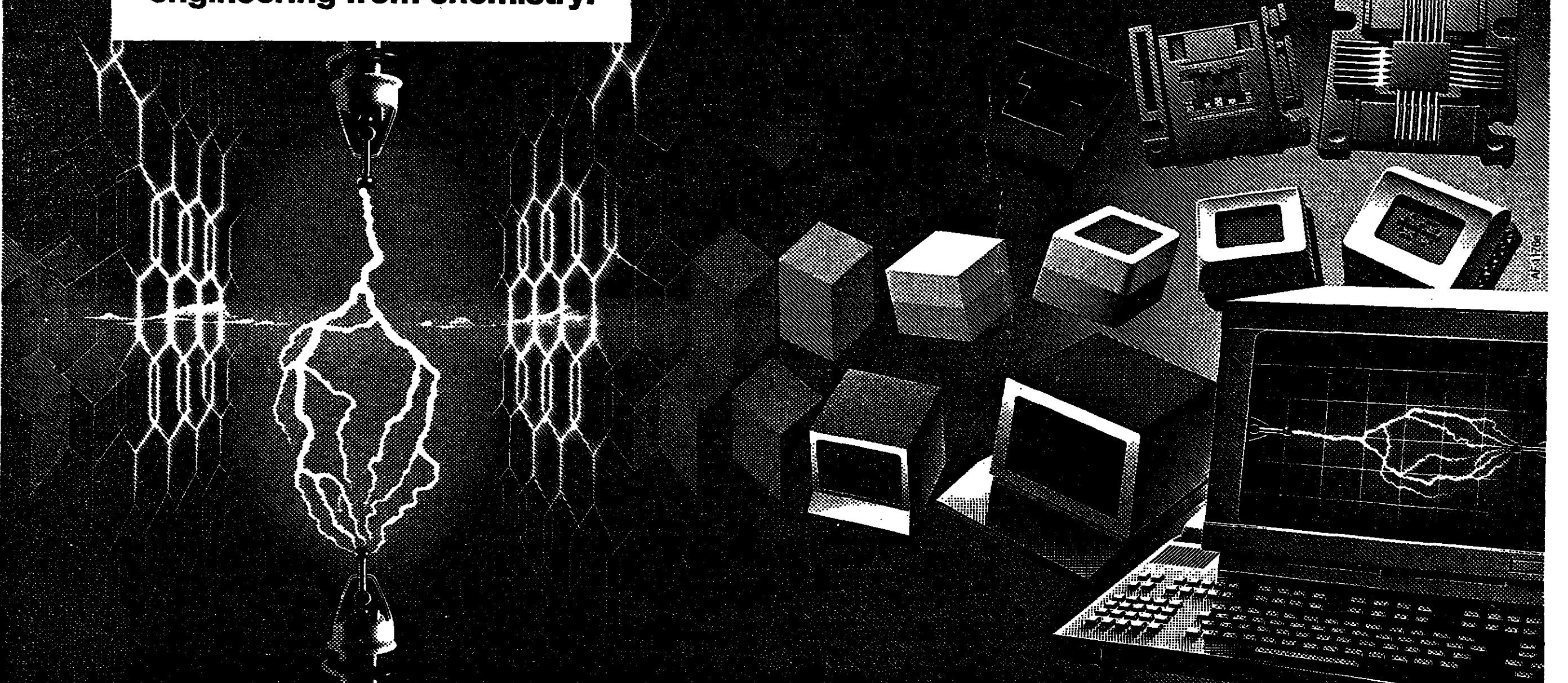
MEETINGS WERE called for last night in the Kremlin between the Communist party leaders and the leaderships of Armenia and Azerbaijan, amid clear signs that personnel changes in these republics were afoot.

The meetings came at the end of a day in which the officially admitted death toll rose to 23 - including Armenians, Azeris and Soviet soldiers - and as more than 20,000 refugees have crossed the borders in each direction to escape pogroms.

Mr Arkady Volsky, the central committee's emissary to Nagorno-Karabakh, the Armenian enclave in Azerbaijan which has been the trigger for the present and earlier disturbances, told the USSR Supreme Soviet yesterday that the two republics were now "boiling", and that "when the law is being violated and when blood is being spilt, the state cannot be a bystander."

The situation is now officially admitted as being critical. In reports in some of the main newspapers yesterday, a picture was painted of the two capitals - Baku in Azerbaijan and Yerevan in Armenia - being under siege from refugees, gripped by waves of strikes and now under tight martial control, with curfews operating.

Innovations for electrical engineering from chemistry.



Clearly, the products of electrical engineering are in the forefront of progress. But new developments in the industry call for even greater innovation. Especially in the miniaturization of appliances, in the creation of components able to withstand extreme stresses and in the need for increased safety and cost-effectiveness in production.

For example, electrically conductive plastics will provide new stimuli in storage battery technology. And, conversely, chip carriers, produced from special polyamides, protect sensitive electronic components against electrostatic charges.

ranging from cable sheathing to appliance housings. Plastics are far from our only area of innovation, however. Case in point: computer keyboards. A new development in keyboard technology-LCD keys-provides access to as many as 40 character sets with a total of 4000 characters.

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Precisely the sort of innovation one has come to expect from BASF. For we have one of the world's most extensive ranges of plastics, and offer customized materials

Teamwork between the chemical and electrical engineering fields can spark the solution to problems faced by both.

هكذا من الأجر

Lenin yard closure signals end of shipbuilding era

Christopher Bobinski reports that a Soviet orders boom turned out simply to be prolonging an agony

AS the sign on the Lenin shipyard in Gdansk came down yesterday the shock waves were still reverberating from the Polish Government's decision to close the yard. The restructuring of a plant this size, with all the attendant economic, political and social implications, will be the first for the Communist bloc since the war.

For Mr Zdzislaw Miedzianek, Poland's Deputy Industry Minister, who has been studying how to prune the country's shipbuilding industry since May, the decision is a logical consequence of chronic labour shortages and a looming energy crisis.

The prospect of power shortages within the next few years, he argues, mean that energy-intensive steel output has to be cut. Decisions have already been taken to limit capacity at three Polish mills. These new policies not only mean savings in iron ore imports from the Soviet Union and the prospect of purchases of higher quality ores from producers such as India, but further closures wherever there is a heavy steel input such as production of rail rolling stock.

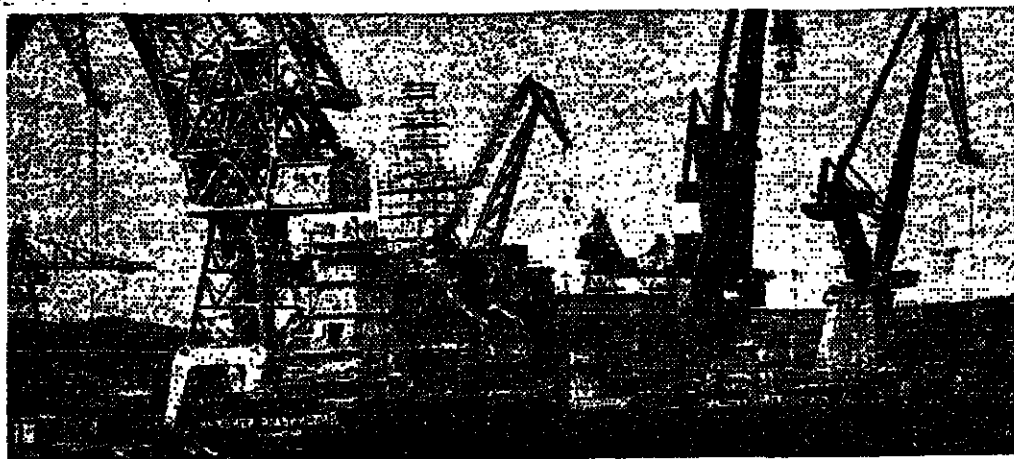
For the moment the Government has ridden the protests from the opposition and its economists. These have argued that the decision was a purely political one aimed at depriving

Mr Lech Walesa, the Solidarity leader, of a power base which twice this year has gone on strike to support the union's demand for legalisation.

The movement has pointed out that, were the figures to be taken seriously, then the yard, which was subsidised to the tune of Zl 7.65bn (\$3.3bn) in 1986 and Zl 4.9bn in 1987, is coming out of the red this year and other industries and shipyards were in a worse situation.

Both Solidarity and the shipbuilding lobby, which is also arguing against the closure on economic grounds, raise the vexed point of the Comecon pricing system. This uses a rouble which is grossly overvalued against the dollar and thus hurts Polish exporters, whose prices in roubles on the Soviet market are fixed on the basis of average world dollar prices over the previous five years.

The system favours Poland in imports from the Soviet Union - little consolation for a shipyard which in the past has been required by the Government to fulfil Soviet orders and is now expected to show a profit. Professor Jerzy Dorrfer, an unqualified expert on the industry in Gdansk, has even suggested that ships should simply be traded to the Soviet Union for dollars pure and simple.



Under sentence of death: cranes at the Lenin shipyard in Gdansk

In any case the yard still has two years in which to finish the Rouble 280m (\$239m) Soviet orders, due to be delivered between the middle of this year and the end of 1990, and deliver \$65.5m (\$35.6m) worth of vessels due to Western customers. The orders due for delivery after that date, worth some Roubles 390m and \$120m are to be renegotiated and placed either at the other three remaining Polish yards or simply cancelled.

The implication is that Poland will be selling fewer ships than the 301 vessels pencilled in by the Soviets for the next five year plan beginning in 1991 and this marks a major

change of emphasis. Indeed, Mr Mieczyslaw Wilczek, the industry Minister, said in a recent Polish newspaper interview: "We thought that Soviet orders for the yards were a boon but in fact they only drew out the agony."

Over the next 24 months the ships now under construction at the Lenin yard will be finished under the auspices of a joint company with the neighbouring Northern shipyard, while remaining capacity on the 129 hectare site is to be turned to other uses.

The most advanced plans include bringing television set production into one of the yard's unfinished sheds and

plans to build refrigerating equipment on the site by Igloopol, an ambitious state-owned food processing company. These ideas have been around ever since the summer, when the Government first signalled it wanted change at the yard.

"The trouble with managers of my generation," says Mr Miedzianek, who headed the plant Cogelski works in Poznan which also makes ships' engines, "is that they are incapable of thinking in terms of return on capital invested."

Management at the yard was content, he implies, to see their plant 60 per cent utilised because of the shortage of workers and never thought of

selling off or even leasing excess capacity to make extra money - meanwhile delivery dates of ships being built at the yard were lengthening, the industry was in recession and the yard's finances were a disaster.

It was only under government pressure that management at the yard began to plan a restructuring programme. Now the shipbuilding lobby, which was stunned by the closure decision, is hoping to adapt that plan to the new situation. Mr Czeslaw Tolwinski, the yard's manager and in charge of the closure, is working towards retaining shipbuilding capacity on the site with employment cut from the present 10,600 to some 4,000 to 5,000, ready to take advantage of the present upswing.

"Let them get on with finishing the orders they've got at present," Mr Miedzianek says, "then in a year's time we'll look at the market and examine the pros and cons of keeping a smaller yard in addition to the three Poland still has."

In any case, Mr Miedzianek adds, he is still looking closely at the nearby Gdynia yard with its more modern equipment. Were it to attract redundant shipbuilders from Gdansk then it could improve its results. Otherwise, Mr Miedzianek warns, it could be the next for closure.

Tourism earnings boost Turkey's economic fortunes

By Jim Boddagier in Ankara

TURKEY'S CURRENT account showed a small surplus of \$20m in the first nine months of the year, indicating that the country's balance of payments is in its healthiest state for several decades.

According to figures released this week by the central bank, record earnings from tourism of \$1.5bn (a rise of 41 per cent over January-September 1987) were the main reason for the improvement.

The export drive which has contributed most to narrowing the trade gap in recent years has shown signs of moderating in the second half of this year, because of a slackening in production owing to the Government's austerity programme.

Nevertheless, the increase in visible exports was still healthy: they totalled \$8.1 bn in the first nine months of 1988, a rise of 15 per cent over the corresponding 1987 period.

The slowing of export growth in the second half of this year was matched by a fall in imports, reflecting declining demand for raw and semi-finished materials. Imports rose by 12 per cent to total \$9.9bn in the January-September period. The trade deficit narrowed by 9

per cent to total \$2.01bn.

The current account is about the only bright spot on a fairly bleak economic horizon for the Government of Mr Turgut Ozal. Its biggest challenge at present is bringing down rampant domestic inflation of 85.4 per cent in the year to the end of October.

However, Turkey's creditworthiness still seems assured in the international banking community despite onerous external debt servicing totalling \$7.3bn in 1988, falling marginally to \$6.9bn next year. The medium-term trend seems favourable, especially given that debts rescheduled in the early 1980s will be finally paid off next year.

The central bank's foreign exchange position is probably stronger than it has ever been in the past 15 years, according to Mr Rusdu Saracoglu, the governor, in a recent interview with the Financial Times.

In addition, the central bank's deposits with international institutions were sufficient to cover an end-of-year peak in external dues of around \$1bn, and January's bill of around \$300m, said Mr Saracoglu.

EC debate strains Austrian coalition

By Judy Dempsey in Vienna

AN UNSEEMLY row has broken out in Austria's Socialist-led coalition, threatening its unity, as the Government prepares to decide on whether to apply to join the European Community.

It involves Mr Franz Vranitzky, the Chancellor and leader of the Socialist Party (SPO), and Mr Alois Mock, the Foreign Minister, Vice-Chancellor and head of the conservative People's Party (OeVP).

The dispute is over which of the two should present a report on Austrian relations with the EC to Parliament. But it is taking place against a background of growing differences between the two parties as to whether and when Vienna should apply to join.

The report concludes that Austria should consider applying to Brussels. In the light of the EC's internal market programme, Austria needs to be involved in the EC's decision-making process, it says.

Mr Mock delivered the report to the Government on the grounds that the EC issue is in the domain of foreign policy. It was assumed until recently that he would also present it to Parliament for debate. But SPO officials are now arguing that this prerogative belongs to Mr Vranitzky, who has announced plans to set up a fresh ministerial commission to consider EC membership.

Mr Vranitzky is coming under renewed pressure from

the SPO's left wing to exert more leadership in the Government. In the words of one Socialist deputy, he should "stand up to Mock."

But the dispute is not just about personalities: there are also ideological issues at stake. While Mr Mock suggests Austria to apply to the EC as soon as possible, the SPO's left wing, led by Mr Heinz Fischer, is opposed to Austria applying at all. With the apparent aim of playing for time, they are insisting on more fact-finding reports on the EC.

The left-wing faction, wedded to a foreign policy tradition that was oriented more towards the Middle East and a North-South dialogue than to Western Europe, realise full membership would entail a re-alignment of Austria's external relations.

SPO and OeVP officials say the row is causing serious damage to the fragile coalition. And they are suggesting that some left-wing Socialist deputies could force the issue to the point where early elections have to be called.

The SPO left-wingers apparently believe their party could increase its share of "green" votes on the strength of their anti-EC platform. But OeVP officials, along with mainstream Socialists, acknowledge that the only winners in an election would be the far-right Freedom Party, led by the populist Mr Jörg Haider.

Malta lays welcome mat for offshore traders

By Godfrey Grima in Valetta

MALTA IS offering generous incentives and a guarantee of secrecy to banks, insurance companies, shipping concerns and investment trusts in the hope of rivaling Gibraltar and Cyprus as an offshore financial and trading centre.

At the same time, the island is determined to confine registrations to reputable companies and keep "fly-by-night" businesses away.

However, guaranteeing that no unsavoury outfits slip through the net may strain Malta's limited administrative resources. If this proves to be the case, the island may seek further help from Chase Manhattan, the US bank which it has retained as a consultant.

The secrecy of legitimate offshore activity is to be safeguarded by stiff penalties, including imprisonment, for transgressors. But the authorities retain the right to step in in the event of gross misbehaviour, such as drug trafficking.

Even in these cases, any trials would be held in camera before judges sworn to secrecy.

The package of incentives includes corporation tax at a flat 5 per cent on self-assessed

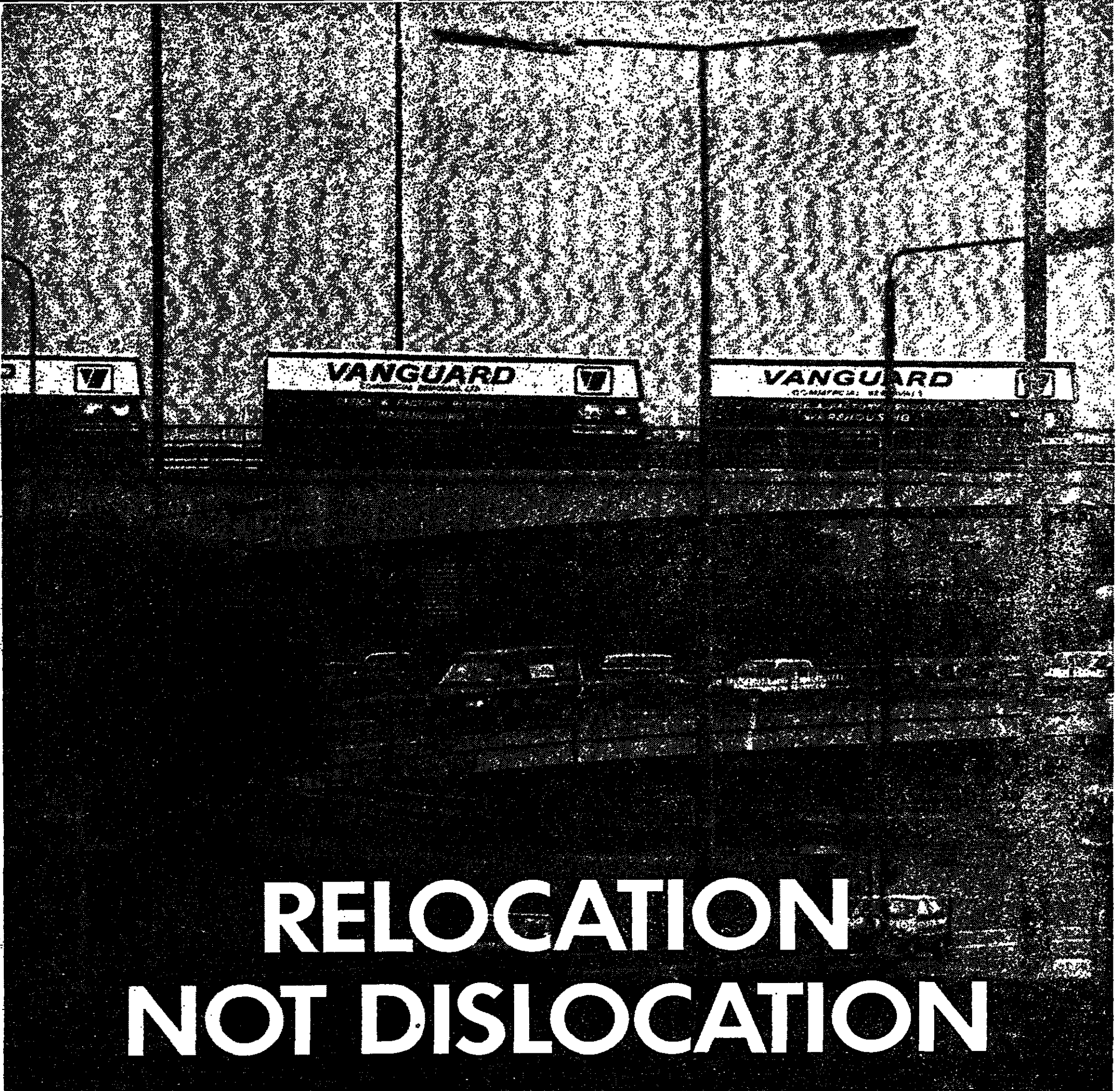
returns, and investment portfolios and ships registered locally can be classified as "non-trading" entities and thus be virtually free of tax obligations.

Unlike "onshore" Maltese banks, offshore banks will not be controlled directly by the central bank: they are exempted from keeping reserve funds locally or maintaining specified assets.

Nor are offshore insurance companies obliged to create a margin of solvency or maintain a security fund. Blanket concessions include exemptions from exchange control regulations, death, donation and stamp duties.

Offshore insurance firms, in contrast to their Maltese counterparts, are being spared the obligation to keep 40 per cent of gross premium income in Malta, and they may transfer shares, or alter their memorandum of association without prior ministerial approval.

Nominee companies will offer the Maltese an opportunity to work with offshore operations. However, the nominee firms will be held accountable for any breach of the law committed by their partners.



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EUROPEAN NEWS

W German economy grows strongly in third quarter

By Andrew Fisher in Frankfurt

WEST GERMANY'S economy grew by 3.4 per cent in the third quarter, reinforcing the upbeat tone of recent forecasts and following a string of favourable profit and order statements from leading companies.

The third quarter advance in gross national product comes after rises of 4.3 per cent and 3.4 per cent in the first and second quarters respectively. On a quarter-to-quarter basis, the July-September period showed a seasonally adjusted 1

per cent gain after nil in the second quarter and 1.5 per cent in the first.

The expansion contrasts strongly with the general pessimism expressed at the start of the year before the benefits of a mild winter, the weaker D-Mark, low oil prices, and the capital investment boom in Europe began to be felt.

The figures released by the Federal Statistics Office in Wiesbaden were taken by the Economics Ministry as confirmation that West Germany's economic growth was broadly based. Thus, growth of 3.5 per cent, the figure agreed on by the Government's council of economic advisers and other economists, looked very probable.

This result, the ministry noted, would be the best since 1979. Last year, GNP grew by only 1.7 per cent, prompting widespread calls, notably from the US, for some form of West German economic stimulus to promote overall growth and thus help reduce the country's

large surpluses by boosting imports.

The surpluses have increased this year, however, as exports have responded to the weaker currency - the D-Mark fell by 8 per cent against the dollar in the first 11 months of 1988 - and to the surge in demand for capital goods, of which West Germany is a leading producer. The mechanical engineering industry association reported a 12 per cent inflation-adjusted rise in new business in August-October over last year, with rises of 8 per cent at home and 15 per cent from abroad.

Leading bankers have expressed optimism about the West German economy in the past few days, though 1989 is widely expected to see a slowdown in growth to between 2 and 2.5 per cent. "It has not been so pleasant to talk about the economy for a long time," said Mr Wolfgang Roeller, chairman of Dresdner Bank. With a further DM40bn (\$12.5bn) of tax cuts due in

Nato to study Bonn idea for multi-nation airborne division

By David White in Brussels

A WORKING group, headed by General John Galvin, Nato's Supreme Commander in Europe, is to look into a West German proposal for a new international airborne division to strengthen alliance capacity for rapid intervention.

The division would be created by the four European countries in Nato's Northern Army Group - West Germany, Britain, Belgium and the Netherlands.

The UK is taking a cautious approach, saying that it needs to consider in detail how operationally useful a force of this kind would be in practice.

General Wolfgang Altenburg, the West German chairman of Nato's military committee, said the Bonn initiative could be seen as a response to US calls for European allies to shoulder more defence responsibilities.

It should help the US administration to argue the case for maintaining its own capabilities in Europe, he said.

In another important sign of allied willingness to share costs, defence ministers were expected to agree on common funding for the transfer of the US 401st Tactical Fighter Wing, comprising 72 F-16 fighters, from Torrejon, near Madrid, to Crociana in Italy's Calabria region.

General Altenburg said the military committee was to make a progress report on the international division proposal by next autumn.

Under the West German initiative, other nations might participate, but General Altenburg emphasised that it was conceived as "an additional European defence effort."

De Benedetti gives sombre warning on 1992

By John Wyles and Alan Friedman in Rome

THE European Community's political institutions will need developing and strengthening if the 12 are to cope with the toll of "dead and wounded" companies which will follow the opening of the single internal market.

This sombre warning of the future lying ahead for the many EC companies still inadequately preparing for 1992 was given to the FT Conference by Mr Carlo De Benedetti, chairman and chief executive of Olivetti. His call for swifter institutional developments at a Community level to deal with the problems lying ahead was echoed later by Mr Denis Healey, the former British Chancellor of the Exchequer, who saw protectionist dangers and a possible breakup of the EC system without political change.

Mr De Benedetti believed that many American and Japanese companies operating in Europe were better equipped to exploit the single market. Many US companies have a "better articulated European network," while the Japanese - whose top 19 industrial groups have a total liquidity of \$60bn - were making investments and acquisitions in Europe that were "only the beginning of a trend."

"Fortress Europe" was not a concept of much importance to European companies, affirmed the Olivetti chief, because they would face a competitive struggle with Japanese and American giants "which will have strengthened or constructed a solid production and commercial base in Europe."

European companies were

being slow to internationalise their activities and they were encountering strong obstacles to restructuring across national boundaries. At a country level, clear "asymmetries" were emerging, especially between the countries with Germanic and Latin cultures.

"Those feeling threatened by 1992 were now using 'stronger forms of protection.' Companies have begun to adapt their manufacturing structures to

'European companies are being slow to internationalise their activities and are encountering strong obstacles to restructuring across national boundaries.'

global markets, but the institutional system was failing to show a similar understanding," said Mr De Benedetti.

Mr Healey warned of the difficulties of avoiding protectionism in Europe after 1992. Having removed barriers to competition from within the EC, the countries of Southern Europe would be reluctant to open up to Japanese and American competition.

A flow of resources to the South would have to be guaranteed "to cushion the shock," said Mr Healey, arguing that "you can't have a European market without a European system." Referring to warnings that half of Europe's manufacturing plants will face closure post-1992, he added: "You have to produce an institutional structure capable of dealing with the strains or otherwise it will all break down."

The former Labour Minister

said that Europe was mistakenly trying to assure the US that it would be the country to suffer from any barriers to its market. "I believe it is a horrible mistake for Europe to believe it can offend Japan as much as it likes... Japanese power in the economic field is potentially overwhelming."

The various scenarios for dealing with the US trade deficit were "very worrying," said Mr Healey. If the US did not

tion-making capacity and its democratic legitimacy.

Mr Samuel Brittan, assistant editor and principal economic commentator of the Financial Times, agreed with Mr Healey's views, adding that "erecting a lot of barriers to keep out American and Japanese products would be madness." Mr Brittan then went on to say that a free trade area without a monetary component "would not justify the term, 'single market.'" He said that a single European market might not, strictly speaking, need monetary unification, but "it will benefit from having it."

Mr Brittan criticised the UK for "dragging its feet" on the monetary union issue, but pointed out that "this is hardly a new experience in European development - the lesson since the Treaty of Rome is that it is better to go ahead without the UK, which will later come knocking on the door." The "Euro enthusiasts," however, had done a disservice to their cause by their excessive emphasis on a common currency and common central bank. Some such institution along the lines of that favoured by the West German Bundesbank would be helpful.

But what is needed in a "monetary union" is an area of permanently fixed exchange rates, with no exchange controls or other institutional barriers to the free movement of capital, said Mr Brittan.

Miss Haruko Fukuda, a director of Nikko Securities, expressed her concern at what she termed "a strange sense of fear of Japan and her economic power on both sides of the



CONFERENCE

European business forum: 1992 and after

starting into the EMS exchange rate system, Mr Brittan said that UK inflation had been brought under control, the supply side stimulated by tax cuts, and a large number of nationalised industries transferred to private ownership.

But the current rate of growth had become "unsustainable." Mr Brittan thought it probable that continuing high interest rates and prudent public spending would do the trick in improving the balance of payments.

However, the need for further fiscal action and even direct controls on consumer credit could not be excluded if the balance of payments was not improving by next spring.

In a speech read on behalf of Mr Michael Von Cleman, the chairman of Merrill Lynch capital markets, was quoted as saying he was optimistic about the likely results of 1992 and called for the EC to guarantee the right of financial firms to expand their existing base further into EC territory.

Mr Guido Carl, the former Central Bank governor and chairman of Impresit, Fiat's civil engineering subsidiary, discussed monetary and fiscal policies in the context of 1992 and said that the restructuring of the European economy would see a trend towards more privatisation.

Bundeswehr plans to hold fewer big manoeuvres

By David Marsh in Bonn and David White in Brussels

THE West German army is to reduce sharply large-scale military manoeuvres in an attempt to reduce damage and inconvenience for local people while maintaining troop readiness.

It was also announced in Brussels that Nato's military committee would consider reducing the number of exercise and low-flying runs by the alliance in the Federal Republic.

The Nato move was disclosed by the committee's chairman, Gen Wolfgang Altenburg, who said there was no timetable for a decision. "We are at the very beginning of examining this," he said, adding that the allies must weigh their training requirements against the burden imposed on local people.

Under Bonn's unilateral move, the West German Bundeswehr will reduce the number of big exercises from 21 in 1987 to less than 10 in 1990, and fewer afterwards. However, lower-level training will continue across open country and exercises in restricted military training areas will increase.

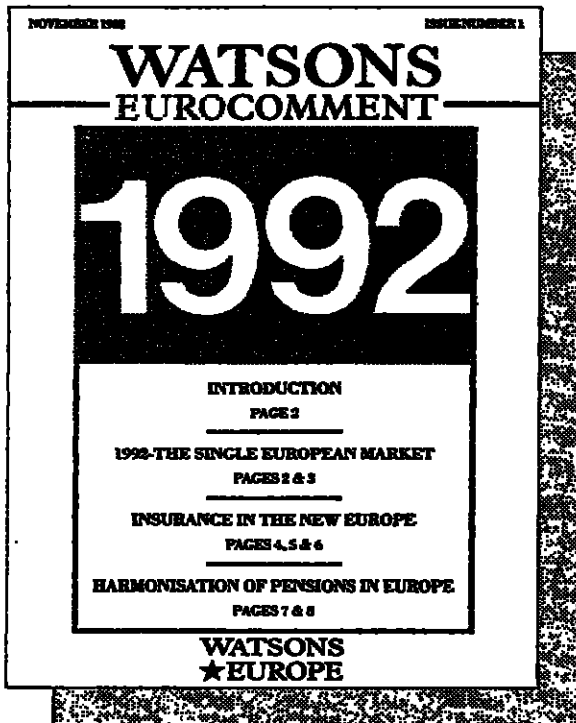
Announcement of the move by Mr Rupert Scholz, the Defence Minister, is understood to have caused some resentment among the military establishment in other Nato countries which keep troops and train in West Germany.

The West German army and the other six countries with a military presence here hold around 80 large exercises a year across open country, with more than 3,000 troops. Nato figures show more than 80,000 jet flights at below 1,500 feet take place over the country every year.

The British army, which last month carried out Exercise Iron Hammer with 24,500 troops in north Germany, meanwhile called an effort to improve understanding with local residents an enormous success.

The West German Bundestag (federal assembly) yesterday approved by a heavy majority the establishment of a Franco-German defence council foreseen in a government agreement last January. Mr Hans-Dietrich Genscher, the Foreign Minister, said the council was a "building block in the architecture of Franco-German friendship."

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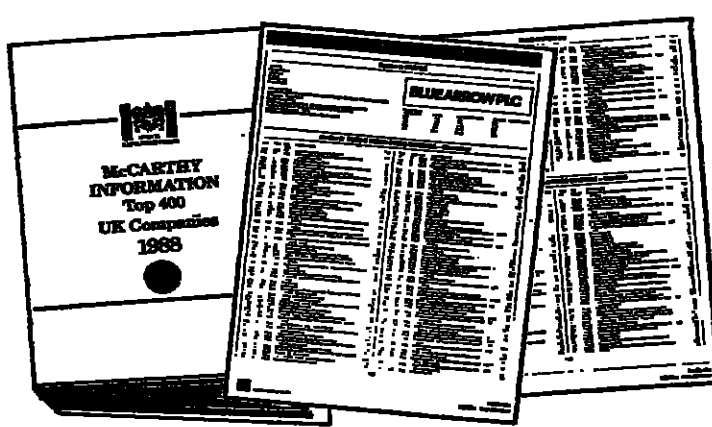
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Suriname takes its civil war to task

The Government must find a solution to a crippling conflict, reports Canute James



President Shankar at his inauguration accompanied by former military leader, Desi Bouterse (left)

WHEN he took office 10 months ago, Mr Ramsewak Shankar, President of Suriname, set his administration two immediate tasks. The first was to get the Netherlands to restore generous doses of financial assistance which had been suspended five years earlier, and the second was to bring to a peaceful end the two-year-old insurrection in the east of the country, which had crippled an already weak economy.

The Government has again started getting aid from the Netherlands, but has failed to end the guerrilla war. Efforts to arrange a ceasefire with Mr Ronny Brunswijk, the rebel leader, are being frustrated by the Surinamese army which favours a military rather than a diplomatic solution to the dispute.

With the support of exiled Surinamese politicians, Mr Brunswijk, a former soldier, harassed the former military government of Commander Desi Bouterse. Failure to kill the insurgency and a steady deterioration in the country's economy eventually forced Commander Bouterse, who took power in a coup in 1980, to hold elections a year ago. President Shankar's government was installed last January.

Although he is no longer head of government, Commander Bouterse is still leader of the army, and exerts a strong influence on affairs of the Dutch-speaking republic of 400,000 people in north-east South America.

Rise of Left worries Brazil's politicians

By Ivo Dawson in Rio de Janeiro

THE routing of Brazil's dominant coalition, the Democratic Movement Party (PMDB), at last month's municipal elections has forced a major rethink on the centre and right as to who can stop the left in next year's presidential race.

Parties of all colours had long calculated that the man to beat would be Mr Leonel Brizola, the ex-governor of Rio de Janeiro and a leftwing populist in the traditional strongman mould of Latin America.

They had never seriously considered, however, that Mr Luis Inacio "Lula" da Silva, head of the socialist Workers' Party (PT) would make anything but a symbolic stab at the presidency.

But after the PT's astonishing victories at the polls, which included the capture of Sao Paulo - the largest and wealthiest city in South America - a clutch of important industrial centres and the southern capital of Porto Alegre, nobody can deny that Lula, as he is universally known, is up and running.

The Dutch decision to resume aid to its former colony has brought some relief to the economy. When Suriname became politically independent in 1975, the Netherlands presented the new nation with a golden handshake of \$1.5bn, spread over 15 years.

The Netherlands has now agreed to provide President Shankar's administration with \$760m in development assistance. Some \$65m will be disbursed by April of next year, \$107m for the rest of 1989, and then \$107m per year. But there are now dark clouds over the bauxite mining, refining and aluminium smelting sector which has been restored after the rebel attacks.



Leonel Brizola: old-style populist left is under threat

rio de Moraes, Brazil's best known businessman and a perennial political hopeful, was urging President Jose Sarney and PMDB leaders to bury their differences and concentrate on finding a candidate capable of stopping the left.

The PMDB is scheduled to hold a national congress next month to select its candidate with the veteran party leader, Mr Ulysses Guimarães determined to win the nomination.

Instead, a growing lobby appears to be pointing to Mr Mario Covas, a former leftwing PMDB Senator who broke with the party a few months back to form his own, somewhat Fabian group - the Social Democrats (PSDB).

Fears of overheating ease in US

By Anthony Harris in Washington

A SLUGGISH 0.1 per cent October rise in the US index of leading indicators, and a revised 0.3 per cent fall in the September index, further reassured financial markets yesterday of possible fears of overheating.

Reports from the member banks of the Federal Reserve System on Wednesday, suggesting a cooling of activity, had provoked a strong rally in stock and bond markets.

The figures for employment growth to be released today are likely to determine whether this rally is extended.

An analysis of the leading indicators from the Department of Commerce shows that the revival in housebuilding, the firm stockmarket, rising consumer goods orders and falling unemployment claims pointed to growth. However, a speed-up in deliveries, weak materials prices, lower capital goods orders and a slight fall in the average work week all showed that the economy was well able to handle the current level of demand.

The downward revision of 0.2 per cent in the September index was largely due to a sharp fall in the estimate for outstanding business and consumer credit, which grew at an annual rate of only 4.1 per cent in the month - less than half the average rate for the previous six months.

The reports from the Federal Reserve member banks, which include information up to November 18, also suggest that demand pressure on capacity and in labour markets is easing. It caused some surprise in the markets, where the figures for housing, personal incomes and new jobs had aroused fears of overheating and higher interest rates.

Most districts reported slower growth, with export demand providing the main strength. The slowdown was particularly marked in the defence and computer industries.

Inflation pressures were also reported to be easing. According to the report: "Despite general tightness in many district labour markets and reports of shortages of skilled workers, only moderate wage increases have been observed."

It adds that "prices continue to increase in many sectors, but the rises do not appear to be as large or as widespread as recorded in previous months."

Robert Dole on Monday and on Wednesday a highly publicised meeting with Rev Jesse Jackson, the black presidential candidate. Mr Jackson said yesterday he expects a "qualitative change" on civil rights in a Bush Administration, compared with the Reagan era.

Mr Bush's comments on Mr Tower followed speculation about whether the former Texas Senator would secure the appointment he is seeking as Defence Secretary.

"This week doubts on this score have been increased by new reports about links between Mr Tower's consulting business and major defence contractors and veiled criticism of his period as chairman of the Senate Armed Services Committee from former colleagues on Capitol Hill."

On Tuesday Senator Sam Nunn of Georgia, the Democrat who chairs the committee, and Senator John Warner of Virginia questioned the depth of the investigations by the committee into confirmation hearings for Mr Melvyn Paisley, the former chief of navy research and defence who is accused of procurement fraud.

Bush speaks up in defence of Tower

By Stewart Fleming, US Editor, in Washington

PRESIDENT-ELECT George Bush yesterday expressed concern over reports critical of former Senator John Tower, who is tipped to become Defence Secretary in the Bush Administration.

Mr Bush, at a breakfast with Senator George Mitchell of Maine, the newly-elected Democratic Senate Majority Leader, said the comments "may be hurtful".

The meeting with Mr Mitchell is the latest in a series with both Republican and Democratic leaders in an effort to demonstrate his determination to reach out to Congress, and particularly to the Democrats who control the Congress, in the wake of the bruising presidential election campaign.

Mr Bush told Mr Mitchell that he will take the lead in proposing solutions to the Federal budget deficit, something the Democrats have been insisting upon, but there was no indication of when or how he would do this.

The meeting with Mr Mitchell yesterday followed sessions with House Speaker Jim Wright of Texas two weeks ago, Senate minority leader

The Mersey's new investment banks

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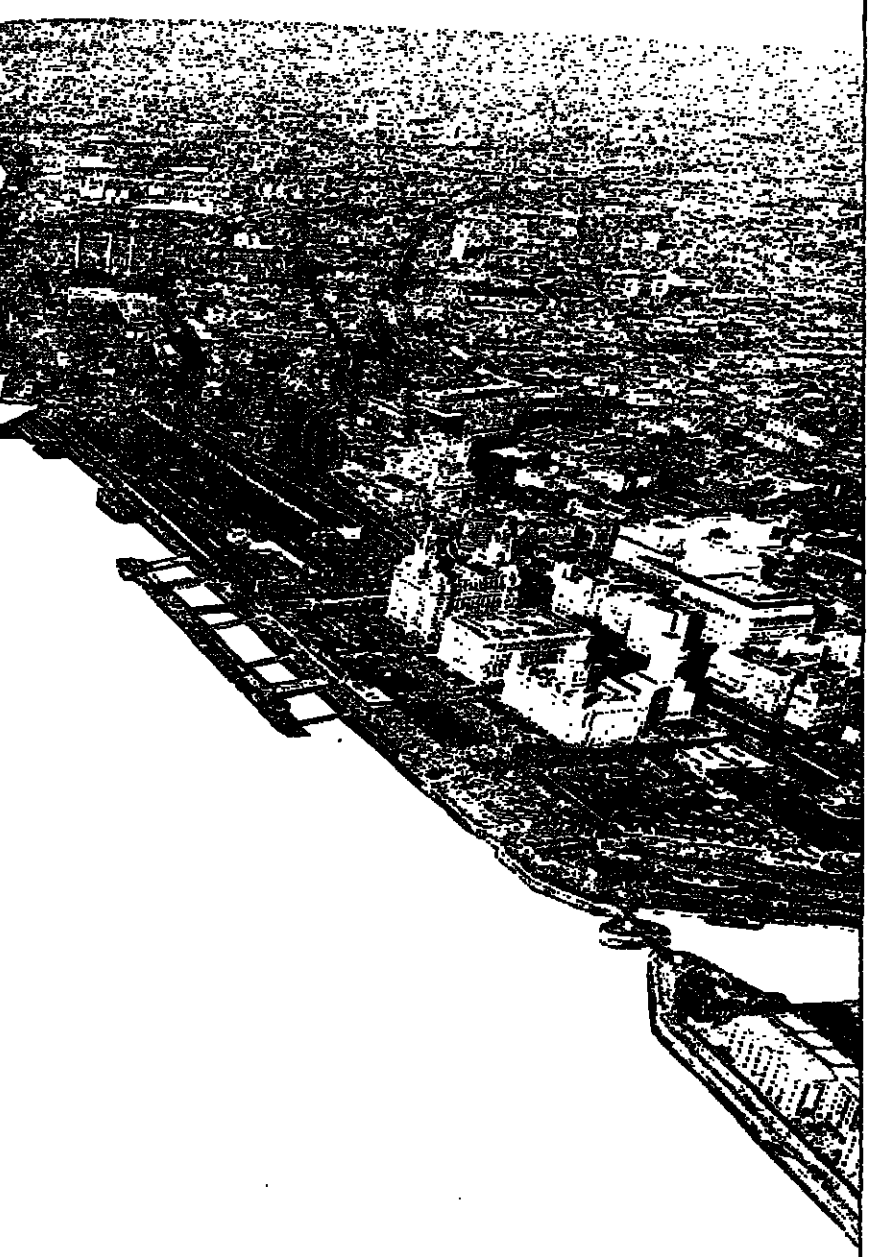
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OVERSEAS NEWS

China's inflation rate expected to reach 20%

By Colina MacDougall

CHINA'S inflation rate rose to 17 per cent in the first 10 months and may peak at around 20 per cent by the end of the year, the State Statistical Bureau has reported. This comes nearly two months after China's ruling Central Committee and State Council announced steps to freeze prices and investment following this year's rocketing prices, shortages and corruption.

This indicates a dangerously slow response to the new measures, a trend confirmed by Li Peng, the Prime Minister, at a national planning and reform conference in Peking on Monday. He signalled that many local officials are not supporting the government policy.

"Progress is rather uneven," Li said. "Improving the economic environment... will require certain bureaux and ministries to make some temporary and necessary concessions."

"Current trends of an overheated economy and high consumption have not yet been curbed," he added, noting that there were many problems to overcome if the 1989 price increases were to be markedly lower.

This view was confirmed by Yao Yilin, the Vice-Premier, who, commenting that inflation had "turned for the worse", criticised senior officials who underestimated economic problems. They were not "mentally prepared" to pay the necessary price to control inflation, he said.

Not enough construction projects had been suspended to make a real difference, the People's Daily pointed out last week. Less than a quarter of those now scrapped were those on which work had started.

The leadership is currently being undermined by its own past U-turns in policy. No-one believes the clampdown on investment will last long, the People's Daily said.

Indeed, officials in charge of projects under construction "did a rush job of building day and night" to avoid the freeze, thus intensifying both inflation and the shortages, Peking radio pointed out in a report on the same topic.

It added that although the panic buying of the early autumn had subsided and price hikes checked to some extent, the industrial growth rate in October grew 3.5 per cent over September, capital construction projects and consumption increased and the growth rate of the national wage bill had noticeably quickened.

Bhutto will be burdened with great expectations

Christina Lamb reports on the hopes and fears for Pakistan's first woman Prime Minister

THE RICH industrialist who hedged his bet by giving money to both sides in Pakistan's recent election, is dreading the new People's Party Government. "Over night my workers will demand pay rises, confident that the Government is behind them," he said.

The officer in charge of allocation of government development loans has similar fears. "A political Government means that the politicians will have to reward those who elected them, and whose support they need to stay in power. Bureaucrats like me will be powerless to say no."

The young, unemployed graduate in Western clothes who voted for the PPP against his parents' wishes has no such qualms. "The PPP Government means jobs and freedom to dance and wear what we want."

In the election campaign, Miss Benazir Bhutto, leader of the PPP and Pakistan's new Prime Minister, was careful to promise little, conscious that with the country on the verge of bankruptcy, austere measures are more realistic than sweeping social reform.

But, as the only party perceived as representing the poor, and with Miss Bhutto seen as Pakistan's Cory Aquino leading the way from the dark days of quasi-dictatorship to glorious democracy, expectations are high, especially so for a party which failed to win a majority and has to



Miss Bhutto (right) with Gen Beg (left), Mr Mehboob Haq and President Ishtaq Khan

deal with both a hostile Senate and opposition governments in two provinces.

There are lots of arguments to say that the Government will not be able to meet these hopes. The most potent is the fragility of the economy, with a debt totalling \$12.5bn and inflation spiralling past 15 per cent. Somehow, Miss Bhutto has to find the money to pay for manifesto promises of new homes, free universal education, and a 6,000 per cent increase in power supply by the end of the century, just for a start.

A conservative estimate of the cost of the first five years of implementing the PPP's programme for taking the country into the 21st century comes to more than Rs210bn (\$5.2bn) or 10 times the US aid package for the same period.

The PPP's economists have no easy answer for the source

of these benefits, talking hopefully of increasing domestic savings from 9 per cent to 20 per cent, more effective taxation and running a more honest and efficient administration.

To an outsider and the World Bank, the most obvious source of revenue would be the reduction of defence spending, presently 40 per cent of the budget and the introduction of land tax 80 per cent of Pakistan's population is dependent on agriculture for income.

Miss Bhutto admits that the first is not viable "unless you want to invite in martial law," while to a new, inexperienced Prime Minister leading a House dominated by feudals, the idea of a land tax is inconceivable and the PPP manifesto is conveniently silent on the subject under a promising heading, "Abolition of Feudal-

ism."

The Government has only 60 days to pass a budget, and until the year end to ratify a structural adjustment loan from the IMF for a much-needed \$1.5bn package.

With only a paper-thin majority in the House, dependent on independent and smaller parties, the upshot is likely to be little change on the economic front.

Lacking experienced personnel, Miss Bhutto will have a small Cabinet with senior party members who lost the elections acting as advisers. She may retain Dr Mehboob Haq, the present Finance Minister, whose policies find favour with the World Bank and other vital donors, if not with the domestic audience, and who will help her win support in the Senate, which at present has only one newly

converted PPP member in a House of 87, and could make difficulties in passing legislation.

Foreign policy, too, is likely to be more of the same. For Miss Bhutto to overcome the inherent distrust of Pakistan's all-powerful triumvirate of the military, bureaucracy and President Ghulam Ishaq Khan, she has agreed not to tamper with the Afghan policy announced publicly that she will uphold the symmetry principle under which the US and Pakistan continue arming the resistance as long as Moscow sends weapons to the Kabul regime.

Pakistan's Foreign Office is hopeful of a political settlement to the nine-year war with the forthcoming peace talks between Moscow and the Mujaheddin. For once, their view seems shared by the army and military intelligence who have been at the forefront of Afghan policy. Both the Afghans and UN officials say that to rock the boat now would spell disaster, and expect that Senator Yaqub Khan will continue as the Foreign Minister at least until the end of the Soviet withdrawal from Afghanistan in February.

With the army on the sidelines watching for wrong moves, Miss Bhutto's main challenge will be to present the illusion of change to please her supporters, while maintaining continuity to retain credibility with traditional power brokers.

Hints from the army chief,

Gen Aslam Beg, of the desirability of a "grand alliance" have not gone unnoticed, and the party says their doors are open to anyone who accepts their manifesto. They are unlikely to have long to wait, given the opportunistic nature of Pakistan's politicians, and the fragile unity of their main rivals, the Islamic Democratic Alliance (IDA).

Once the PPP takes power, Miss Bhutto's legal advisers are preventing MPs from crossing the floor. It is not applicable to the IDA because it is an election alliance, not a party.

Cynics are already writing off Miss Bhutto as inexperienced and high-handed, predicting new elections within a year. However, the people have faith in her, and, while there may be little change in policies or faces at the top, there is a definite change in spirit.

In Pakistan's sterile capital, Islamabad, Western dress has suddenly replaced traditional pyjama suits. Stony-faced waiters no longer lock restaurant doors at 10 pm and forbidden dance and disco music can be heard late into the night.

Even the army has given Miss Bhutto a chance, and, while she may be young and untested, she is quick to learn and represents the best chance Pakistan has had of escaping from the cycle of military and quasi-military rule which has dogged it since the country was created in 1947.

Burma invites direct foreign investment

By Chit Tun in Rangoon

THE BURMESE Government has issued a welcome for foreign investors, shedding a long-cherished closed-door policy which 26 years of rigid application has proved irrational. Under a law promulgated yesterday, it has invited at reasonably attractive terms direct foreign investment in Burma, a country rich in natural resources.

The law provides for two types of foreign investment: wholly foreign-owned enterprises, and joint ventures with a Burmese partner, who can be either an individual or a local undertaking. In the case of joint ventures, the minimum equity share of the foreign partner is 35 per cent. No maximum is prescribed.

The law specifically favours investment which promotes or expands exports; exploits natural resources with heavy capital outlays; transfers high technology to Burma; increases employment opportunities for Burmese citizens; saves energy consumption; and boosts regional economic development.

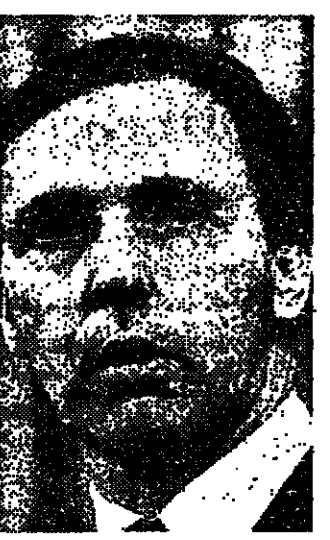
The law would guarantee against nationalisation of businesses during the period of their operation, and provide for the protection of capital and profits of the foreign investor. It grants a three-year holiday (which can be extended).

Profits transferred to the reserved fund and reinvested in the enterprise within one year are also exempted from income tax. Accelerated depreciation of plant, equipment and buildings is allowed for purposes of income tax assessment. And if the products of the enterprise are exported, 50 per cent of the profits from the enterprise are exempted from income tax.

The law also contains some provisions for duty-free import of capital equipment and spare parts and for raw materials imported in the first three years of commercial production.

"I think it is the best investment law in the world for investors," Colonel Abel, the Trade Minister, said at a press briefing yesterday.

The Government is in a hurry to revitalise the country's run-down economy, and is unlikely to delay giving the green light to acceptable investment proposals from abroad. But potential foreign investors, though attracted by the business opportunities offered by Burma's rich natural resources, may be wary of investing heavily in a country still grappling with the problem of ethnic insurgency and of restoring law and order following the disturbances of recent months.



Keating: key alliance

Australian unions to sever pay-prices link

By Chris Sherwell in Sydney

AUSTRALIA'S powerful trade union movement, in an historic move, yesterday adopted a wage strategy ending the traditional link between pay claims and the inflation rate.

The decision was made at a meeting of the executive of the Australian Council of Trade Unions in Melbourne, and represents a victory for the leadership of Mr Bill Kelty, the ACTU secretary, and Mr Simon Crean, its president.

The alliance between the ACTU and the ruling Labor Party Government - and particularly between Mr Kelty and Mr Paul Keating, the Federal

Treasurer - has been a central feature of the Government's economic policy since it came to power in 1983.

Known as "The Accord", it has undergone a slow but inexorable metamorphosis, culminating in yesterday's decision to pursue a "restructuring" of pay awards so that wage rises, in effect, flow from productivity gains.

The change represents a natural extension of the "two-tier" wage system which has been operating since March 1987. Under this, lower tier rises were determined in the traditional way, through argu-

ment before the Arbitration and Conciliation Commission and largely by cost of living considerations.

Second-tier increases were linked to productivity changes, or more accurately the removal of inefficiencies at individual workplaces which arose from restrictive work practices.

The two-tier system has generally been regarded as a success, and the trade union movement now wants rises linked to restructuring pay awards which eliminate the vast array of different job classifications in key industries.

The pay rise figure being mentioned is A\$20-A\$30 per week - or 4.5 per cent to 6.5 per cent, an average increase of around A\$450 (\$214) a week. But this will have to be negotiated with the Government, which wants to see a trade-off between wage rises and personal tax cuts promised for the year beginning next July.

Overall, the idea is to maintain a tight wages policy - Australian workers have suffered a decline in real wages under Labor - but to promote improvements in standards of living and company competitiveness.

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Miyazawa 'likely to be replaced'

MR KIICHI MIYAZAWA, Japan's Finance Minister, is likely to be replaced because of his involvement in a share scandal, in a Cabinet reshuffle expected soon, political analysts said yesterday according to Reuters in Tokyo.

Japan's opposition renewed their demands for his removal after he told parliament yesterday, his secretary had made ¥20m (\$80,000) profit from shares bought in Mr Miyazawa's name.

Political analysts said Mr Miyazawa's political reputation had been substantially damaged by the affair and his continued presence in the Cabinet provided an opportunity for the opposition parties to delay parliamentary business.

UN to vote on Iranian human rights record

By Edward Mortimer in New York

A RESOLUTION expressing concern over Iran's human rights record is now certain to be approved by the UN General Assembly, after passing by 65 votes to 23 on Wednesday night in the Assembly's "third committee", which deals with humanitarian and cultural issues.

The vote was based on a report by Mr Galindo Pohl of El Salvador, a UN special representative, who found "a nucleus of veracity" in accusations that Iran has executed hundreds of mainly leftist political prisoners this year, and that prisoners in Iran are routinely tortured.

Iran had thought to avoid condemnation by offering to allow Mr Pohl to investigate these charges on the spot, but this compromise was rejected by the resolution's co-sponsors, a group including Britain and nine other European countries as well as Australia, Canada, Costa Rica and Western Samoa.

They pointed out that of four countries for which the UN had appointed a special human rights rapporteur, Iran was the only one that had not yet allowed an on-the-spot investigation, and they refused to omit from the resolution the fact that Mr Pohl had already found enough evidence "to justify international concern" about human rights violations in Iran.

The other three countries are Afghanistan, Chile and El Salvador. In addition, Cuba this year admitted a team of investigators from the UN Commission on Human Rights, which meets each year in Geneva. But Cuba has so far had enough friends in the General Assembly to prevent its report from coming up for public debate in New York.

Western participants were surprised earlier this week when Afghanistan and the Soviet Union allowed a resolution criticising human rights violations in Afghanistan to go through the Third Committee without a vote, apparently because the attached report urged opposition forces as well as the Afghan Government to "act in conformity with humanitarian law."

Clearly the choice of countries whose human rights violations are brought to the attention of the General Assembly is somewhat arbitrary, and reflects their relations with other governments as much as the special enormity of their crimes. Iraq, for instance, although condemned by many speakers in the debate for its treatment of political opponents and especially its use of chemical weapons, has enough friends in other governments to escape, so far, being singled out for special UN scrutiny.

Leftists present Peres with an almost unprecedented political reversal

Israeli Labour 'Young Guard' risk party poll hopes

By Andrew Whitley in Jerusalem

EVEN AS they were mourning their revolt against the party leadership, Labour's "Young Guard" knew that by their action they could be condemning Israel's historic party of government to a long spell in opposition.

Parallels with the unending torments of the British Labour Party are compelling. On Wednesday night, leftists-inclined bloc within Labour's 120-strong executive bureau threw out a motion proposed by Mr Shimon Peres, the party's leader, and all but one of its other Cabinet ministers, to join a broad coalition government under Mr Yitzhak Shamir, the Likud Prime Minister.

It was an historic, almost unprecedented, reversal for the party leadership; one which the Israeli press was comparing yesterday with the way in which the late Mr Golda Meir was forced to step down in 1974. "It was the first victory of the young generation over the old," commented one member of the executive bureau.

But what this new generation of Labour politicians, most of them in their early 40s, now intend to do with their power

is about as clear as London is about a Victorian sea-souper of a fog. Was it a tactical move, to sidestep the terms of Mr Shamir, a man patently upset with the result?

Or was it a signal that most of Labour would prefer to sit out the next few difficult years in opposition, rather than help the Likud out of its anticipated predicament? Some interpreted the setback for Mr Peres and his co-sponsor of the broad coalition

platform, Mr Yitzhak Rabin, the Defence Minister, as a warning shot.

Satisfied with having demonstrated their strength within the party, this argument runs, the youngsters would retire from the field and leave the veterans to get on with picking up the coalition pieces. Others saw it as the first stage of a serious challenge to the group of familiar faces.

Sensing the change in the

Orthodox faction, Degel Habrah, remains obscure.

Mr Shamir, who was asked by President Chaim Herzog to form a government two and a half weeks ago, said yesterday that he was very disappointed by the outcome of the Labour Party executive bureau's vote on Wednesday night. Its members narrowly rejected their leadership's call to join Likud in a broad coalition.

Likud's negotiators have been in constant contact with small right-wing parties on forming a bloc of nationalist and religious parties capable of commanding a Knesset majority.

The organiser, and real victor, of the revolt, Mr Uzi Bar-Am, Labour's socialist-minded secretary-general, was more cautious, preferring to ride his time. What all Labour

politicians could agree upon, though, was that the vote represented a declaration of unwillingness by its supporters to compromise on their ideological principles.

Israel's Labour Party, rather like its British counterpart under the then Mr Jim Callaghan, has moved steadily towards the centre in recent years, shedding its pure socialist origins in favour of a pragmatic stance on economic and social issues.

There is considerable evidence, demonstrated only a few weeks ago at the general election, that the electorate as a whole is also undergoing a shift to the right. Labour's 30 per cent share of the popular vote, its poorest ever showing, would have been even worse if it had not been for the support attracted by the hawkish Mr Rabin. But, within the party membership, particularly in its middle ranks, the unmistakable trend is in the opposite direction.

On the Arab/Israeli dispute, men such as Mr Yossi Beilin, Mr Avraham Burg and Mr Haim Ramon, the leading conspirators, are distinctly more dovish than their elders.

Sikhs' plea rejected

Last minute appeals by two Sikhs condemned to hang for the assassination of Mrs Indira Gandhi, the late Prime Minister, were rejected by the Indian High Court yesterday, Reuters reported from New Delhi.

Lawyers for Mr Satwant Singh and Mr Kehar Singh went to court to challenge President Ramswamy Venkatarman's rejection of mercy petitions and try to halt the double hanging set for today.

The High Court bench rejected Kehar's appeal with the single word "dismissed" but his lawyer rushed straight to the Supreme Court for a desperate final effort to prevent the execution.

China oil find

Exploratory tests have confirmed the existence of a big oil field in the rugged Tarim Basin area of far western China's Xinjiang Uygur Autonomous Region, an official daily newspaper said, AP-DJ reports from Peking.

The China Daily, quoting an announcement of the General Corporation of Petroleum and Natural Gas, said the 17,125-foot-deep No. 2 exploratory well had yielded a "surprisingly high" oil and gas stream.

South Korea growth

South Korea's economic growth will slow to a single-digit figure next year while its current account surplus will also narrow to less than \$10bn, government economists predicted according to AP in Seoul. The Economic Planning Board predicted the nation's economy, expected to grow 11.5 per cent this year, will increase by 8 per cent to 9 per cent in real terms in 1989.

ANC fall to death

South African police yesterday claimed that an 18-year-old suspected African National Congress activist, who was handcuffed and escorted by security policemen, threw himself to his death from the seventh floor of a block of flats in Johannesburg. Anthony Robinson was the dead teenager, had been arrested in Klerksdorp by the security branch after midnight and then interrogated. After this the police said he agreed to point out a flat in Johannesburg where he was alleged to have made contact with an ANC member.

In South Africa there have been a number of cases of suspects dying after falling from windows

Election backlash in Boksburg

THE backlash against the Conservative Party-controlled Boksburg town council's attempt to reintroduce apartheid gathered momentum yesterday, as white voters ditched the CP in a by-election and blacks announced plans for demonstrations and a con-

Observers asked to oversee Sri Lanka poll

By Mervyn De Silva in Colombo

MR SEAHUL HAMEED, the Sri Lankan Foreign Minister, has invited observers from the Commonwealth Parliamentary Association, the International Parliamentary Union and Sir Sridath Ramanah the Commonwealth secretary-general, to monitor the December 19 presidential election.

Mr Hameed's appeal followed mounting pressure on President Junius Jayawardene, especially from Mrs Sirimavo Bandaranaike, the former prime minister to "ensure a free and fair election."

Mrs Bandaranaike is standing for President against Mr Ranasinghe Premadasa, the current Prime Minister.

Mr Jayawardene has promised the opposition parties that he would consider their other main demand, the immediate dissolution of parliament, where the UNP has a five-sixths majority, and the calling of parliamentary elections. At present these are not due until next August.

The appeals and demands, however, might be academic since it seems possible no elections will be held at all. There is much speculation Mr Jaya-

wardene, who is ostensibly due to retire as President on January 3, might suspend the constitution and carry on with the support of the armed forces.

Whether even such a drastic step could halt the island's current drift towards anarchy was put in doubt by a letter the President has just received from the State Administrative Services Association (Sasa).

The Sasa told the president that its members were unable to carry out their duties in most parts of the island in the face of threats from unidentified persons on the one hand and from the police and army on the other.

The Sasa includes all government agents who run the country's civil administration in 24 districts. Its members supervise all national elections.

Unless certain urgent matters were resolved early, its letter added, conditions would not improve sufficiently before December 19. The association then went on to make the most extraordinary demand in the 40 year history of Sri Lanka's once neutral civil service, the bulwark of the island's democratic system.



Jayawardene: due to retire

and parliamentary elections.

Most Sri Lankans found little difficulty in identifying the unidentified persons referred to in the letter. It is a reference to the extremist Sinhalese JVP (Peoples Liberation Front) and the DJV (the Patriotic Peoples Movement).

The JVP leader, the 44-year-old Mr Rohana Wijeweera, denies that the DJV, accused by the Government for most of the 700 political killings the past year, is the JVP's military wing, but Mr Lalith Athulathmudala, the National Security Minister, said "it is a wholly owned subsidiary of the JVP."

Death threats to public servants, shop-keepers, bus drivers, banks, hotels and factories, followed by swift, deadly reprisals against those who ignore these "messages" has created what Mr Jayawardene calls a "fear psychosis" that pervades Sri Lankan society at all levels.

The "fear psychosis" affects supreme court judges, cabinet ministers, trade union leaders, and newspaper bosses. On a private visit to Paris, the Justice Minister teleaxed the presi-

dent his resignation while his conscientious deputy quit when the government refused to dissolve parliament. A government MP found himself a job in Oman, having left his constituency without "informing his pillow", as the Sinhala expression goes.

The stunning resurgence of the JVP, a one-time guerillist youth party, follows the India-Lanka peace accord of July last year. The majority of Sinhalese, more than 75 per cent of the population, regard the accord as a sop to Tamil minority separatists by a treacherous Mr Jayawardene, and a surrender of Sri Lankan sovereignty to the big neighbour, which throughout a 2,000 year recorded history, has been the source of invasions.

The President will incur his own candidate's wrath if he dissolves parliament and risks a Bandaranaike victory. But only such a victory can perhaps give Sri Lanka a breathing space from the JVP as they are less opposed to Mrs Bandaranaike than the current regime.

WORLD TRADE NEWS

Gatt strategy urged on Yeutter

By Nancy Dunne in Washington

A SPECIAL advisory committee, mandated by Congress to advise Mr Clayton Yeutter, the US Trade Representative, has suggested that during next week's midterm review of international trade talks he seek commitment from the EC to extend the General Agreement on Tariffs and Trade to new areas "in parallel with the implementation of its internal market programme."

The high-powered group also urges US negotiators not to agree to early concessions on tropical products unless long-term commitments on agriculture reform are agreed.

The recommendations are contained in a lengthy report detailing other strategy goals for the talks. Trade ministers will seek to sort through key

disputes over trade in services, intellectual property rights and agriculture.

The advisory group says: "To avoid perceptions of intransigence, the US [should] be prepared to offer flexibility in its position with respect to the date for complete elimination of trade-distorting subsidies."

Once satisfactory agreement is reached on long-term objectives for agriculture, the US may agree to short-term measures consistent with the long-term goals, the report says.

"Under no circumstance should the US agree to commitments on supply control that would take the pressure off countries and reduce US leverage to obtain permanent reform of global agricultural production and trade poli-

cies," the report says.

The advisory committee also notes that at least one group of farm producers expresses "serious reservations about completely eliminating all agricultural stabilisation programmes."

In other areas, the report urges the following stances:

- On trade in services, seek a commitment to negotiate a set of 10 principles, including national treatment and right of establishment, and obtain agreement on a negotiating timetable and procedures. Take a positive approach toward developing countries without granting blanket concessions.
- "It is premature to remove any service sectors from the negotiating table at this time, with the exception of labour move-

ment and immigration issues, which should be covered."

- Keep all trade-related investment measures on the table, seek consensus that additional Gatt discipline is necessary and establish a work plan for the next two years.
- On subsidies, industrial export targeting and certain exchange-rate arrangements should be recognised as a form of subsidisation and made subject to Gatt discipline.
- A Gatt anti-counterfeiting code would not be acceptable as an "interim" agreement on intellectual property rights. It notes that the US defence industry is particularly worried about this issue, particularly regarding software, and barriers to related trade.

Farm policy reform, Page 42

UK urges Brussels to rule on Nissans

By William Dawkins in Brussels

THE British Government has called on the European Commission to bring a clear settlement to the five-month row with France, and more recently Italy and Spain, over whether UK-built Nissan cars should be guaranteed free EC market access.

Lord Young, the UK Trade and Industry Secretary, has written to Lord Cockfield, the Commissioner responsible for the internal market, asking for a ruling on whether the Sunderland-built Bluebirds should be treated as European or Japanese. The letter also asks the Brussels authorities to examine restrictions on Nissan car shipments being imposed by Spain, the latest country to be drawn into this highly sensitive dispute.

While the tone of the letter is understood to be diplomatic, it is a sign of the UK Government's anxiety to remove this uncertainty hanging over Nissan's attempts - backed by generous British investment assistance - to establish itself as the first large-scale Japanese car-maker in the Community.

Manila sues Westinghouse over nuclear power station

By Richard Gourlay in Manila

THE Philippine Government yesterday sued Westinghouse Electric, claiming the US company paid bribes that benefited former President Ferdinand Marcos to procure a contract to build a nuclear power station, which eventually cost \$2.1bn (£1.1bn) but has never operated.

The case, filed in a New Jersey court and announced in Manila by Mr Sedfrey Ordonez, the Justice Secretary, called for the cancellation of the contract, the return of all moneys paid and compensatory damages.

It also named Burns and Roe, the New Jersey company which with Westinghouse designed and built the plant, which was finished in 1985. It claims a recent technical audit shows there are serious design and construction faults that justify President Corazon Aquino's decision in 1986, soon after she took power, that the

plant should not operate.

The alleged fraud and bribery involved in the Westinghouse contract has frequently been cited in Manila as justification for selective repudiation of the Philippines' \$28.9bn international debt.

Mr Ordonez pointed out the dormant power plant costs the country \$350,000 a day in interest alone but the complaint is notably devoid of any suggestion that the Philippines should renege on its Westinghouse-related debts.

In a statement from Pittsburgh, Westinghouse said the case was based on politically-motivated opposition to the 620-MW plant and nuclear power. It said that once Mr Marcos was ousted in 1986 there was never any intention to operate the plant, even though Westinghouse's own studies showed it was ready to load nuclear fuel.

A spokesman said the case

could take 10 years in the courts.

Yesterday's filing follows a lengthy period in which the Philippines failed to reach a negotiated settlement with Westinghouse. Westinghouse has admitted in the past paying \$17m to companies controlled by Mr Herminio Desini, a close Marcos associate who now lives in Austria, for representational expenses.

Philippine Senator Rene Saguisag said earlier this week that the Westinghouse deal, which gave the Philippines its largest single component of foreign debt, epitomised the worst kind of corruption and evil in the Marcos regime.

Of the final \$2.1bn that the plant cost to build, nearly double its initial estimate, nearly half is due to the US Export-Import Bank. The next largest creditor is Citicorp International.

BP outlines its hopes for Uruguay Round

By Peter Montagnon, World Trade Editor

BRITISH Petroleum yesterday became the first UK company to submit a position paper to the Government outlining its expectations from the current Uruguay Round of multilateral trade negotiations.

The paper, which is also being sent to the EC Commission and the General Agreement on Tariffs and Trade in Geneva, as well as to governments in countries where BP and its associates operate, marks a rare intervention in the Uruguay Round by a European private sector concern.

BP says it welcomes the Uruguay Round, which is to be reviewed at ministerial level in

Montreal next week, because it supports efforts to push back the forces of bilateralism and protection. But it has also identified a wide range of areas where success in the round could be of practical help to its business.

Significantly, it says it attaches considerable importance to liberalising trade in services where it says its operations have been hampered by national restrictions on insurance, telecommunications and financial services in some countries.

BP also says it suffers an estimated loss of \$20m to \$50m annually as a result of coun-

terfeiting and faces a number of restrictions on investments. Even in Colombia, a relatively liberal developing country, royalties cannot be remitted until trade marks have been registered, a process which takes three to four years.

It says its interest in the Uruguay Round extends into other areas too, such as agriculture, where for many years its industrial alcohol business has been overshadowed by surpluses of fermentation alcohol produced through conversion of surplus EC farm products. Among the tropical products covered by the round, it is an importer of tapioca, which is

produced in Thailand, Indonesia and China and subject to EC import quotas. Though the paper does not offer detailed suggestions as to how all these problems should be handled by Gatt, BP officials say it shows how far-reaching the round is in terms of practical relevance, a conclusion which it believes could apply to other multinational concerns as well.

Among other specific trade problems which it cites as affecting its business are the US ban on exporting Alaskan crude oil and on the importing uranium, both of which are currently permitted by Gatt on grounds of national security.

Philippines tries to untangle inadequate telephone wires

Richard Gourlay on the need for a telecom policy

BUSINESSMEN plug their private telephone lines into fax machines for part of the day and some 300,000 people on the waiting list can look forward to a three year delay before Philippine Long Distance Telephone Co might instal a phone - the black market rate for a telephone number in Manila is approaching \$2,000.

Like many developing countries struggling to join the international marketplace, the Philippines remains isolated and underdeveloped partly because of its chronically inadequate telecommunications system.

The Government has identified better communications as the *sine qua non* of higher investment and greater economic activity but is still struggling to find a policy for the private sector to lead the way.

A World Bank team arrived in Manila recently to discuss a \$40m loan for development in the rapidly growing southern island of Mindanao. Like recent help from the Asian Development Bank elsewhere in the country, the loan will be little more than another palliative.

electricity, where the role of state guarantees and regulation is equally unclear, economists say.

The Government is under some pressure to clarify its policy because of PLDT's attempt to push ahead with a hugely ambitious \$1.9bn expansion, which will more than double the number of lines to 2m. About \$500m is needed immediately to finance this project.

ern Telecommunications Philippine Inc (ETPPI), a subsidiary of Britain's Cable and Wireless, which set up Digitel earlier this year as a traffic carrier in its application for a franchise, however, is stuck in Congress and essential approvals of a second gateway switch - which links overseas and domestic customers - are still pending with the Government.

Though the administration has so far made some effort to encourage competition, the Government is going to be forced to play ball with PLDT, which remains the only game in town.

"You cannot dig up both sides of the road," one international economist said.

Equally, the World Bank is almost certain to tell the Government it must shake off its reluctance to provide guarantees if the huge sums involved are to be financed. And some economists and Congressmen believe that the Government will have to cajole PLDT into putting more lines into unprofitable forgotten rural areas in return for leaving its monopoly effectively intact.

Since 1986, when President Ferdinand Marcos's fingers were prised from PLDT's controls, leaving the New York and Manila-quoted company as a private monopoly, the Philippines Government has fudged crucial policy issues

More importantly, the Bank will be working with Mr Balnerio Reyes, the Secretary of Transport and Telecommunications, and ADB-financed consultants to develop a policy for regulating telecoms companies and encouraging desperately-needed investment.

Since 1986, when President Ferdinand Marcos's fingers were prised from PLDT's controls, leaving the New York and Manila-quoted company as a private monopoly, the Government has fudged crucial policy issues.

How, for example, should it harness the private sector to develop a crucial public utility. How far should government finance the necessary growth and guarantee that foreign exchange will be available to repay investors?

How should it regulate PLDT, which is not just a private monopoly but one that is closely controlled by one family, the Cojuangcos, and supported by well-entrenched interests?

On a wider level the telecommunications industry may provide a blueprint for government in other privately controlled utilities such as

the brainchild of Mr Antonio Cojuangco, the president of PLDT and a cousin of President Corazon Cojuangco Aquino.

PLDT is about to award the contract for the first \$350m phase of the "X-5 expansion" which will provide 130,000 new lines and switches.

In its own piecemeal way the Government has tried to increase competition by launching the National Telecommunications Programme. Costing \$360m and using Italian, French and Japanese credit, the project should provide 130,000 lines in three areas outside Manila over a five year period.

Mr Reyes would like PLDT's share of telephone lines cut from about 94 per cent at present - 85 per cent in Manila - to 50 per cent over that period.

However, analysts say it seems unlikely that a private company will be able to operate these areas profitably without more international business, with the result that the Government may be sliding into a long term role in the telecommunications supply.

Mr Reyes also supports alternative operators such as East-

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If changes in government policy are major, they are likely to be strongly resisted but PLDT, an organisation with significant clout which some critics say springs from Mr Cojuangco's close relationship with his cousin.

An example of that clout is how PLDT avoided being sequestered in 1986, says a former lawyer for the Presidential Commission on Good Government who is hunting down wealth allegedly stolen by Mr Marcos and his cronies.

Mr Marcos, through a dummy company, owned 46 per cent of Philippines Telecommunications Investment Corp, the holding company that controls the majority of the voting shares of PLDT.

Most of the remaining 54 per cent of votes are controlled by the Cojuangco family, which has managed to retain control of nine of the 11 PLDT board seats.

By deciding that economic development will not take place without improvements in telecommunications the Government has taken one step. Implementing a clearer policy is another, but Mr Reyes appears confident about what it entails.

"PLDT was OK with Marcos - things are different now."

£100m loan facility for Indonesia

By Peter Montagnon, World Trade Editor

BRITAIN yesterday signed a new £100m soft loan facility for Indonesia to finance development projects to be agreed between the two governments over the next two years.

Credit made available under the facility will carry interest at 3.5 per cent and a maturity of 25 years, the standard terms required by the Indonesian Government on such finance.

It will replace an existing £140m credit line, originally due to expire at the end of September but extended until January.

Though Britain is now making fresh funds available to Indonesia, Overseas Development Administration officials acknowledge that administrative difficulties in Jakarta, where local ministries vie for responsibility for development projects, have previously made it hard to develop business under existing arrangements.

The £100m is still not fully used up, although officials will not say how much remains unspent. The unused balance will be added to the £100m facility after next January. Britain is not alone in having difficulty persuading Indonesia to take up offers of aid finance.

HK venture for Thorn

THORN LIGHTING, subsidiary of the Thorn EMI electronics entertainment group, has established a joint venture in Hong Kong. This marks an effort to increase its share of the Asian market, writes Clay Harris.

The 50-50 agreement with Jardine Engineering of Hong Kong replaces a 27-year arrangement under which Jardine acted as Thorn's local agent in the colony and in China.

The new company will also handle sales to Taiwan, Macao and the Philippines.

Thorn is aiming especially to win large contracts for lighting projects in China.

It plans to supply fittings for exterior flood lighting and street lighting from a factory which is shortly to open in Malaysia.

Qantas refusal to carry NZ cargoes upsets exporters

By Dai Hayward in Wellington

A REFUSAL by Qantas of Australia to carry New Zealand export cargo from Sydney to Japan, giving preference instead to Australian exporters, has been seized on by those opposing the bid involving Qantas for Air New Zealand, the state-owned flag carrier.

Qantas, along with Japan Air Lines and American Airlines, has mounted an offer as part of a consortium led by the local Brierley Investments (BIL) to buy Air New Zealand, which is being privatised.

Under the terms of the offer, the Australian state carrier would keep 19 per cent and the other two airlines 7.5 per cent each to make up 35 per cent of Air New Zealand - the maximum which the Government will permit to be sold to overseas interests. BIL would keep 35 per cent and the remainder would be offered to the New Zealand public and staff of Air New Zealand.

Several exporters, mainly those shipping fish to the Japanese market, are upset by an apparently sudden decision by Qantas to refuse New Zealand cargo out of Sydney on three

days a week.

Defending its policy of favouring Australian exporters in the allocation of cargo space, Qantas says other countries would expect their national airline to do the same. If its consortium bid is successful, Qantas would not interfere in Air New Zealand's dealings with its customers.

One exporter, Polar Products, has been shipping all its exports to Japan by Qantas for 17 years. Last year it sent 1,200 tonnes of fish with the Australian airline. Polar's managing director, Mr David Bell, has strongly criticised Qantas and expressed doubts for the future of other New Zealand exporters if Qantas gains a substantial holding in Air New Zealand.

National Party opposition MPs have also questioned the future for Air New Zealand exporters if the New Zealand airline is sold to the Qantas consortium. Polar Products and three other big exporters have protested to the New Zealand Government and asked the Prime Minister, Mr David Lange, and the Overseas Trade Minister, Mr Mike Moore, to intervene to help exporters.

The consortium claims that the three airlines would promote New Zealand tourism and expand Air New Zealand's passenger numbers. JAL and American Airlines are two big northern hemisphere carriers, which would make them appropriate associates for Air New Zealand, giving it the benefit of one of the world's largest computer reservations systems, owned by American Airlines.

The rival bidder, of which British Airways is a major partner, is a consortium led by the investment bank DFC New Zealand, British Airways and the Japanese tourist investment company EIE would between them take up 85 per cent of Air New Zealand. Another 30 per cent would be offered to the public and Air New Zealand staff, and the other 35 per cent placed with big New Zealand institutions.

EIE is a big Japanese company and the consortium says the link with both Japan and European services through British Airways would give Air New Zealand the best results from its sale.

ROBSON RHODES

RESEARCH FELLOWSHIP IN THE GROWTH OF FIRMS

The College seeks to appoint a Research Fellow with a special interest in the growth of firms.

Given that the College's work is predominantly with medium and larger organisations, experience and interest in the particular problems of growth in these enterprises would be an advantage.

The post is open to candidates who are well qualified in any management subject. When appointed, the Research Fellow will be expected to work closely with other Fellows across a range of disciplines, particularly in the design and teaching of executive programmes. In addition, it would be an advantage to the College and to the Research Fellow if he or she had a research focus close to that of other members of the College. For these reasons, applications would be particularly welcome from candidates interested in one or more of the following:

- the management issues arising from mergers and acquisitions;
- managing growth in particular industry sectors such as: information technology; retailing; food and drink; service organisations;
- the international dimensions of growth management.

Informal enquiries about this post are welcome and Uwe Kitzinger, President; John Purcell, Senior Tutor, or Rodger Undy, Dean, would be pleased to discuss further details.

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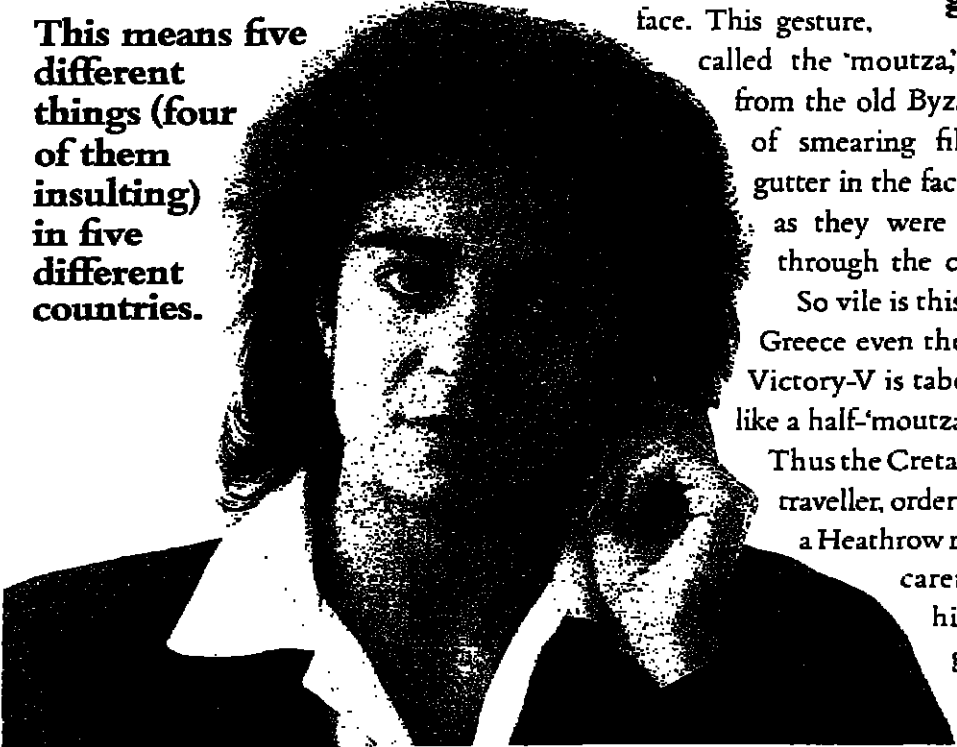
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ENTERPRISES

"WATCH YOUR B*O*DY LANGUAGE"



Playing host each year to 36 million people from all over the world is no easy task. Here, noted manwatcher Desmond Morris treats us to a light-hearted look at some of the deadly, but unintentional, gaffes that can so easily occur when cultures collide at Heathrow, the world's premier international airport. To find out more about the eye-pull, the ear-tug, and the celebrated Greek 'moutza,' now read on....

This means five different things (four of them insulting) in five different countries.



I'm never bored at airports. Quite the reverse. I visit them like other people go to the ballet. To a Manwatcher, there's nothing more fascinating than observing citizens of different countries mingling and exchanging body signals.

And nowhere is the performance so enjoyable as at Heathrow, the world's top international airport.

Day and night they pour in, a cast of 36 million a year from every corner of the globe.

Where else but Heathrow could you hope to see Brazilians rubbing shoulders with Brahmins, Poles with Polynesians, Madagascans with Minnesotans and Neapolitans with Nepalese?

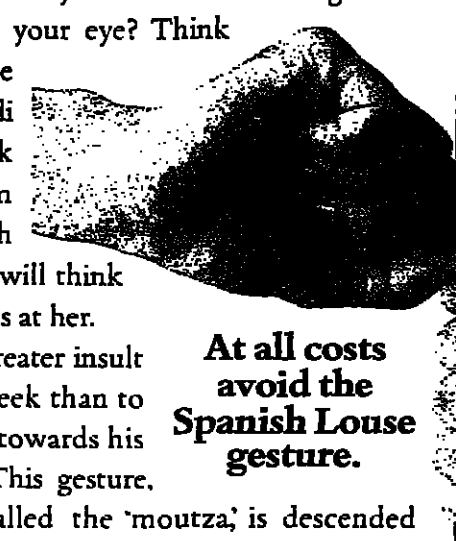


Intelligence or stupidity? It depends whether you're Dutch.

Each nationality has its own language of posture and gesture. But since these body-lingos are often mutually incomprehensible, an innocent gesture made in an airport lounge may well be an unwitting insult.

Something in your eye? Think before you touch the lower lid. If a Saudi sees you, he'll think you're calling him stupid, but a South American senorita will think you're making a pass at her.

There is no greater insult you can offer a Greek than to thrust your palms towards his face. This gesture,



At all costs avoid the Spanish Louse gesture.

called the 'moutza,' is descended from the old Byzantine custom of smearing filth from the gutter in the faces of criminals as they were led in chains through the city.

So vile is this insult that in Greece even the Churchillian Victory-V is taboo, as it looks like a half-'moutza'.

Thus the Cretan or Athenian traveller, ordering two teas in a Heathrow restaurant, will

carefully reverse his palm and give the waiter two fingers in the best

Harvey Smith manner. With 22,600 orders for cups of tea open to misinterpretation every day, the wonder is the place functions at all.

It's so easy to give offence. Suppose a passenger asks at the Information Desk where he should go to pay his airport tax.

Now the good news is that at Heathrow, unlike many airports I could name, passengers don't pay any taxes. But just as the Information Assistant begins to say so, she is assailed by a tremendous itch and tugs at her earlobe.

Astonishing though it may seem, this simple gesture means five different things in five different Mediterranean countries.



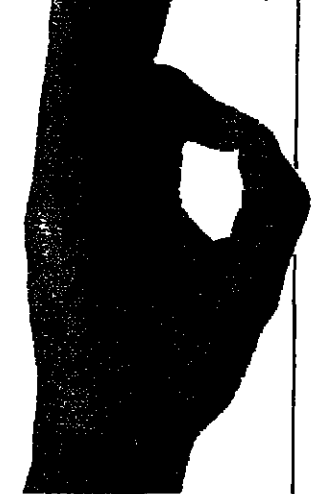
In America this means 'A-OK'.



In France it means 'zero'.



In Japan it means 'money'.



In Tunisia it means 'I'll kill you'.

Depending on his nationality, the Assistant has offered the passenger the following insult:

TO A SPANIARD: 'You rotten sponger.'

TO A GREEK: 'You'd better watch it, mate.'

TO A MALTESE: 'You're a sneaky little so-and-so.'

TO AN ITALIAN: 'Get lost you pansy.'

Only a Portuguese (to whom the gesture signifies something ineffably wonderful) would hang around long enough to hear the answer.

Happily, I can report that BAA's information staff are trained in body language.

A Sardinian woman asks if it is easy to find a taxi at Heathrow. The answer she gets is a cheery British thumbs up. (Very likely from one of the 900 cabbies who serve the airport on an average day.) Immediately, she clonks the unfortunate man with her handbag for making such a devastatingly obscene suggestion. This is why, incidentally, it's inadvisable to hitch-hike in Sardinia.

Isn't there at least one truly international gesture? Don't bet on it.

A Japanese asks an American passenger whether Heathrow has a luggage trolley service. It has. And as it happens, this service is not only first class, but FREE! So the Yank replies with the famous 'A-OK' ring gesture. But to the Japanese this signifies 'money' and he concludes there is a large charge for the service.

Meanwhile, a Tunisian on-looker thinks the American is telling the Japanese that he is a worthless rogue and he is going to kill him.

The ring-gesture can have further meanings.

A Frenchman has just read a BAA advertisement. Glancing around the restaurant in Terminal 4, he remarks wonderingly to his wife, 'You know how much this airport cost the British taxpayer? Not a sou.' And he makes the finger and thumb ring which to him means 'zero'.

Unfortunately, at the time he is glancing at a Colombian who is enjoying a fine Burgundy with his steak Bearnaise. The Colombian, enraged by the deadly obscenity which he assumes is directed at him, chokes on his wine and catches at his nose with finger and thumb.



The Punjabi Snake Tongue means 'you're a liar'.

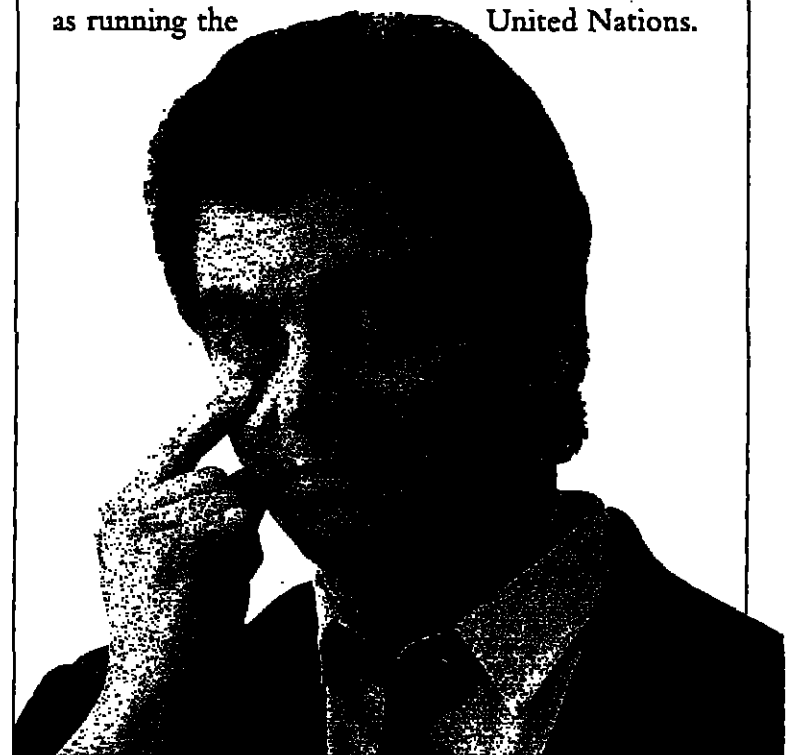
This appalls a Syrian sitting opposite, who thinks the Colombian is telling him to 'go to hell'!

The Syrian is restrained with difficulty by his Greek colleague from getting up and punching the Colombian on the nose. Meanwhile the maitre d' hurries over and attempts to calm the situation with two out-thrust



palms. This of course is taken by the Greek to be a double-'moutza' and in his rage he promptly skewers the unfortunate man with his fish knife.

Of course I am exaggerating to make a point, but I do find it astonishing that Heathrow receives only 8 complaints per 100,000 passengers. Keeping the lid on this simmering rum-punch of international emotions must take every bit as much diplomatic skill as running the United Nations.



To a Saudi this is insulting. To a Florentine deeply flattering.

But even if you're never treated to such a choreography of misunderstandings, the Heathrow baller is never dull.

Eyes peeled, next time you're there. (And if you spot anything really unusual, like the South American Goitre Sign, or the Hawaiian Missing Bottle Waggle, do write and let me know.)

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UK NEWS

Treasury's key money measure rising at 7 3/4 %

By Simon Holberton, Economics Staff

THE TREASURY'S key monetary indicator, M0, which measures mostly notes and coins in circulation, appears to have continued growing at an annual rate of around 7 3/4 per cent, preliminary figures for November suggest.

This high rate of growth in M0 is believed to have been one of the reasons behind the decision of Mr Nigel Lawson, Chancellor of the Exchequer, to raise interest rates by 1 percentage point to 13 per cent last Friday, although the October trade figures released that day were the catalyst for the move up.

The Bank of England yesterday released its last weekly banking report for the banking month of November, which showed that notes in circulation were 7.75 per cent higher than in the corresponding week of 1987.

Taking the month as a whole, and making adjustments for coins in circulation and banks' balances with the Bank, analysts in the City estimate that M0 grew in November by between 7.75 per cent and 7.9 per cent. In October, M0 was growing at a rate of 7.7 per cent.

Mr Lawson said in evidence before the House of Commons Treasury and Civil Service

In Brief Korn/Ferry and Stork agree terms for merger

THE BRITISH practice of Korn/Ferry International, the international headhunter, is to merge with John Stork International, a rival firm, Michael Skapinker writes.

Korn/Ferry said the merger would make it the UK's biggest executive search company.

Mr Stephen Rowlinson, chairman of Korn/Ferry in the UK, said the combined firm would have an annual fee income of about £7m.

He said that Korn/Ferry was particularly attracted by John Stork's Scandinavian practice. Although Korn/Ferry has practices in nine cities in Continental Europe, it has no Scandinavian offices. John Stork has offices in Stockholm and Gothenburg.

Societies merge

Portland and Wessex building societies, both based in the south-coast resort of Bournemouth, will merge to create a group with assets of over £2bn.

VSEL chief quits

Dr Rodney Leach, 56, has retired as group chief executive of VSEL Consortium, Britain's sole nuclear submarine builder, three weeks after heart bypass surgery.

Nectar jobs

Nectar Cosmetics, a beauty products group in Northern Ireland, is to create 293 jobs in a £6.3m, three year scheme. The group at present employs 100.

Engineers in trouble

Three engineering groups in the Midlands, MB Wild, J. Barnsley Cranes and J. Barnsley and Sons, have called in the receiver. The groups, subsidiaries of Wild Barnsley Engineering, make and distribute cranes and lifting gear.

Accidents up

The accident rate among trainees on the Government-run Youth Training Scheme has risen steeply in the last three years from an average of 59 accidents per 100,000 trainees in the third quarter of 1985 to 198.2 for this year's third quarter.

Electricians review single-union deals

By Charles Leadbeater, Labour Editor

THE EETPU electricians' union is to review its controversial strategy of signing single-union, no-strike deals.

The decision follows a seminar which revealed considerable frustration among shop stewards with the operation of the union's current deals.

It will be the most fundamental review yet of a strategy which became the most controversial innovation in industrial relations when it was introduced seven years ago.

The EETPU was expelled from the Trades Union Congress, the national federation of unions, in September for refusing to implement its instructions from the body to withdraw from two single-union, no-strike agreements.

The union's seminar, which was attended by full-time officials, shop stewards and managers from some of the companies at which the union has signed no-strike deals, was convened to review the progress of the agreements. It disclosed widespread frustration with the way many of them are working.

Most shop stewards speaking in the final session of the seminar, held at the union's East Sussex conference centre, complained that managers were ignoring or paying only lip-service to clauses in the agreements stipulating joint decision making, regular consultation and employee involvement.

The EETPU argues that one of the benefits of the agreements is that they increase the influence of workers in decision making through company councils of managers, workers, and union representatives, which regularly discuss issues affecting the business.

One full-time official told the seminar that several companies were simply not convening the union and management advisory committees. One steward complained that the gap between management and workers was widening rather than narrowing, while others said that companies were taking advantage of the conciliatory approach to industrial relations without delivering any benefits to their workers.

While senior EETPU officials remain convinced of the value of the no-strike agreements, and intend to continue signing them, they plan to institute a review of how they should be made more effective.

Mr Roy Sanderson, the EETPU national official regarded as the architect of the strategy, said there might be a case for renegotiating some of the agreements and building into new agreements a clause which would allow for their periodic review.

The policy review will focus on the introduction of training for managers to equip them to discuss issues more openly, and for stewards so they can take the responsibility for business decisions.

The union may introduce a clause into the agreements committing companies to undertake such training. But full-time officials believe they may also have to take a tougher approach to some companies to ensure they implement all aspects of the deals.

In addition the union plans to develop the no-strike package, to include commitments from companies to provide workers with job related training and forms of profit-sharing.

Compensation deal agreed by most Piper Alpha families

Financial Times Reporter

MOST OF the families of those killed in the Piper Alpha disaster have accepted a compensation offer from the Occidental oil company, it was disclosed yesterday.

A fire and explosion on the North Sea oil platform in July this year killed 167 workers.

Mr David Burnside, spokesman for the Piper Disaster Group, said it was "the end of a very long book", after the group met in Aberdeen.

He said it was not realistic to expect the compensation money to be paid before Christmas because legal work still had to be done.

He said that in six cases families were considering taking Occidental to court in the US where damages could be much higher.

Details of the compensation package - described by Mr Burnside as a "first class deal" - have not been released officially. But it is understood that the average pay-out will be about £600,000 for a widow with two children. In some cases the award could be higher, reaching more than £1m.

Mr Burnside, an Aberdeen solicitor, emphasised that the survivors of the disaster had not been forgotten. He said:

"We want to make it clear that survivors have not been put to the side. It's sadly the case that you can work out more readily compensation where life has been lost."

He said the legal group was pressing ahead with obtaining medical and psychiatric reports which would be used to obtain full compensation for those who survived the disaster.

Some 73 legal firms were represented at yesterday's meeting. A further 20 firms sent letters to the legal group indicating in most cases that their clients were willing to accept the deal.

Graduates seek jobs in finance

By David Thomas, Education Correspondent

MORE graduates are choosing financially based careers despite last year's stock market crash, while the problems of attracting students to study engineering are intensifying, university and polytechnic careers advisers said yesterday.

Careers officers have also noticed sharply increased competition among employers for graduates, with some employment agencies offering to pay bursaries to third year students and others spreading their traditional recruitment net beyond the universities to polytechnics.

Members of the Association of Graduate Careers Advisory Services were speaking on publication of their annual survey of the career choices of new graduates, the most comprehensive of its kind.

This pointed to continuing intensified competition for graduates, with 66.4 per cent of the 71,500 new university graduates last year going straight into full-time employment and unemployment among university graduates standing at 5.9 per cent, the lowest since 1982.

Of those taking permanent jobs, a fifth went into financial work, 17 per cent into management, administration or computing and a further fifth into literary work including the media. By contrast, only 15 per cent chose scientific engineering or technical research and a further 4 per cent opted for construction including civil engineering.

Ms Pat Raderecht, chairman of the careers' association and careers officer at Bristol University, said financial work had continued to prove popular and engineering unpopular with this year's graduates, although there had been some revival in interest in civil engineering.

The popularity of the financial sector had held up well. However, there were signs that this year's graduates had preferred those routes which they deemed to be safe, such as chartered accountancy and high street banking, to jobs in the City of London financial district with stockbrokers or foreign banks, which were considered still riskier.

This was reflected in fewer new graduates attracting salaries at the top end of around £17,000. Careers officers believe the average starting salary for new graduates this year to be about £9,000.

PSA sale 'an option'

By Andrew Taylor, Construction Correspondent

PRIVATISATION of a large part of the Property Services Agency was an obvious option which would have to be considered very carefully by the Government, Mr Christopher Chope, junior environment minister, said yesterday.

Mr Chope, speaking at a building industry seminar in London organised by the Royal Institute of British Architects, said privatisation could not take place until the Property Services Agency had been restructured.

The agency, which manages the Government's estate, has an annual turnover of £2bn, of which £2m is spent on design and construction projects.

It was the largest design and construction organisation in the country, said Mr Chope.

Mr Nicholas Ridley, Environment Secretary, proposed earlier this year that the agency be divided into three separate business areas.

These would manage the Government's property portfolio, carry out maintenance and estate surveying and provide design and construction management services.

Mr Chope said maintenance, estate surveying and design and construction management would be obvious candidates for privatisation.

One obvious advantage of privatisation of the agency would be that the agency would have unfettered scope to sell its expertise and services to the private sector, said Mr Chope.

City's liking for short-termism 'hindering true venture capital'

By Charles Batchelor

BRITAIN HAS yet to create a sufficiently attractive environment for young companies, particularly at the very start of the market, Mr John Nash, chairman of the British Venture Capital Association, said yesterday.

The statistics for company start-ups were encouraging, but the great majority of these companies were set up to provide the owner with a comfortable existence or as a substitute for paid employment rather than to create substantial wealth, he told the BVCA Financial Times Financial Forum in London.

The inclusion of assured tenancy property ventures in the Business Expansion Scheme (BES) in the last Budget meant it would be a long time before BES investments went into genuine, early-stage businesses which created jobs and wealth or which involved high technology, Mr Nash said. He described the BES which gives tax advantages to investors in certain approved ventures - "a missed opportunity."

Despite the rapid growth in the amounts of money invested by venture capital organisations in Britain, the popularity of management buy-outs and buy-ins meant that very little of it had gone into early stage or technology companies.

Venture capitalists were bound to put their money where the best returns were and buy-outs did contribute to the restructuring of industry. Nevertheless, the City of London's obsession with short-termism made it very difficult to raise true venture capital, he said.

Britain remained light years behind the US in terms of venture capital, particularly in the field of technology. Fewer than 15 per cent of British venture capital investments in 1987 involved technology, compared with the US where 75 per cent of funds invested since 1980 had gone to technology ventures.

The main problem facing the British venture capital industry was a lack of good young companies and good people prepared to manage them, Mr

Nash said.

"The UK venture capital industry has clearly failed in a large measure to attract professional management into young companies as opposed to management buy-outs or buy-ins," he added.

To meet this problem the association is stepping up its long-running campaign to persuade the Chancellor of the Exchequer to give BES-style tax breaks to managers who run new ventures. At present passive investors in these companies are exempted from paying income and capital gains taxes but the managers themselves are not.

The effect of the equalisation of income and capital gains tax rates in the last Budget had been to make it less attractive for managers with large companies to leave and set up on their own. The venture capital industry could not wait for the cuts in income tax rates to make managers rich and thus willing to strike out on their own. It needed a constant flow of managers now if the sector is not to lose momentum, Mr Nash said.

Computer staff face tax clamp on expenses

By Alan Cane

THOUSANDS of Britain's computer experts could face large tax bills for the past six years as a result of the Inland Revenue's attitude to expenses paid to programmers and analysts working away from home for long periods.

The UK computing services industry is warning that if the Revenue does not concede that such expenses should be exempt from income tax, the cost of its services will have to go up and the industry will become less competitive.

The Government, ironically, could be seriously affected as it is an important customer for computing services. Its projects, the computerisation of the Inland Revenue among them, are mostly long term, involving computer experts in years rather than months of work on site.


Computing services companies frequently provide specialist - program writers and systems analysts - who work at a client's premises rather than in their own offices, a practice known as "body shopping". Such contracts often involve travelling considerable distances and living away from home for periods of up to a year or more.

Companies have conventionally paid their staff the travelling and living expenses while engaged on such projects without deducting tax, on the grounds that the expenses are "necessarily" incurred in carrying out their jobs.

There have, however, been skirmishes over these expenses between the Revenue and the computing services industry, represented by its trade body, the Computing Services Association (CSA), since the 1970s.

Matters have now come to a head, with negotiations to establish that the Revenue, as a concession rather than a right, would allow expenses to be paid free of tax if a specialist was away from home for no longer than a year. The CSA had been seeking to establish guidelines that both its members and the Revenue could accept as fair and reasonable.

The CSA says the Revenue is insisting that to qualify for tax relief on expenses, computer staff must have a regular place of employment where they work at least 50 per cent of the year. Similar restrictions have been applied by the Revenue to other service industries.



Anglo American Corporation of South Africa Limited

(Incorporated in the Republic of South Africa)
Registration No 01 03399 05

Interim report and dividend

for the six months ended September 30 1988 (unaudited)

Consolidated income statement	Six months ended		
	30.9.88	30.9.87	Year ended 31.3.88
(R million)			
Net income	476	430	1 015
- investments	191	132	274
- other	10	10	121
Net income before taxation	677	572	1 410
Taxation	132	101	206
Net income after taxation	545	471	1 204
Attributable to outside and preferred shareholders	86	60	167
Attributable earnings	459	411	1 037
Retained earnings of associated companies	599	227	772
Equity accounted earnings	1 058	638	1 809
Extraordinary items	70	13	449
Earnings after extraordinary items	1 088	651	2 258
Transfer to non-distributable reserve	614	247	1 258
Available for distribution	474	404	1 000
Ordinary dividends	161	145	516
Retained earnings for the period	313	261	484
Earnings per ordinary share - cents			
- attributable	280	179	453
- equity accounted	443	279	790
Dividends per ordinary share - cents			
- interim	70.0	62.5	62.5
- final	-	-	162.5

Consolidated balance sheet	At		
	30.9.88	30.9.87	31.3.88
(R million)			
Ordinary shareholders' equity	167	118	128
Capital and premium	4 925	3 550	4 537
Non-distributable reserve	3 650	3 062	3 265
Retained earnings	8 740	6 730	7 950
Preferred capital	5	5	5
Outside shareholders' interests in subsidiary companies	1 135	1 036	1 129
Total shareholders' interests	9 880	7 761	9 084
Loan capital	210	211	213
Loans from associated companies and others	1 949	1 881	1 810
Other liabilities	856	720	965
	12 885	10 573	12 072
Represented by:			
Investments	8 078	6 278	7 313
Fixed assets	2 211	2 011	2 141
Stocks and debtors	858	648	808
Deposits and cash	1 748	1 636	1 810
	12 885	10 573	12 072
Number of ordinary shares in issue - millions	230	229	229
Net asset value (after providing for dividend) - cents per ordinary share	9 336	12 727	8 536

Based on the market value of listed investments at September 30 1988 and the director's valuation of unlisted investments at March 31 1988.

Notes:

- References to ordinary shares, ordinary shareholders and ordinary dividends include the 5 ordinary shares which rank pari passu in all material respects with the ordinary shares.
- Particulars of the Group's interests in listed associated companies and general investments are as follows:

Associated companies	At		
	30.9.88	30.9.87	31.3.88
Market value	17 480	24 491	15 250
Carrying value	5 554	4 245	5 174
	11 946	20 246	10 076

- Particulars of the Group's capital expenditure, which relates almost entirely to the operating subsidiaries, are as follows:

Capital expenditure for period (net)	At		
	30.9.88	30.9.87	31.3.88
R million	85	133	237
Capital expenditure commitments (net)	422	638	585

4. There are no material changes in contingent liabilities from those disclosed in the latest annual report.

Comment

Attributable earnings for the six months ended September 30 1988 rose by 12 per cent to R459 million (200 cents per share) from R411 million (179 cents per share) for the corresponding six months of 1987. Equity accounted earnings increased by 60 per cent to R1 018 million (443 cents per share) from R638 million (279 cents per share). The interim dividend has been increased by 12 per cent to 70.0 cents per share from 62.5 cents per share.

Income from investments at R476 million was 11 per cent higher than the comparative R430 million, the increase being largely attributable to higher dividends from diamond, mining finance and industrial interests. These increases were partially offset by a 6 per cent fall in dividend income from gold and uranium mining interests resulting in a drop from 45 per cent to 38 per cent in the contribution by this sector to investment income for the six months. This decrease arose because the rand gold price rose by only 10 per cent in the first six months of 1988 compared to the corresponding period in 1987, whereas costs, on a similar basis, increased by 18 per cent. In addition uranium profits were significantly lower in the six months to June 30 1988 due to a rescheduling of deliveries into 1987, and gold grades were also lower.

Trading income increased by 45 per cent to R191 million from R132 million due mainly to Anglo American Coal Corporation Limited's (Amcoal) 1988.

For and on behalf of the board
G W H Rely Director
J Ogilvie Thompson Director

Dividend

On Thursday, December 1 1988, the directors of the Corporation declared interim dividend No. 105 on the ordinary and 5 ordinary shares as follows:

Amount (South African currency) 70 cents per share

Last date to register for dividend (and for changes of address or dividend instructions) Friday, December 23

Registers closed from (to inclusive) Saturday, December 24
Saturday, January 7

Ex-dividend on stock exchanges:
- Johannesburg Tuesday, December 27
- London Wednesday, December 28

Currency conversion date for sterling payments to shareholders paid from London Tuesday, December 27

Dividend warrants posted Thursday, January 19

Payment date of dividend Friday, January 20

Rate of non-resident shareholders' tax 14.58755 per cent

The full conditions relating to the dividend may be inspected at the Johannesburg and London offices of the Corporation and its transfer secretaries.

By order of the board
C L Malby Secretary December 2 1988

Head office: 44 Main Street Johannesburg 2001
London office: 40 Holborn Viaduct London EC1P 1AJ

Copies of the interim report will be posted on or about Tuesday, December 6 1988.

By order of The Trustee in a Bankruptcy in compliance with terms of a Court Judgment

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TECHNOLOGY

More than a new computer to IBM

The AS/400 presents a crucial test of the US company's strategy. Alan Cane reports

Santa Palomba, Italy, in the gentle countryside of the mezzogiorno south of Rome, is one of the three sites where International Business Machines manufactures its AS/400 mid-range computer family, strategically its most important product line since the System/360 mainframes of the 1960s.

Santa Palomba, working with IBM's Viterbo factory in northern Italy, supplies AS/400s to Europe, the Middle East and Africa; Rochester, Minnesota, supplies North America; Guadalajara, Mexico, the rest of the world.

For the world's largest computer manufacturer, the success of the AS/400 - an unusually wide range of machines ranging in price from less than \$20,000 to \$460,000 - is critically important. "Success" takes on a special meaning in this context because the commercial success of the AS/400 was virtually assured before the machine was launched. It was designed as the replacement and upgrade for IBM's popular but ageing mid-range offerings, the System/36 and System/38, some 275,000 of which had already been installed world-wide.

There was, therefore, substantial pent-up demand for the greater processing power and broader facilities offered by the AS/400. Several hundred were installed on the day of the launch in June this year and a claimed 1,500 within two weeks. Although IBM will not yet give world-wide installation figures, analysts believe it cannot be less than 25,000

machines to date. The company, in fact, underestimated demand for larger systems and is constrained at the top end by a shortage of components.

The installation figure is given credence by production figures from the highly automated Santa Palomba plant, where an AS/400 can be assembled in seven minutes. Physical and electronic testing takes substantially longer, but even so, the plant is turning out more than 60 AS/400 systems on a good day, suggesting a world-wide production level of between 45,000 and 50,000 machines a year from the three manufacturing sites.

"Manufacturing" is perhaps the wrong word these days. Even the largest AS/400s, capable of supporting more than 300 users simultaneously, are assembled rather than manufactured. There is no hint of the spaghetti-like backplane wiring which characterised computers of the 1960s and 1970s; no obvious solder joints to fail.

Instead the silicon chips come ready mounted on their printed circuit boards in special packaging which IBM calls Phoenix and Corinthian. The packages slide into place in the computer framework, the electrical connections marrying up easily. Zero insertion force (Zif)

is the term for this advanced assembly method.

At all three sites, IBM uses flexible manufacturing techniques, integrating shop floor activities through computer control and keeping inventory to a minimum with just-in-time methods.

The AS/400's significance to the company goes far beyond conventional measures of prod-



Stephen Schwartz

uct success. It is important to IBM for four reasons:

● Its performance will largely determine the company's ability to capture a significant share of the rapidly expanding mid-range computer market.

● It will be an important test of the new line-of-business strategy, implemented earlier this year.

● Its development is the

model for the new and remarkable openness with which IBM seems anxious to treat its customers and industry partners.

● It is the first of IBM's products fully to embrace the principles of systems applications architecture, IBM's important but poorly understood blueprint for the future of data processing.

First, the mid-range computer market: only software and personal computer markets are growing faster. It includes many thousands of companies which are using computers for the first time or are looking for computer systems which will grow with their business. IBM's existing S/36 and S/38 customers are certain takers for the AS/400 unless it proves a technological disaster. But IBM also has to win and satisfy customers who to date have found offerings from Digital Equipment and Hewlett-Packard more attractive.

There are signs that IBM is achieving its objectives with the new range. Stephen Schwartz, general manager of IBM's application business systems division which covers medium-sized computers, says of the AS/400: "We have strong acceptance world-wide and a large percentage of the business is going into accounts

that have not had a S/36 or a S/38 before. About one third of the orders, in fact, are from new users."

His views are backed up by market specialists like Alan Vickers of JBA Computer Systems in Birmingham, a software house and IBM agency. Paul Sinclair of BIS Banking Systems which markets Midas, one of the most successful mid-range products, and Simon Williams of Synco, a UK software house that has developed a leading fourth generation language (a program that generates programs) for the IBM mid-range families.

What do IBM's competitors think? "It is a good machine," says Nico Hildebrand, marketing director for Wang, complaining only that its capabilities in office software and image processing, two of Wang's strengths, are limited.

Nevertheless, the impression remains that the AS/400 has yet to fulfil its potential. The new models are well regarded rather than world shattering. Myron Kerstetter, mid-range specialist with the Gartner Group in the US, believes it is too early to say whether the AS/400 will prove a hit with new users. Gartner found a high level of satisfaction rather than euphoria among early customers.

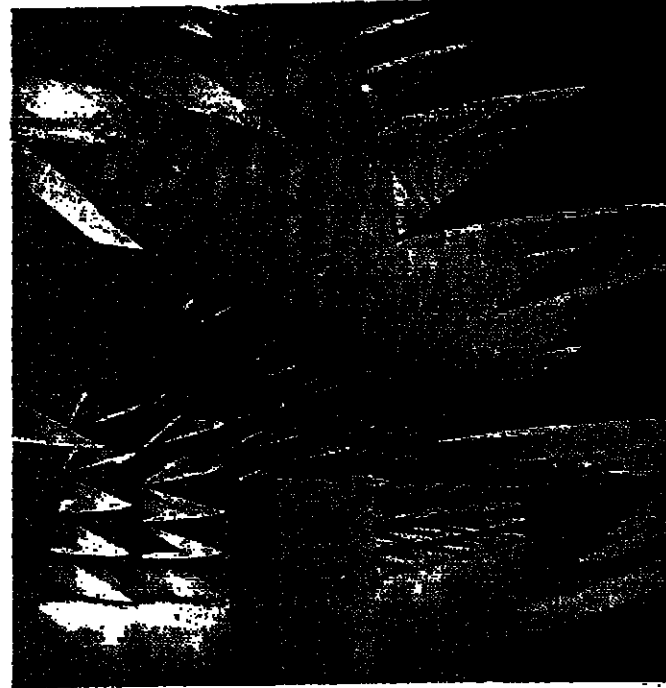
Second, its role in IBM's line-of-business strategy: at the beginning of the year, six product lines of business were created. Mid-range systems is one, the others are mainframes, communications, technology products, desk-top systems and programming systems.

The glue holding them together is a seventh division, applications systems, concerned with solving customers' data processing problems. The aim, says Schwartz, is to drive the business from the marketplace: "Before we used to drive our business in a lot of areas by doing what our laboratories thought it would be terrific to do. Sometimes they were right, sometimes not."

"Now the important thing is prioritisation. We were not exactly cut off from the market before, but now we can be more responsive to emerging opportunities. It sounds simple, but it is more difficult - and more attractive."

It all ties into the new openness with which IBM, traditionally the most secretive of companies, is beginning to do business. AS/400 development was the test vehicle.

Schwartz explains: "Very early in the development cycle we brought representatives from three areas, our field marketing organisation, our busi-



An AS/400 undergoing electromagnetic compatibility testing at Santa Palomba, to measure interference to electromagnetic and radio-frequency interference

ness partners (software and systems houses writing customer applications software) and our customers into the development centres. It includes 750 systems engineers, hundreds of business partners and 100 customers."

IBM and Synco were able to convert their products to AS/400 well before the launch. The result was that a host of enhancements and applications software were ready at the time of launch. Schwartz says that John Akers, IBM's chairman regards this as the new way of doing business. "The benefits to our customers so outweigh the potential minuses through loss of confidentiality that it is clearly the right way to do it."

AS/400 is the first IBM computer family to be built around the concept of systems application architecture (SAA), a set of rules and concepts which should ensure eventually that all IBM computers, from micros to mainframes, obey

common standards in methods of operation, programming and interconnection. This is IBM's answer to its numerous incompatible computer designs, although many argue that it remains a while and a promise rather than a reality.

Charles Brett, a UK-based consultant specialising in SAA, has toured IBM's principal US software centres (Raleigh, Virginia; Dallas, Texas; Santa Teresa, California) and says that SAA is much closer to completion than most believe.

The AS/400, while not perfect, is the closest IBM has come to an SAA machine. "AS/400 has enormous SAA potential," he says, but it was rushed to market before this could be fully accomplished. "The remaining elements can be slotted in with consummate ease. It is the model for the intelligent workstation."

So it could be that Santa Palomba, Rochester and Guadalajara are nurturing the seeds of a data processing revolution.

DELL TAKES LEAD IN POLLS.

PC WEEK POLL: 386 PCs

PC WEEK POLL: 286 PCs

	Overall Score	Vendor Support	Overall Compatibility	Relative Price
Dell Computer: 386	84	83	86	86
Compaq Deskpro 386 Model 40	81	73	89	59
Zenith Model Z-386	79	73	84	81
IBM PS/2 Model 80	78	76	78	60
WYSE pc 386 Model 3216	78	77	80	81

	Overall Score	Vendor Support	Overall Compatibility	Relative Price
Dell System 200	83	86	87	87
AST Premium/286	80	76	89	76
Compaq Deskpro 286	78	73	90	58
Zenith Model Z-286	78	74	83	81
IBM PS/2 Model 50	75	73	81	58

Amidst all the razzmatazz of the US presidential elections there were two crucial poll results you might have missed.

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Speak to me only with thy teleprompt

By Paul Abrahams

IF AN executive were asked to list his worst fears, giving a speech would justify for pole position with the news that a merchant bank was buying shares for an unknown predator.

The sad scenario of speech-making is all too common. The executive is unsure whether he should write out the speech in full and then read it, thereby giving the audience a full view of his racing hairline; or whether to write the speech in outline and then ad-lib while boldly facing the audience - a boldness, alas, not always justified.

However, his - or her - difficulties could soon be over. A new system of conference prompting is available which allows a lecturer to look at the audience while reading a prepared script. As usual, it's done with mirrors.

The system, supplied by MRVP International, of Sandwich in Kent, is similar to the teleprompting equipment used by both Ronald Reagan, the US President, and Margaret Thatcher, the UK Prime Minister. The difference is that the new equipment is available at affordable prices.

MRVP says that the system is easy to use. The text of the speech is entered into a Commodore computer - either directly or from a standard IBM-compatible personal computer. It is then transmitted digitally to a black and white monitor where it is displayed in reverse and then reflected on a glass stand in front of the speaker. As he reads the script, he can vary the speed at which the text scrolls with a hand-held device.

"We've achieved two technological breakthroughs with our teleprompting system," says Michael Redgrove, managing director at MRVP.

Redgrove explains that the first achievement is one of price. Previous teleprompting systems needed expensive dedicated computers to create a smooth scrolling action.

However, at MRVP, programmers were able to write the

software necessary to edit and display the text in only 25k of memory on a Commodore 64 - a computer usually only marketed as a games machine.

The MRVP equipment is much cheaper because it can use this low-price machine while still providing 2,000 lines of text - about half an hour of speech. A basic system including monitor, reflective stand, lectern, software and computer costs £3,250.

The second breakthrough is thanks to Pilkington, the UK glass company, which supplies a special glass to reflect the text. The glass, which is extremely light and strong, was developed from a product designed for helicopter cockpits. It is coated on one side with titanium dioxide. This reflects 35 per cent of the image of the text on the monitor - enough to read clearly.

On the other side, the glass is provided with an anti-reflective coating to prevent light reflecting back to the audience.

Redgrove says that because the glass is so light, the company was able to fit it to a device that remotely manipulates its height and tilt.

Previous systems either changed the height of the podium on which the individual was standing - a cumbersome and time-consuming process - or could only be used by one speaker per session. The computer attached to the MRVP equipment can store details about the preferred location of the reflective stand for as many as 99 different orators and position it before they speak.

More sophisticated systems have two monitors and two glass screens, which can be placed on either side so that the person delivering the speech can look at different parts of the audience.

A monitor can also be placed in the lectern so that the speaker can look as though he is checking his facts.

MRVP International can be contacted at Walton House, Eastry, Sandwich, Kent; telephone 0304 614554.

New space communications venture launched in Spain

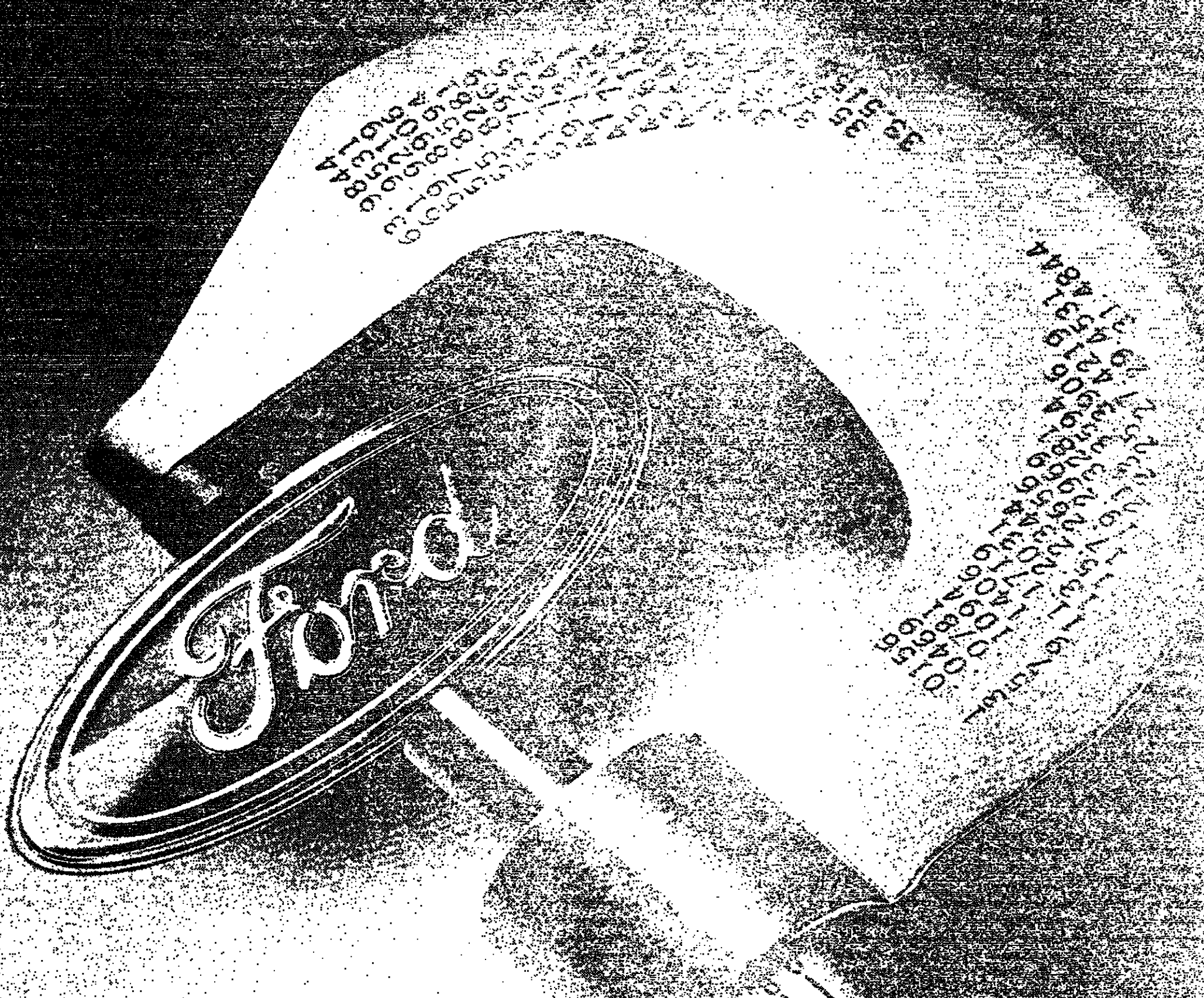
ALCATEL Espacio has been formed in Spain to centralise and expand the growing business in space communications currently handled by Alcatel Standard Electrica of Madrid, Spain's leading telecommunications and professional electronics manufacturer.

Alcatel Standard Electrica is investing 2.7bn pesetas (£18m) in the new company. It is providing all the IBM pesetas of share capital and plans to spend another 1bn on building a research centre, factory and offices. The activities of Alcatel Espacio will be closely associated with Alcatel Espace Toulouse, which deals in satellite payloads, electronic control

centres and satellite management. The French company will transfer technological know-how and train up to 60 Spanish technicians a year at Toulouse.

Initially, Alcatel Espacio will focus on satellite telecommunications systems, digital electronics, microwave technology and related software development. It will employ 110 people by the end of next year, rising to more than 200 in 1993.

Alcatel Espacio will also act as a subcontractor to Alcatel Espace on a number of projects and plans to participate in European Space Agency programmes.



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Diehl GmbH & Co
Werk Blankenheim

Geb. Dingenkus
Attendorn

Dafa Rifting GmbH
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INA Bearing Company Ltd
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Werk Röttingen

Kieper Recaro GmbH & Co
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MANAGEMENT

Mitsubishi Motors Putting its faith in a wide spread

Gordon Cram examines the auto maker's 'head-on' strategy

Today, as every Friday, executives from the 28 main companies in the Mitsubishi group will gather in Tokyo to brief each other on developments and co-ordinate policy across an empire which ranges from banking to petrochemicals. They will also be monitoring the closing stages in the ¥59.5bn (£265m) flotation of Mitsubishi Motors Corporation (MMC), the world's biggest initial equity offering launched since the October 1987 crash.

Shares in MMC, the country's fourth largest vehicle maker, began trading on Monday in what is also the largest ever flotation of a Japanese private sector company. The move is only one sign of a changing set of relationships as the automotive producer seeks to secure a long-term future worldwide.

MMC started life in 1970 as a project linking Mitsubishi Heavy Industries (MHI), the group's engineering arm, with Chrysler of the US, which took an initial 15 per cent stake. Amid a spate of recent activity, however:

● Revenues of MMC, reaching ¥1,752bn in its latest year to March, have outstripped those of its Japanese parent for the first time. Pre-tax profits were ¥29.8bn.

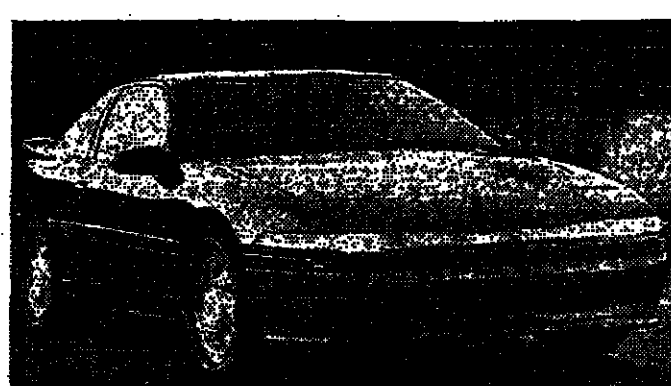
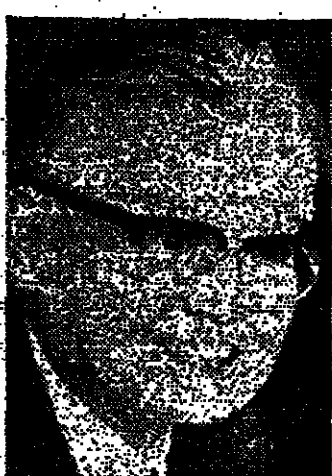
● Last month it began US car production at an Illinois plant which MMC and Chrysler have set up on equal terms, with a combined investment approaching \$1bn.

● Although a full commitment to Europe awaits clarity on the rules post-1992, Mitsubishi is keen on further offshore production ventures which, in Asian markets, have not only helped offset the high yen, but also provided useful links outside the Mitsubishi/Chrysler fold.

● The share issue itself has already thrown forth a hint that MMC management is becoming more assertive within the group as a whole. It criticised the underwriting stockbrokers for placing shares too readily with favoured clients. Nikko Securities, which is leading the flotation, is also part of the Mitsubishi family, and such disagreements in public are rare in Japan.

● The listing comes at a time when domestic personal spending is strong but Japanese car buyers are becoming increasingly choosy about style and specifications. In the past year MMC has updated its model range and is currently regaining lost market share.

● Analysts are questioning the company's ability to remain a



Toyota Tole (left) and Eclipse GS Turbo, the first US production vehicle to emerge from Mitsubishi's link with Chrysler

full-line vehicle manufacturer when any future downturn in demand may leave it struggling to maintain economic production of a range which covers everything from 550cc sub-compacts to heavy trucks and buses.

At County NatWest in Tokyo, Sheryl Hogg, describing this as her main worry about the company, sees "more and more competition in each market. If there is a slowdown, its resources will be severely stretched."

Toyoo Tate, MMC president for the last five years, acknowledges that "competition will become even more severe." But as the architect of its vigorous international expansion he is anxious to dispel the idea that any radical rationalisation may be in prospect at home. In an interview in Tokyo he said: "We are spread very widely. We have a history of this... We have to compete head-on."

He argues that the spread between cars of all sizes and commercial vehicles gives MMC a more even ride through cycles of demand which affect different market segments at different times.

In this way, large trucks are influenced rather more by expenditure levels in the public and corporate sectors, particularly construction activity. According to the Japan Automobile Manufacturers Association,

growth in domestic registrations for new trucks has been running ahead of those for cars in each of the past four years, gaining ground as the Japanese government stimulated capital spending.

Tate, looking to the competition, observes with satisfaction: "Mazda doesn't have these trucks."

In unit terms they constitute less than 8 per cent of sales for MMC, but with more than a quarter share of the sector it has risen to rank second only to the specialist producer Hino.

In addition, about 60 per cent of MMC's unit output is in light vans, pick-ups and other small commercial vehicles where its recent growth has also been ahead of the rate for the industry as a whole.

This year's most striking feature, however, has been in the market for compact cars, where MMC's sales in Japan are up more than a third on 1987, or triple the industry average. It is still a distant fourth to Toyota, Nissan and Honda, but collecting a car-of-the-year award for its Galant four-door sedan has crowned a range redesign which has been widely applauded although, some industry watchers say, overdue.

Regular styling changes are one way in which a car maker can, at a cost, maintain and build on its market position.

According to Tate, other parts of MMC strategy involve the increased use, in line with other manufacturers, of components common to various models, and keeping flexibility at a maximum on the production line itself.

At its Okazaki plant near Nagoya, five distinct car models and their variants are produced on a single line, using an MMC-pioneered system which allows differentiation in serial assembly to an extent which its officials believe remains unmatched.

Okazaki is the company's most modern car plant in Japan as well as one of its biggest, being responsible for a third of the 600,000 cars it produces within the country each year. With MMC contributing the technology for the joint US factory at Bloomington-Normal, Illinois - where output of an initial sports model is planned to near 100,000 units next year - there are parallels between the two which are instructive.

Equipping the Bloomington venture, called Diamond Star Motors, has drawn on other Mitsubishi group companies no less than if it were just another MMC plant in Japan. This includes the supply of about 85 per cent of the 400 or so industrial robots used in spot welding and other tasks. As at Okazaki, leading makers like

Fanuc get a small look-in. Japanese manufacturers are known for squeezing margins at tied suppliers, and the difficulties brought about by the strong yen have only reinforced this reputation. But MMC, more junior than those from which it is buying in the Mitsubishi group, is unlikely to have that amount of leverage.

Mitsubishi Corporation, the giant trading house, meanwhile acts as the main intermediary for deals outside the group.

According to Benjamin Moyer, automotive analyst at Merrill Lynch in Tokyo, "The core of the Mitsubishi group is the trading company... It just means that Mitsubishi Motors may be less able to do things that may be to the disadvantage of the trading company."

He adds that the relationship is not all one-way, and that Mitsubishi Corporation's long-established connections abroad have facilitated the entry of MMC into markets like Malaysia and South Korea.

It is on the marketing side that changes may become more evident. MMC has derived nearly a quarter of its revenue from exports to the US, supplying under its own name and, with varying success, to Chrysler.

Both sides insist that Diamond Star will add to rather than replace this arrangement. First year output there will be devoted equally to the Mitsubishi Eclipse and Plymouth Laser - variants of a budget-priced compé which goes on sale next month.

This strengthening of ties has not, however, been echoed by Chrysler in its dealings with the Mitsubishi family in Japan. In rebuilding its international presence the US auto maker formed a separate link recently with the go-ahead Seibu group to distribute Chrysler vehicles in Japan.

Each company may now on do more independently. MMC will use half the share issue proceeds to retire debt, investing the remainder in expansion. The 9.1 per cent of expanded capital being floated will leave Chrysler and subsidiaries still with more than 20 per cent, a level with which it expresses contentment.

MMC, however, is set to tap the market for further funds "from time to time, looking for specific opportunities," according to Tate. From a standing start, the company is about to enter the fast-lane traffic of the Tokyo Stock Exchange with an impatience which reflects an 18-year wait.

British Quality Awards Winning by scoring zero

Anthony Moreton on Sony's campaign to eliminate defects

No quality inspector walks up and down the lines among the 1,500 workers at Sony's television plant in Bridgend, South Wales, picking out duff components and dropping them in the waste bin. Instead, each and every worker is expected to be his or her own quality inspector.

Sony has a zero defects campaign within the plant which puts the onus of responsibility on each operator. The company has turned round the usual approach. Instead of "inspecting out" problems after they have occurred it attempts to ensure they do not occur in the first place. It is this philosophy that has just won it, along with Express Engineering of Newcastle upon Tyne, one of the two 1988 British Quality Awards made by the British Quality Association.

For Hiro Nakamura, managing director, the award is doubly satisfying, though he only draws attention to one part: "Over the last few years a remarkable amount of effort has been devoted to our Zero Defects Campaign to enhance the high quality reputation Sony Bridgend's products enjoy throughout Europe."

What he does not state is the satisfaction that Sony, the first Japanese plant to be based in Wales, became the first Japanese company to win the award. Nakamura, after eight years in the principality, considers himself an honorary Welshman.

The British Quality Award Scheme was set up in 1984 to encourage individuals or companies to improve the standard of a product, process or service. Such improvements are not intended to be a one-off achievement; a candidate's record over the previous four years is the yardstick. Previous winners have been Plessey Office Systems, IBM, Rank Xerox, J C Bamford Excavators, Whessoe Heavy Engineering, Ford and Schweppes; Sony and Express Engineering have joined an exclusive club.

In Sony's case the award recognises its achievements in the production of the Trinitron range of colour television sets and its output of TV components.

"Our products are always seen in the market as top-quality ones," says Alan Jones, personnel executive. "We have achieved that by moving away from an inspection-type quality assurance to a production-stimulation type of quality. Instead of inspecting-out problems and defects we try to ensure no defects arise in the first place."

"We aim for a defect-free input system rather than a defect-free output one. That has been the big shift in our philosophy over the past few years," Jones adds. Responsibility for quality falls squarely on every worker. Each has to ensure that each piece he or she - about two out of every three operators are women - receives is perfect before passing it on.

James readily admits that 100 per cent perfection can only be an ideal in other than a perfect world. "We know things happen in the real world that shouldn't, but we don't at Sony accept that they necessarily will happen. It's an attitude of mind. If the attitude of mind of the worker is right we have gone a long way towards achieving our goal."

That "attitude of mind" does not come from long work-bench meetings, or quality-control committees. It starts even before a new recruit walks through the factory gate and dons the company's blue livery.

"We have a rigorous selection policy," says Jones. "We try to ensure that the workers we pick are not only the best available but also will be the best for the sort of work we want them to do. Most people are on our side, anyway. People don't want to turn out shoddy goods; they always prefer to produce something good. Nor do they want to be associated with a shoddy firm. Quality and attitude of mind, therefore, go hand-in-hand."

Jones admits it is easier to inculcate quality appreciation in a television or a car factory. "You can see a car outside your garage or a TV set in your living room and say 'that's a nice car or television or whatever'. It's more difficult to associate yourself with quality if you are producing coiled steel. But if you make sure the steel is right, that it can be made defect free, then even in steel production you have achieved a big step forward."

Philosophy

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Techniques for integrated business planning. December 5-6, Amsterdam; December 8-9, Munich; December 12-13, Paris; December 15-16, London. Fee: £295 + VAT, FFrs 6,920, DM 2,090, or other currencies. Details from SAIL, 55P Seminar, Victoria House, Suite M9, Southampton Row, London WC1B 4EF, England. Financial future and options. January 23-25, Brussels. Fee: BFr 73,000 (non-members); BFr 65,700 (members). Details from Management Centre Europe, Customer Service Department,

Postbus 95 NL-3417 ZH Montfoort, The Netherlands. Telex (Belgium) 32/513 71.08, Telex (Belgium) 21517 mce b, 61748 mce b. Network architecture, the multi-vendor environment. December 8-9, London. Fee: £475 + VAT. Details from The Network Resource Centre, 2 The Chapel, Royal Victoria Patriotic Building, Fitzhugh Grove, Trinity Road, London SW18 3SX. International franchising briefing. December 7-9, Brussels. Fee: BFr 76,000 (non-members) and BFr 68,400. Details from Management Centre Europe, Postbus 95 NL-3417 ZH Montfoort, The Netherlands. Telex (Belgium) 32/2/

513.71.08, Telex (Belgium) 21917 mce b, 61748 mce b. Targeting the female buyer - advertising and marketing to women. January 24-25, London. Fee: £450 + VAT. Details from Conference Manager, Forum Communications, London House, 26-40 Kensington High Street, London W8 4PF, Tel: 01-938 2222. Fax: 01-937 4548. DP project management. January 30-February 1, London. Fee: £295 + VAT. Details from the Infomatics Resource Centre, 2 The Chapel, Royal Victoria Patriotic Building, Fitzhugh Grove, London SW18 3SX. Telex: 299180 MONINT G. Fax: 01-871 3866.

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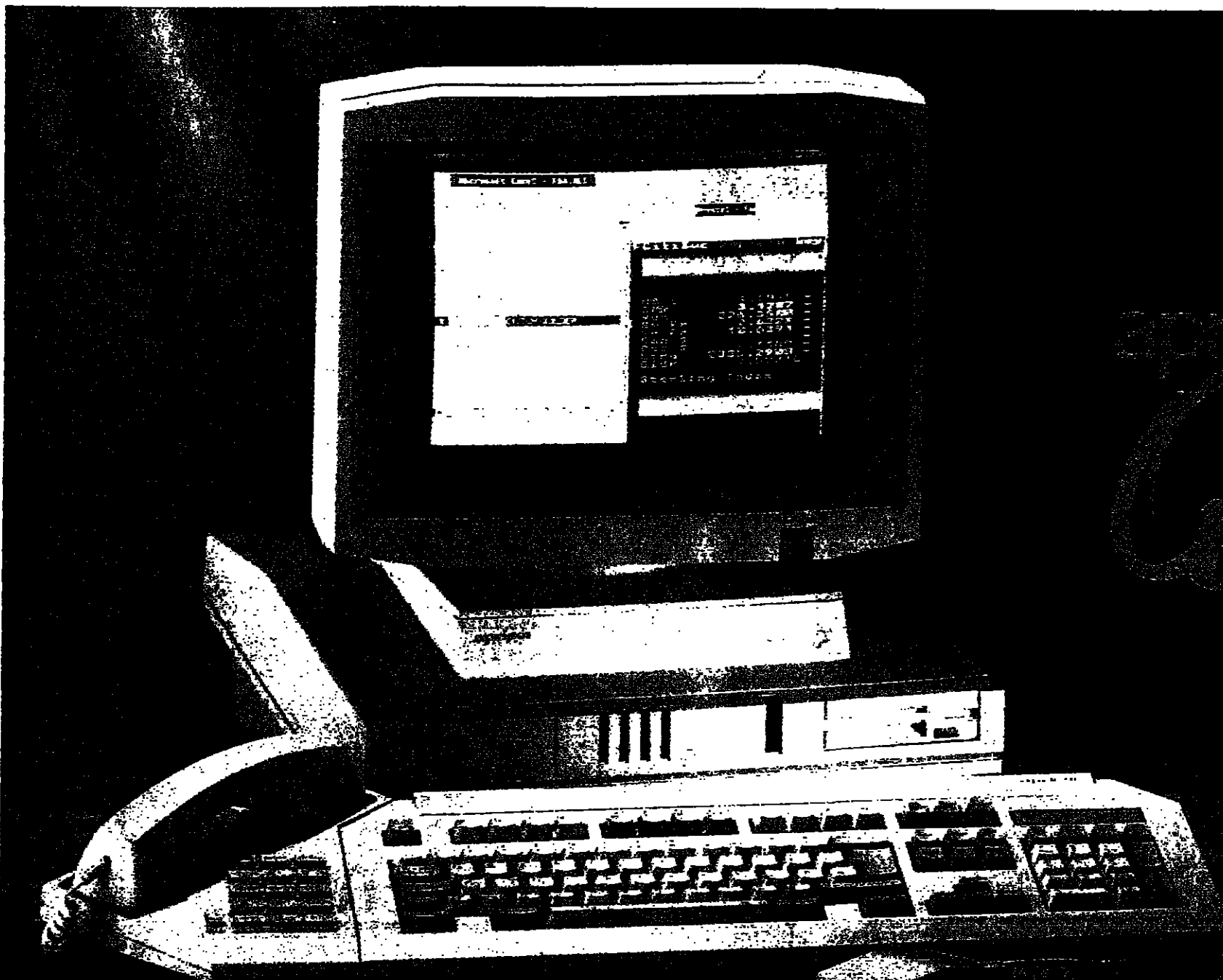
Minimum Initial Investment - DM 1,000,000. For complete information about the CB German Index Fund and its advantages for institutional investors, please contact the fund manager in Luxembourg, or get in touch with any Commerzbank office. CB German Index Fund Management Company S.A., 11 rue Notre Dame L-2240 Luxembourg Phone: 47 32 13 Telex: 2705 cbklux lu/3462 a cbklx lu Telefax: 477 911-270

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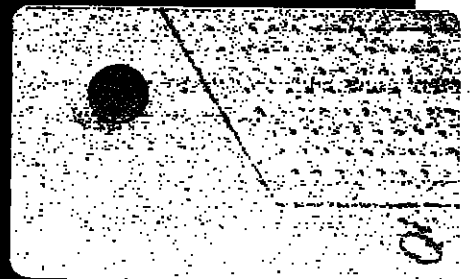
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THE PROPERTY MARKET

Peel Holdings reaches for its shopping basket

By William Cochrane



John Bushell: the chairman of London Shop

Peel Holdings, the dynamic retail warehouse developer, has assembled a powerful team to mount and finance its bid for London Shop, the specialist in secondary retail property. However, there are potential snags in the structure of the bid which the market senses but has yet to evaluate. In the big bull market of the early 1970s, there was a rash of reverse takeover bids: a highly-rated but small company would bid for a bigger but slower target. On the face of it, this would combine industrial reorganisation with a more attractive corporate vehicle. The bloom faded when analysts devised reverse takeover

arithmetic. This showed that the higher the "predator" bid, the more it diminished the value of its existing shares. Reverse bids went out of fashion.

Today they are back, and one of them is in the property market. The predator is more clever and the merchant bank more innovative, almost athletic, in the case of Peel and its adviser, S.G. Warburg. But this is, effectively, a case of a smaller company bidding for a bigger one; and the mechanics of the offer can be analysed to show the risks which the participants are taking.

- The sequence went like this: On November 7 Peel bought 21 per cent of the London Shop shares from the British Steel Pension Fund (BSPF).
- On November 26 Peel bid 300p a share for London Shop, valuing it at £269m.
- On November 30 Peel put out a formal offer, to be financed by a £121m rights issue at 300p per Peel share, and by borrowing.

underwrite 9.95m of the shares to be issued. Having received £29¼m from Peel for its London Shop shares (at a price of 270p) and associated holdings of London Shop convertible loan stocks, BSPF would have to put nearly £30m back if the rights issue did not interest some other Peel shareholders.

However, Peel had more power to its elbow. Another 9.95m of the rights issue shares are to be underwritten by Comptrol, a subsidiary of the Olayan group, the Saudi-based, international conglomerate whose net worth is said to be billions of dollars and which injected assets into Peel for a 6.8 per cent equity holding last May. Peel has powerful friends. In the formal offer, Peel notes that the London Shop share price was only 243p on October 6 - "the day preceding press speculation regarding the British Steel Pension Fund's interests in London Shop and a possible takeover."

would have stacked up to £156m on the same basis.

A 1970s philosophy would say that the two companies, joined together, would be worth their sum of their parts before the shouting started: about £378m on October 6. This equity is going to be increased by rights issue proceeds of £121m, before expenses; and diminished by the £269m either already paid, or due to be paid to London Shop shareholders.

What emerges is £228m, or 250p a share on the Peel capital, diluted for preference conversions and increased by the rights issue. And if Peel were tempted to increase its offer for London Shop, on these calculations a 10 per cent increase would result in a 12 per cent, or 30p further decline in its ex-rights, ex-bid share price.

None of this takes into account what John Whittaker, the highly praised entrepreneur, will be able to do with the London Shop assets if he gets them. The Peel rights issue was priced on a fine discount, so both BSPF and Olayan had to have a high regard for Mr Whittaker's tal-

ents to lend such weighty support. However, these talents, to some extent, were appreciated a couple of months ago.

The market has probably not given much thought, either, to John Bushell, chairman of London Shop. Mr Bushell, like Warburg, is a merchant banker, although he comes from Schroders.

He joined the London Shop Board at the beginning of 1983, just after Schroders had helped London Shop fight off a £19m bid from Godfrey Bradman of Rosehaugh. Mr Bradman, coincidentally, was trying to double his asset base at the time, and bidding for a 21.4 per cent London Shop holding it had acquired from another predator, or "disenchanted shareholder". Both Rosehaugh and London Shop have grown a bit since then.

Mr Bushell was joined on the Board in 1986 by Clive Coward, who came from the private company S.G. Whittaker ("no relation" he says), which he had run for 15 years. "When I joined, I knew that London Shop was on the stockbrokers'



Clive Coward: head of London Shop's development arm

takeover lists," said Mr Coward this week. "Everybody in the company was aware that we had to perform."

Mr Coward came in to run the nascent London Shop development arm, which now has about a dozen projects in train worth perhaps £30m of completed value in total. This is not big, but big development programmes have lost their attraction as interest rates have risen and floating rate debt has become an accepted liability in the stock market.

"I think that the results of what I've done will start showing next summer," says Mr Coward, "and I would hate to have an outsider come in and reap the benefit."

A buyer's guide

The international push into the UK property market, reflected at headline level by Olayan's part in the Peel underwriting, Rodamco's bid for Hammerson and the Bayerische Hypo-Bank link with Richard Ellis this week, is recognised by solicitors D.J. Freeman in its "Legal Briefing" on foreign investment in UK property.

Freeman takes 12 pages of fairly large type to tell potential overseas buyers of UK property, in simple language, about the property investment business. The paper deals with tenure; professional advisers; the occupational lease system; structuring investment depreciation allowances or the lack of them; problems of absentee landlords; the appointment of agents and so on.

Freeman has one of the largest property departments in London which employs over 60 solicitors. While it has been getting an increasing number of UK clients during the current boom, it has seen major Scandinavian, US and Japanese institutions moving decisively into the market.

"I think that they are now underpinning a market which is not as strong as it was," said David Solomon, a senior partner of Freeman, this week. However, he added that Freeman wanted to increase its share of the market and its foreign increasing its foreign

clients. "The firm is specifically not in competition with the agents. Surveyors and firms of solicitors are trained in totally different professional disciplines," it says, "but frequently work closely together as property transactions."

It even gives a nod in the direction of the accountancy profession: "... specialist advice in relation to tax should always be obtained in connection with each investment proposal," says the paper. However, Mr Solomon notes that, in this case, solicitors very often find themselves advising in precisely the same areas as tax accountants.

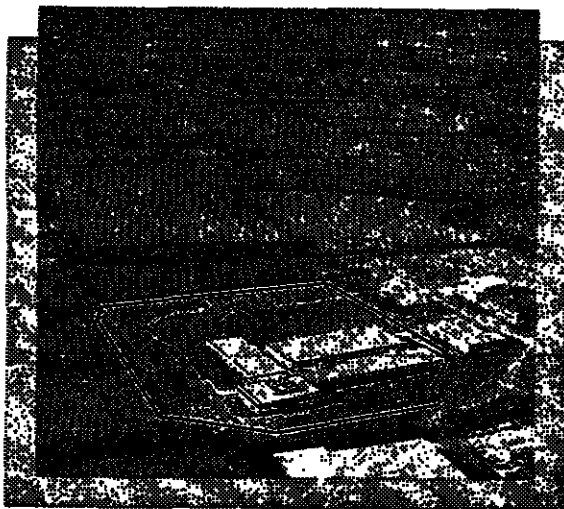
Foreign buyers must show financial strength to move in on the UK market, he says. "One of the sensitive issues, when you are waiting for a deal to close, is that the vendor will think about the possibility of having to pursue legal remedies outside the UK."

In that situation, it might be better for the buyer to be a substantial principal, rather than a newly-formed subsidiary. "It is not always true," observes Mr Solomon, "that parents stand by their subsidiaries when they are not legally bound to do so." The UK vendor's knowledge of that wrinkle might be crucial when the foreign buyer is competing for a site with a big UK property company.

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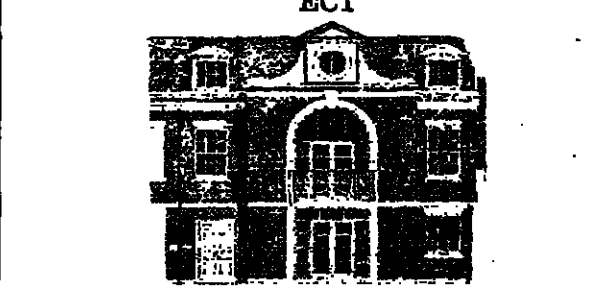
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MUSIC

London
 Royal Philharmonic Orchestra conducted by Antal Dorati. Schubert, Mendelssohn, Barbiere (Mon) (638 8891).
 London Symphony Orchestra conducted by Mstislav Rostropovich. Shostakovich, Barbiere (Thurs) (638 8891).

Paris
 Orchestre National de France and Radio France choir conducted by Sir Neville Marriner. Mozart's Così fan Tutti (Mon) Théâtre des Champs Elysees (72039637).
 Orchestre de Paris with Daniel Barenboim as conductor and soloist, Cecilia Bartoli, mezzo-soprano, Rossini, Mozart, Strauss (Wed, Thurs) Salle Pleyel (4630736).

Vienna
 Wiener Symphoniker conducted by Emil Teshakarov, with Victor Plikasin (violin), Dvorak, Rachmaninov, Konzerthaus (Sun).

EXHIBITIONS

London

The Royal Academy. Toulouse-Lautrec: The Graphic Works. A comprehensive selection principally of lithographs, from the definitive collection made by Otto Gerstenberg. Ends Jan 4.
The National Gallery. Rembrandt: Art in the Making. A small but highly informative study exhibition. Ends Jan 17.
The Tate Gallery. David Hockney: A Retrospective. London's main gallery of modern art offers a full study of the golden boy of British art at the age of 50. Ends January 8.

Paris

Louvre. Pavillon de Flore. Rembrandt and his school are on show in two exhibitions at the Louvre. Both exhibitions closed Tue, the first ends Jan 30, the second March 27. (42603826).
Galerie Odesmar-Cazaux. Camille Claudel 1864-1943. The sculptor, a disciple and lover of Rodin, whose tragic life, ending with 30 years in a mental asylum, inspired a book and now a film, is the subject of an important exhibition. 36 Bis, Rue du Fbg. Saint-Honore (4269238). Closed Sundays, ends January 31.
Galerie Daniel Malingue. Maitres

Cologne
 Juillard String Quartet. Mozart, Carter and Franck. Cologne Philharmonie (Fri).

Berlin
 Berlin Philharmonic Orchestra under Herbert von Karajan. Beethoven, Philharmonie (Sat, Sun).
 Boston Symphony Orchestra conducted by Seiji Ozawa. Mahler. Berlin Philharmonie (Wed).

Munich
 Munich's Radio Orchestra conducted by Bruno Will and the piano duo Gueher and Sauer. Pekingel, Liszt, Saint-Saens, Lutoslawski, Schubert and Offenbach. Sendesaal des Funkhauses, Rundfunkplatz 1 (Sun).
 James Galway (flute) and pianist Philip Moll. Reinecke, Martinu, Gaubert, Fauré, Saint-Saens, Debussy, Godard and Ravel. Herkulessaal der Residenz. (Thurs) (718 345).

Amsterdam
 Concertgebouw Orchestra conducted by Seiji Ozawa. Mahler Concertgebouw (Fri).
 Royal Concertgebouw Orchestra conducted by Neeme Järvi with Neeme Järvi (piano), Nordheim, Prokofiev, Nielsen, Concertgebouw (Thurs) (718 345).

Netherlands Philharmonie conducted by Bryden Thomson with Nobuko Imai (violin). Vaughan Williams, Walton, Elgar, Beurs (Thurs) 27 Oct 66.

Rome
 Rudolf Barshai conducting Tchaikovsky and Prokofiev. Auditorium in Via della Conciliazione (Sat, Sun, Mon, Tues) 664104.

EXHIBITIONS

London

Impressionists et Modernes. 25 avo Matignon (4268353).
 Closed Sun, Mon mornings and lunchtimes. Ends Dec 24.
Musée d'Orsay. Cézanne. The Early Years (1855-1872). The 63 paintings, drawings and watercolours reveal a hitherto neglected period of the artist's life. Closed Mon. Ends Jan 1.
Grand Palais. Seicento. Caravaggio's century in French collections. A dramatic production by Pier-Luigi Pizzi against a background of baroque music. Closed Tue, late closing night Wed (42560924). Ends Jan 2.
Chapelle de l'Ecole des Beaux Arts. From Dürer to Baselitz. Some 130 drawings lent by the Kunsthalle in Hamburg trace the panoramas of German graphic art. 14 rue Bonaparte (49270118). Ends Dec 31.

Brussels

Le Botanique Contemporary Soviet Painting. Works of 12 modern Soviet painters including Steinberg, Rodin, Edgveradze, Filatov, Chirkov, Yankilevsky. Closed Monday. Ends Dec 31.
Musée d'Art Moderne. 1-2 Place Royale. The First Group of Laethem-St. Martin 1899-1914. Closed Mon. Ends Dec 31.
Musées Royaux d'Art et d'Histoire. Parc Cinquantenaire. China, Heaven and Earth, 5,000

New York
 Alexander String Quartet. Haydn, Ho Joon Park, McKinley, Brahms, Kaufmann Hall, 1285 Lexington Av (Tue) (427 6000).
 New York Philharmonic conducted by Zubin Mehta, with Krystian Ziserman (piano), Mendelssohn, Lutoslawski, Avery Fisher Hall, Lincoln Center (Tue) (798 9666).
 New York Woodwind Quintet. Gilbert Kalish (piano), Nielsen, Peter Winkler, Alvin Etler, Dvorak. Merkin Concert Hall (Tue) (352 6719).

Washington
 National Symphony Orchestra conducted by Gené Albrecht. Stravinsky, Schumann. Kennedy Center Concert Hall (Tue) (254 3776).
 National Symphony Orchestra conducted by Rafael Frubek de Burgos, with William Steck (violin), Beethoven, Korngold, Ravel. Kennedy Center Concert Hall (Thurs) (254 3776).

Chicago
 Chicago Symphony Orchestra conducted by Gunther Herbig, with Shura Cherkassky (piano). Haydn, Tchaikovsky, Brahms. Orchestra Hall (Thurs) (435 6122).

Tokyo
 Oso Philharmonic Orchestra conducted by Marius Jansons. Dvorak, Sibelius. Suntory Hall (Mon) (403 8111).

EXHIBITIONS

London

years of Invention and Discovery. Instruments and artworks which illustrate Chinese innovations in science and technology. Closed Monday.
Musée d'Orsay. 71 rue Jean van Voiseau. Belgian Art Deco 1920-40. Daily 12-12.30. Sat and Sun 10-17.00. Closed Monday. Ends Dec 18.

Darmstadt

Hessisches Landesmuseum. Glassworks and paintings of the British artist Brian Clarke will be seen for the first time in Germany. Ends Jan 23.
Vienna
 Historisches Museum der Stadt Wien (The city of Vienna's Museum for history). A commemoration of Kristallnacht, which took place throughout Austria on the night of November 9 and 10 1938. This exhibition, which takes the form of slides, pictures and maps depicting Austria's 180,000 strong Jewish community before 1938, is an attempt by the Austrian Government to become more open about its ignominious past. Ends Jan 29.
 Museum für Volkskunde. The museum has put together from all over the world, two hundred years of Australia, 40,000 years of Australians.
 Secession The Austrian painter

OPERA AND BALLET

London

Royal Opera, Covent Garden. The second opera production by Nuria Expert to be given by the Royal Opera is a new Rigoletto, designed by Ezio Frigerio, and conducted by Michael Boder (British debut). Ereni Ellis, June Anderson and Neil Shicoff take the leading roles.

Vienna
 Staatsoper. Der Fliegende Holländer, conducted by Sir Charles Mackerras with Nancy Johnson, James Morris, Hans Tschamner. Le Nozze di Figaro, conducted by Peter Schneider with Margaret Price, Ann Murray, Ruggero Raimondi, Manfred Hemm. Ballet. Ein Sommernachtstraum, conducted by Caspar Richter. Rusalika, conducted by Vaclav Neumann, with Gabriele Lechner, Gabriela Benackova-Cap, Peter Dvorak, Sergej Kopyechin. Manon, conducted by Adam Fischer, with Edith Curberova, Francisco Araiza, Pierre Thau.

Hamburg
 Opera. Tristan und Isolde is sung by Gabriele Schnaut, William Johns, Harald Stamm, Franz Grundheber and Julia Juon. Der Nussknacker has wonderful choreography by John Neumeier.

Stuttgart
 Opera. The rarely played opera Einstein on the Beach brings Elke Zaniboni, Ursula Kozart and Alfred Kuhn together. Tosca is a well done repertoire performance with Aulida Verheij, Michael Sylvester, Helmut Ber-

EXHIBITIONS

London

Walter Eckert is now on exhibition until November 20. Worth also seeing Gustav Klimt's famous Frieses now back in its original place.
Rome
 Ex-borsa in Campo Boario. A lively and absorbing show of works in various mediums by young artists (all under 35) working in Rome, none of whom have yet shown at major exhibitions. Until December 11.
 Palazzo dei Conservatori (Campidoglio). Glass of the Caesars. Queues are stretching right across Michelangelo's Piazza, waiting patiently for a glimpse of the immensely sophisticated ornamental glass and tableware belonging to the imperial Roman court. January 31.

Venice

Museo Correr a la napoletana: Giorgio de Chirico (1898-1978): a major retrospective organised jointly by the Galleria Nazionale d'Arte Moderna in Rome and the Giorgio de Chirico Foundation to celebrate the centenary of the painter's birth. Ends January 15.
 Das Kunsthistorisches Museum. After months of planning, Prague um 1800 finally opened in Vienna last week. It is a marvelous exhibition showing off just

how great an influence and a patron was Rudolf II. He it was who welcomed the poor Kepler to Prague.
Bologna
 Pinacoteca Nazionale and Museo Archeologico. Guido Reni (1575-1622). A splendid collection of paintings by the Bolognese mannerist painter, who was the first to bring the concept of physical beauty into sacred art. Until Dec 8.

New York
 Metropolitan Museum of Art. An exhibition of architecture on paper covers four centuries of drawings including works by Frank Lloyd Wright, Louis Comfort Tiffany and Arata Isozaki, as well as the west facade of the Alhambra that dates back to 1380. Ends Jan 8.
 Metropolitan Museum. The first major Degas retrospective for over 50 years has 200 paintings, sculptures and drawings covering the artist's entire career and various interests, from early classical motifs and stiff portraits to the ballet studios and washerwomen that freed his imagination. Ends Jan 8.

Chicago
 Art Institute. Paul Gauguin. The artist's first major retrospective

for 50 years includes more than 250 objects and paintings from all the periods of his exotic and far-flung life. Ends Dec 11.

Washington
 National Gallery. Seven Centuries of Japanese Art, as it evolved under the feudal daimyo lords is the subject of a major exhibition of 450 specially designated Japanese national treasures. Ends Jan 23.

Tokyo
 National Museum. Treasures from the Horyu-ji Temple. The centrepiece of this small but exquisite exhibition from the great temple in Nara is the Kudara Kannon, a graceful camphorwood statue of the Buddhist goddess of mercy, dating from the 7th century. Closed Mondays.
 National Museum of Western Art. Japonisme. A major exhibition, seen earlier this year at the Grand Palais in Paris, which explores the influence of Japan on the art of the West in the late 19th century. Closed Mondays. Ends December 11.

interpretation of Aida with an emphasis on the conflict of public careers and personal needs. James Levine conducts with Leona Mitchell as Aida and Placido Domingo as Ramesses. Performances of Madame Butterfly continue, conducted by Myung Whun Chung, with Yoko Watanabe as Cleo Gio San and Giorgio Lamberti as Pinkerton. Kathleen Battle sings Rosina in Il Barbiere di Siviglia with Leo Nucci as Figaro and William Matteucci as Count Almaviva, conducted by Ralf Weikert. Marilyn Horne is Carmen in Paul Mills's staging conducted by Placido Domingo. (362 6000).

Chicago
 Lyric Opera (Civic Opera House). Maria Ewing recreates the role of Salome she performed in London and Los Angeles in Sir Peter Hall's production, conducted by Leonard Slatkin, with James King as Herod and Franco Farina as Narraboth. Samuel Ramey continues in the title role of Don Giovanni in Jean Pierre Ponnelle's production conducted by Semyon Bychkov. (332 2244).

Tokyo
 Bayerische Staatsoper from Munich. Don Giovanni, conducted by Peter Schreier, with Thomas Allen, Kurt Moll, Anna Tomowa-Sintow, Peter Seifritz (Mon, Thurs). Arabella, conducted by Wolfgang Sawallisch, with Lucia Popp or Anna Tomowa-Sintow in the title role (Tues). Così fan Tutti, conducted by Wolfgang Sawallisch. (Wed). Tokyo Bunka Kaikan (238 9599).

Amsterdam
 Opera. Madame Butterfly staged by the Netherlands Opera and directed by Monique Wagemakers. Lucas Vis conducting the Netherlands Philharmonic. (Fri, premiere; Sun, Wed).

Rome
 Teatro dell'Opera. Filippo Sanjust's production of Donizetti's rarely performed Faluto conducted by Jan Latham-Koenig with Renato Bruson, Nicola Martinucci and Elizabeth Connell (Sat, Tues). Two ballets to music by Nino Rota. La Strada with Oriella Dorella dancing the part created by Giulietta Masina. Mario Marzoni and Raffaele Paganini, and Costantino Scovel based on the novel by Giuseppe de Lampedusa (Sun) (46.17.55).

Milan
 Opera. Luca Ronconi's production of Rossini's William Tell opens the season, with scenery by Gianni Quaranta which includes filmed sequences of the shores of Lake Lucerne and surrounding mountains and forests projected on to the backdrop. Riccardo Muti conducts a fine cast with Chris Merritt in the title role, Giorgio Zancanaro and Leila Cuberli. (Wed) (80.91.26).

EXHIBITIONS

London

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Chicago
 Art Institute. Paul Gauguin. The artist's first major retrospective

THEATRE

London

A Walk in the Woods (Comedy). Alec Guinness and Edward Herrmann in feeble off-duty arms negotiation encounter by Lee Blessing. Guinness, back on the London stage after 10 years, is in subtle virtuoso form as the Soviet veteran of tactical stone-walling and no-dealing tricks (530 2576, cc 859 1438).
Messiah For Messias (Barbican). Pick of the RSC London repertoire, a gripping revival by Nicholas Hytner, strongly acted, with witty design references to Lloyds of London and the Pompidou Centre in Paris (638 8891).
The Secret Rapture (Lyttelton). Brilliant new David Hare piece for the National Theatre, a satirical but moving romance on life, love and family politics in Thatcher's Britain. The play of the year (2932, cc 240 7200).
South Pacific (Prince of Wales). Average, traditional revival of the great Rodgers and Hammerstein musical with Gordon Craven failing to wash the baritone Emil Selouout out of her hair (839 5989).
Faeries (Shaftesbury). Eartha Kitt and Millicent Martin now decorate Mike Ockrent's strong revival of Sondheim's 1971 musical, in which poisoned marriages nearly undermine an old burlesque reunion in a doomed theatre (379 5399).
The Admirable Crichton (Haymarket). Rex Harrison and Edward Fox in enjoyable revival of Barrie's imperishable comedy of class barriers and reversals on a desert island (530 9832, CC 379 4444).
Dry Rot (Lyric). Brian Rix returns to the stage after an absence of 12 years in a 1950s farce that prefigures the capture of old England by the spies and opportunists. A genuine classic (437 3656).
Brigadoon (Victoria Palace). 1947 Lerner and Loewe "heather-scented" Scottish fairytale hit is handsomely revived and well sung, less frail than expected. (834 1317, cc 836 2423).
Sugar Babies (Savoy). Mickey Rooney and Ann Miller repeat Broadway roles and exhibit stamina and star quality in a mixed bag of coarse burlesque sketches (836 8888).

Amsterdam
 The Footsbarn Theatre with Babylon (Thurs). Stadschouwburg (24 23 11).

Eindhoven
 The Footsbarn Theatre with Babylon, based on Bulgakov's Master and Margarita (Thurs). Stadschouwburg (11 11 22).

New York
 Ensmours (Broadhurst). Neil Simon's latest comedy is a self-conscious farce, with numerous slamming doors and lots of mugging but hollow humour that misses as often as it hits. Christine Sarason leads an ebullient cast in the inevitable but disappointing hit.

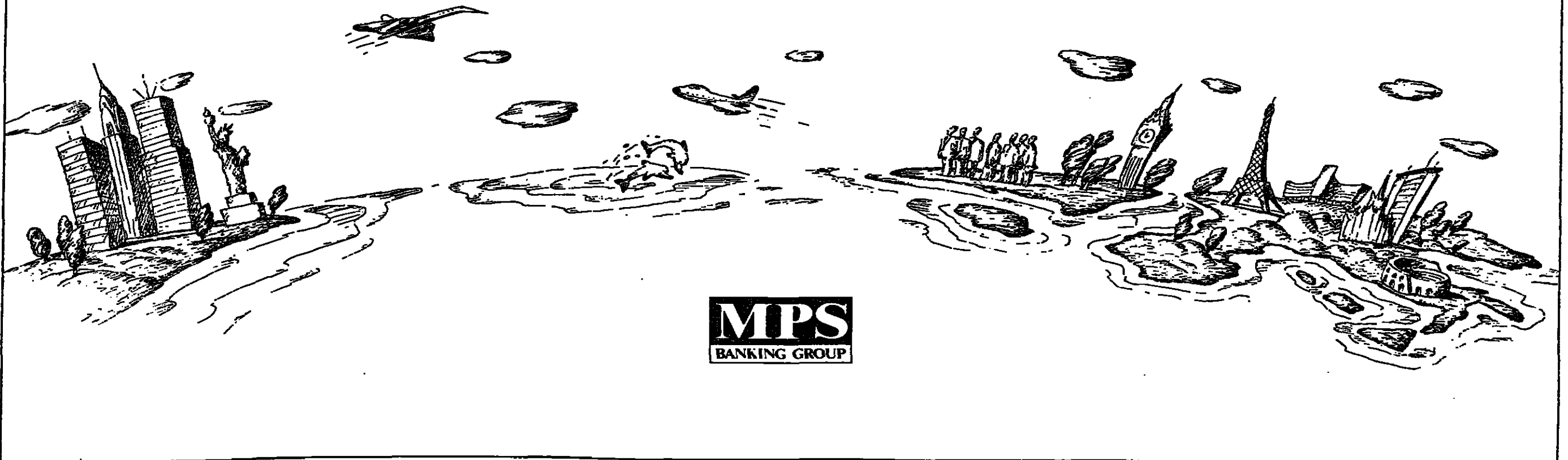
Chicago
 A Christmas Carol (Goodman). William J. Norris celebrates his 50th season as Ebenezer Scrooge in the annual holiday production with a cast of 28, directed by Michael Maggio. Ends Dec 23 (829 4141).

Tokyo
 Bunraku. The puppet theatre is one of Japan's most refined art forms. Evening performance at 5pm (plus 12 noon at weekends). Chushingura, the famous story of the 47 loyal retainers. Matinee performance at 11am and 2pm (weekdays only). Tsukuba, a moving tale of a blind musician and his devoted wife, ending with a beautiful dance. National Theatre (255 7411).
 Noh. (Wed). A double-bill of the noh play, Kiso, and a kyogen comic interlude. Japan's most esoteric art form is not to everyone's taste, but should be experienced at least once by everyone who wants to discover why Japan will never become a "western" nation. (Most other Noh theatres are open at weekends only. Check local press for details). National Noh Theatre (423 1831).

The Tempest. Directed by the prolific and ever-inventive Yukio Ninagawa, with music by Uzuki Ryuho. This visually enthralling production was seen at this year's Edinburgh Festival and transposes the action to Sado, Japan's own island of exile and mystery. Stylistically it draws on elements from the noh theatre. Imperial Theatre (201 7777).

There is an Italian Banking Group already at work in the Europe of tomorrow.

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MPS
 BANKING GROUP

ARTS

CINEMA

Animated antics of sheer delight

Film criticism is a major eat-your-hat industry. Only two years after I wrote that the days of feature-length animation are over, vainglorious in the fantasy stakes by Special FX and hi-tech modelwork, what do they start making again? Animation features.

Two such, one each from Disney and Spielberg, have just opened to breakneck business in America. And preceding them has been the year's fiercest box-office pace-setter (\$150m to date), Who Framed Roger Rabbit. Mixing animation and live action, this Disney-Spielberg collaboration is technically astounding, visually dazzling and - for at least two-thirds of its 104-minute length - sheer delight.

Take a rabbit with dazed eyes, floppy ears, polka-dot bow-tie and mile-a-minute voice that sounds drunk on helium. Add one yank-accented Bob Hoskins. Place both in 1940s Hollywood and stir in film noir visuals. Then encase in plot poetry about a murder. Victim, a nightclub owner; suspect, cartoon film star Roger Rabbit; motive, Roger's jealousy of his luscious humanoid wife Jessica, flirt and vamp ("I'm not bad, I'm just drawn that way").

Them slip it all into the oven, bake till golden brown and take out after 75 minutes. The movie's mistake is to have let it cook for 104. Late

WHO FRAMED ROGER RABBIT (PG) Steven Spielberg

VERONICO CRUZ (PG) Miguel Pereira

THE HIDDEN (18) Jack Sholder, Bob Hunt

EUROPEAN FILM AWARDS

further breath is taken away - keep plenty handy - when the cry of "Cut" rings out and we find ourselves on a live-action soundtrack where the animated stars (Roger and a fast-talking baby in diapers) mix freely with a real live crew and

soon Roger and reality are mixing even closer. Animator Richard Williams (the London-based Canadian who created the Pink Panther) and director Robert Zemeckis (of Back To The Future) have their painted stars blurring, touching, pick-pocketing, caressing, wrestling, kissing their human stars. The idea of the "Toons" as an actual tribe of actors, who live in two-dimensional Toontown and frequent shady dives where the barman is an octopus and the password is "Wait sent me," has enchanting mileage. And when the characters take a rest from the mixed-media mayhem, objects take over. A cartoon gun shoots real bullets. A broken-down cartoon car hitches a lift in a real car.

Best of all, Zemeckis and his screenwriters Jeffrey Price and Peter Seaman, having shown there is life in animation after Mickey Mouse, set about taking the micky out of the biggest mousetrack of all: Hollywood. The fast-talking baby is a Warner Bros gangster in nappies ("Dis whole tin stinks like yesterday's diapers"). A studio chief rails against the high cost of Toon-hiring while

an airborne Dumbo smiles sweetly through his office window.

This is Hollywood as anyone who has been there knows it: a two-tone place where the God of freewheeling make-believe jostles with the stern Mammon of market forces. Who Framed Roger Rabbit is a delight for kids, a spy showbiz fable for adults, and a re-animation of the art of animation. Pass my fedora, plus knife and fork.

Britons brought up on the gospel according to "Gotcha!" should see Veronico Cruz. This truth-based tale is the South Atlantic fiasco seen from the Argentinians' viewpoint. Deep in that country's rocky hinterland in the years before the war, the peasant boy of the title (Gonzalo Morales) dreams of naval heroism. Knocked about by poverty and hardship - squeezing the last drops of milk from the goats, watching Dad depart to seek work in Buenos Aires - the boy reads up on pirate comic-books and tales of sea adventure supplied by his liberal-minded young teacher.

Writer-director Miguel Pereira, an Argentinian-born graduate of our own National Film School, has some less liberal pedagogic tendencies: like socking us round the back of the neck with symbols if we look like nodding off. (What should be the first word the boys have to spell in class but "Belgrano"? And after boy and

teacher have travelled to Buenos Aires to hunt for Dad, who may have become a "desapercido," the writing on the wall starts to be spelled out in giant capital letters. Sure enough, the boy ends up conscripting in the navy and sure enough the ship he joins is - the Belgrano.

Yet at best, in early scenes, the movie has a supple and mischievous wit. "Mr Teacher, what does Hong Kong mean?" pipes a schoolboy, scanning the labels on a new issue of Argentinian flags sent by the bellicose junta. (The movie throughout is less anti-British than anti-Gallic.) And the rugged vastness of the country's North-Western interior - its parched hills and bone-white salt flats - is spectacularly shot by Gerry Feeny. Part British-financed, the film carries the piquant credit "El British Institute presenta."

It is certainly more worthwhile than the Hidden. Directed by Jack Sholder from a dotty script by Bob Hunt, this has the city of Los Angeles in turmoil at the arrival of an extra-terrestrial slug. It nests in people's innards inciting them to anti-social behaviour (like murder), and only FBI agent Kyle McLachlan seems to have the answer. Your answer: see only on a rainy evening after a few warming drinks.

Last Saturday saw the unveiling of the first ever European



Bob Hoskins with Roger Rabbit's luscious humanoid wife Jessica

"Oscars." You may have watched and marvelled on TV. These Euro-Oscars, launched to mark the climax of European Film And TV Year, are undoubtedly a Good Thing. European cinema today is staggering from one crisis year to another. The Euro-Oscars come at a time when new glamour and kudos are needed. They also come amidst much talk, fuelled by industry cash shortage, of a quasi-federated European cinema. Although this conjures grim visions of Esperanto co-productions like the recent *To Kill A Priest*, where mixed-national actors meet in a Hall of post-dubbing and phrase-book

dialogue, it need not be and should not be thus. Collaborative funding need not result in common-denominator crossness. The best strategy, if we are to re-energise European film financing, is a glorified "exchange system" whereby several nations co-fund a slate of films, but each of those films uncompromisingly carries a single country's identity.

Unlike that other federation of States across the ocean, Europe is not a mono-culture, and attempts to produce a mono-cultural cinema are certainly doomed. In movie terms Italy must be allowed to remain Italian, France French,

British British. Great art is rooted in particularity even if it flowers into universality. The prize-winners in last week's Euro-night proved that Krzysztof Kieslowski's political horror story *A Short Film About Killing* could come from nowhere but Poland. Wim Wenders's *Wings Of Desire* is steeped in the history and sensibility of its setting, Berlin. And Britain's most-nomasted entry, *Distant Lines, Still Voices*, is a glorious example of how the most acutely personal story can grow into one that is magically resonant and universal.

Nigel Andrews

LETTER FROM NEW YORK

Germanic myths and view of the zoo

In the final scene of the Metropolitan Opera's new production of Wagner's *Götterdämmerung*, the massive Gibichung hall collapses as the Rhine overflows and Valhalla burns in the sky. So spectacular is the image that the New York Times not only reviewed the musical production but ran a separate account describing the stage mechanics - thereby explaining away the magic. By an unusual convergence, this experience coincided with the opening of the retrospective of the great German artist Anselm Kiefer at the Museum of Modern Art (where it continues until January 3).

Born in Bavaria in 1945 Kiefer, like Wagner, has drawn on the Germanic myths to create a scenario that merges with the tragedies of the Hitler era. In a sense, his total oeuvre - with large-scale canvases scrawled with burnt straw figures and molten lead turned to thin ash - convey, as staged settings do, the vast monumental interior spaces and exterior landscapes of history.

Grim images these may be of the blackened great hall of Hitler's chancellery (based on a photograph of Albert Speer's design) or of railroad tracks over charred fields going nowhere, but in the rubble and dust a memorial flame burns or water shimmers to purify and regenerate life.

This twilight-of-the-gods has more to do with the emerging role of the artist than with civiliation as a whole. While the imagination can inhabit Kiefer's three-dimensional halls and deep forests, the viewer set below the picture's frame is excluded from the vast interiors and high distant horizons

of city skylines. For all the monumentality of the paintings, Kiefer's originality is more obvious in the compressed surfaces of his small watercolours, where colour itself surges. The subject seems to be the "archetypal element of life," according to Mark Rosenthal in the catalogue, but that fern is also memorable as a composition on its own.

One of Anselm Kiefer's paintings, "March Heath" - a barren and scorched heath in Brandenburg trampled by the throes of war - became a contemporary visual symbol for one speaker in a two-day symposium on Landscape and Architecture in the Twentieth Century held recently at the Museum of Modern Art.

Although the theme was interpreted by many professionals in the field as concerning landscape architecture, the lectures and discussions centred more around a description of contemporary landscape and man's relationship to it. In general, views expressed were divided along two lines: landscape and architecture as being either representational of nature or confrontational with it. And the underlying issue concerned the American wilderness seen either (as it was by early settlers) as an endless supply of free land or (more commonly now) as a rare landscape, the preservation of which may be as important as an image to the New World as the classical or formal garden was to the Old.

One of the triumphs of architecture and landscape in this decade is the recently completed Central Park Zoo behind

the brick Arsenal building on Fifth Avenue at 64th Street.

The old zoo was in a deplorable state for humans and animals alike, and not even Humphry Repton could have done a better before and after picture than architect Kevin Roche. Although some of the original low brick buildings with granite animal friezes along the corridors have been retained, the zoo is now reorganised into three zones and the terrain was built up with hilly shrub-lined paths and walkways so that some of the best views of the city skyline over the park's golden treetops are now in the zoo.

Joining the three zones is an elegant glass-roofed pergola walkway with brick columnar posts and granite capitals in an Egyptian style that would be equally at home in any number of Lutyns-Jekyl gardens, especially as the wisteria takes hold.

The tropic zone, housed in a skylit octagonal brick building, is a dripping two-level tropical rain forest with waterfalls and streams and the vistas, real and artificial ones, appear endless. The open tree areas are alive with birdlife, and the glass enclosed environments are artfully crafted like old-fashioned dioramas. For example, the spectator is made to feel spookily inside the bat cave as the bats fly out to twilight.

In the temperate territory, outside, snow monkeys are established on islands of imaginative rock outcroppings surrounded by a moat. In the polar circle the penguins live on the edge of an ice pack with polar light to regulate their life cycle; when they dive into a pool every graceful movement

underwater can be viewed through glass.

The sea lions in a new glass-enclosed pool are still the centerpiece of the zoo outside and the old gnarled crabapple trees were retained. But now in quadrants around this central area, garden designer Lynden Miller has worked her customary magic with plantings that never fail to attract by subtle combinations of texture and form.

Tartan is the exhibition at the Fashion Institute of Technology for anyone smitten by the romance of plaids (until February 4). This beautifully installed show takes the plaid fabrics from their earliest forms of peasant dress and traces their history through military regimental and clanish garb, dispelling the myths devised by wool merchants that ascribed certain tartans to specific clans.

The great flowering of tartan, according to curator Richard Martin, came when Sir Walter Scott dressed the visit of George IV to Edinburgh in 1822 and its popularity with Queen Victoria made it a vogue for women and children. The galleries are filled with kilts, 19th-century ruffled and braid-trimmed tartan dresses or sturdy wool walking dresses and paintings by Landseer and Copley of properly attired gentlemen.

A 20th-century gallery has a startling array of tartan fashions by top designers from their 1968 collections including Vivienne Westwood's kilts and Scott Croll's suits. New Yorkers are in the year of the tartan for the holidays.

Paula Deitz



Mr Frank Barlow, chief executive of The Financial Times, with film producer Mr David Puttnam, at the Barbican Centre in London, where he delivered the Financial Times Arts Lecture last Wednesday. Mr Puttnam warned of the dangers facing the arts from the concentration of media ownership into fewer and fewer hands and of the simplification of challenging issues into mindless entertainment. "We must strive above all to describe the world as it really is. Truthfully and, when necessary, in all its complexity," he said. A report of Mr Puttnam's lecture will appear in Saturday's FT.

London Mozart Players

QUEEN ELIZABETH HALL

The London Mozart Players conducted by Jane Glover contributed a delightful and unusual programme to the South Bank's Schoenberg Festival on Wednesday. Two of Schoenberg's late tonal works and one of his earlier were interleaved by two choral works by Brahms, of which *Nempe* (Op. 82) is seldom heard indeed. Schoenberg's Chamber Symphony No. 2, begun soon after the first in 1906 but only completed in 1938, received a beautifully sympathetic rendering. Its Adagio first movement was made to sound particularly dissonant and subtle, the notes of contained frenzy in the *Con futo* part of the remaining movement was accurately caught, and, throughout, the work's curious blend of crafts-

manly sobriety and dark expressive bitterness was allowed to make its plea.

His Suite for String Orchestra, completed in 1934, was a hopeful attempt at adding to the school orchestra repertory and, consisting as it does of five pseudo-baroque movements, reflects Schoenberg's experience the year before in blowing up a Handel *Concerto Grosso* for large modern orchestra. It is tonally centred (on G) and the individual movements (the proflix final *Gigue* excepted) are marvelously refined symphonies, full of pith yet light in tone and frequently witty. The deliciously syncopated, texturally curbscating *Menuet* even brought Schoenberg close at times to the world of Dag Wirén's *Serenade for Strings*

and Radio 2. Jane Glover's account of the work could not have been more neo-classically sparkling.

The earlier Schoenberg tonal work was the "Song of the Wood Dove" from *Gurrelieder*, presented here in the composer's 1922 arrangement for 17 players, and fabulously well sung by the mezzo-soprano Elizabeth Laurence. She also distinguished herself greatly in Brahms's *Alto Rhapsody* (as did the men of the London Choral Society). Brahms's lament after Schiller, *Nimpe*, for chorus and orchestra, was short, stately, solemn and sublime. The voices (trained by Ronald Corp) soared with passion yet retained fierce pungency. A welcome discovery.

Paul Driver

Advertisement for The Glenlivet 12 years old single malt whisky. It features the text: "It was the finest whisky in the Kingdom. So why did the King keep it under his hat?" and an illustration of a whisky glass and bottle.

Table titled 'SPONSORED SECURITIES' with columns for High/Low, Company, Price, Change, Div Yield, and P/E. It lists various companies like BHP, Anglo, and others.

Advertisement for PRIVATE HEALTH CARE. It includes a list of speakers such as David Mellor, Robert Graham, and John Chawner, along with contact information for the Financial Times Conference Organisation.

Advertisement for SALEROOM titled 'Another Picasso record'. It describes a sale of art and furniture, mentioning a Picasso painting that sold for £253,000.

FINANCIAL TIMES

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FRIDAY DECEMBER 2 1988

Low-powered competition

THE UK GOVERNMENT has made much of the hope that its radical plans to restructure the electricity industry in advance of flotation will create an entirely new competitive regime for the building and running of power stations.

The draft Electricity Bill, published yesterday, indeed shows that the need to promote competition has been taken much more seriously than in earlier privatisation, particularly of British Gas. However, the bill and details of the associated licences now emerging also show that competition in electricity generation will be peculiarly constrained.

The Government's idea, sketched out in its white paper in February, was that two large power companies, inheriting the Central Electricity Generating Board's plant, would compete for the custom of 12 area distribution companies. Additional competition would be possible from smaller independent generators as well as from imports of power from France and Scotland.

This was a very imperfect starting point for a competitive market, because of the dominance of only two generating companies which will be the largest and sixth largest in the world. At the same time, the Government's insistence that the privatised industry must maintain a nuclear programme is likely to fence off some 20 per cent of the market from competitive forces.

semblance of competition, however, because of the way in which all power plant will be centrally dispatched (switched on and off by the new National Grid company, in the interests of efficiency).

Under a competitive regime the grid might hold an open auction, with rival power stations offering different prices. The system envisaged by the Government, however, will allow the bidding to take place within two closed clubs. These clubs, one for supply companies and one for the generators, will share out the benefits of the auction among members. The two generators will therefore keep any profit resulting from lower fuel prices. This will not be passed on to distributors until several years later when contracts come up for renewal.

Expensive capacity

Controlled prices for the majority of customers would reflect lower generating costs later still, when the regulatory formula started to reflect the average contract prices in the distributors' club.

In view of these complexities and the dominance of two large players, it remains uncertain whether new companies will want to build expensive generating capacity, especially as the Grid will not guarantee that it can run at full capacity. Innovative contracts and a flexible application of regulations may promote new competition. Bidding for new projects may drive down capital costs, but the forces of collusion and integration may still prove strong.

Fortunately, the powers of the new regulator seem robust. However, it is regrettable that the Government has pushed ahead with its plans so quickly that the regulations and contractual framework are being thrown together on the run, without any time for measured public discussion of the principles behind them. This haste – and the scant attention given last year to alternative reorganisation schemes – means that despite its ambitious and revolutionary scope, this bill should be seen only as making the best of an opportunity missed.

Further limitation

As the plans have developed this summer, the scope for effective competition has been further limited, partly because of the special characteristics of the electricity industry and partly because the Government's advisers fear that increased competition would lead the newly privatised companies with higher risks.

To counter pressures for the distribution companies to spread risks by banding together in a joint purchasing arrangement, the Government is likely to insist that they initially sign contracts for the output of individual power stations. The resulting network of contracts will create only a

New leadership in Mexico

MEXICO'S new President, Carlos Salinas de Gortari, faces the twin challenges of revitalising an ossified, corrupt and corporatist system of government and of pushing through the modernisation of the economy. Success or failure in this task over the next six years will determine whether Mexico can bridge the economic divide between the Third World and the First World.

Mr Salinas, who assumed office yesterday, is in many respects well equipped for the challenge. His presidency represents a welcome change in generations and he possesses formidable technical qualifications and sound administrative experience. In the outgoing De la Madrid administration he was the principal architect of one of the few economic policies in Latin America that seriously tackled the problems brought about and revealed by the debt crisis.

Yet no recent Mexican President has assumed office with such a difficult inheritance. Mexico is moving inexorably away from the institutionalised one-party hegemony of the PRI which has conditioned national life in the 70 years since the revolution. The presidency no longer enjoys near absolute power and Mr Salinas confronts the novelty of a parliament with a strong opposition and a genuinely popular leader in the left-leaning nationalist, Mr Cuauhtemoc Cardenas. Any deal with the newly powerful opposition is complicated by the latter's insistence that the July presidential and congressional elections were fraudulent, an insistence that has, in turn, chipped away at Mr Salinas's appearance of legitimacy.

labour (whose leaders are still part of the PRI machine) and the twin challenges of revitalising an ossified, corrupt and corporatist system of government and of pushing through the modernisation of the economy. Success or failure in this task over the next six years will determine whether Mexico can bridge the economic divide between the Third World and the First World.

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On a knife-edge

With Mr Salinas on a knife-edge from the outset, it is encouraging that Washington has recognised the delicacy of the situation. The agreement by the US Federal Reserve and Treasury in October to provide a special \$3.5bn bridging package was the clearest possible demonstration of US resolve to bail out its strategic southern neighbour.

This was further underlined by the unexpected meeting in Houston last week between Mr Salinas and President-elect George Bush. Mr Bush, with his Texas constituency, has clearly made the political and economic stability of Mexico a priority.

Even without the special Mexican-US relationship, the new President deserves a sympathetic hearing. Mexico has persevered with some tough economic adjustments and adopted a consensual approach to the international financial community – a responsible posture which has undoubtedly helped soften the impact of the six-year-old debt crisis in Latin America. However, Mr Salinas does deserve the sustained support of the international community only if economic restructuring goes hand in hand with domestic political reform.

Narrow margin

Even if one accepts the official results of the elections, Mr Salinas won by an unusually narrow margin. To ensure victory, he had to rely on precisely those elements in the PRI whose opposition to opening up the political system and to shifting the state away from its old corporatist role in the economy is proving such a handicap to genuine economic reform.

Mr Salinas is relying on retaining the current social pact between the Government

Stefan Wagstyl on the overseas ambitions of Japan's Nomura Securities

Nomura Securities, the Japanese giant of the financial markets, was once set to bury its international rivals in an avalanche of money.

It has not turned out that way. While Nomura goes from strength to strength at home, it has so far pushed only a fraction of its \$32bn (£17.4bn) of assets overseas. In London, it has built a sizeable business. But in New York, the world's largest and toughest securities market, it has hardly made an impression.

In theory, the 1987 stock market crash should have presented Nomura with a golden opportunity to take advantage of its Western rivals. Nomura escaped relatively unscathed from the turmoil which left some of its international competitors with great holes in their balance sheets. Bright staff and market share should have been there for the taking.

In practice, Nomura has reacted to Black Monday and its aftermath in the same cautious way as most of Wall Street and London. With the exception of one conspicuous foreign acquisition, Nomura has played safe and concentrated on the home market.

There have certainly been good reasons for Nomura keeping its money at home since October 1987. Among the world's main financial centres, Tokyo alone has seen the securities business recover to near pre-crisis levels. Protectionist lobbies in Europe and the US have been increasingly strident in warning Japanese companies to tread carefully in foreign markets.

The strategy raises some fundamental questions about the international future of Nomura, and of other Japanese financial companies which have often looked to Nomura to lead the way.

- With vast opportunities in the fast-growing Japanese market, should it attempt to build a global securities business?
- Cossetted by a favourable domestic regulatory structure, is the company prepared to take the big risks inherent in going overseas?
- If Nomura fights shy of building a global securities business, is the task beyond the reach of any of the world's big financial institutions?

Certainly, no capital markets company is as yet in sight of matching the international scope of American Express in retail financial services, let alone IBM in computers or Exxon in oil.

Mr Yoshihisa Tabuchi, Nomura's president, has a stated goal that half the group's revenues should come from international operations. But he is far from his target. In 1987, at the peak of the bull market in international securities trading, the figure was 7.7 per cent. In 1988 it will be less.

On the face of it, Nomura has been committed to internationalisation from its earliest days. The group opened its New York office in 1927, within two years of its foundation. But in practice the main benefit to Nomura of its early overseas presence were the ideas it could suck in from abroad – notably learning about retail marketing from Merrill Lynch.

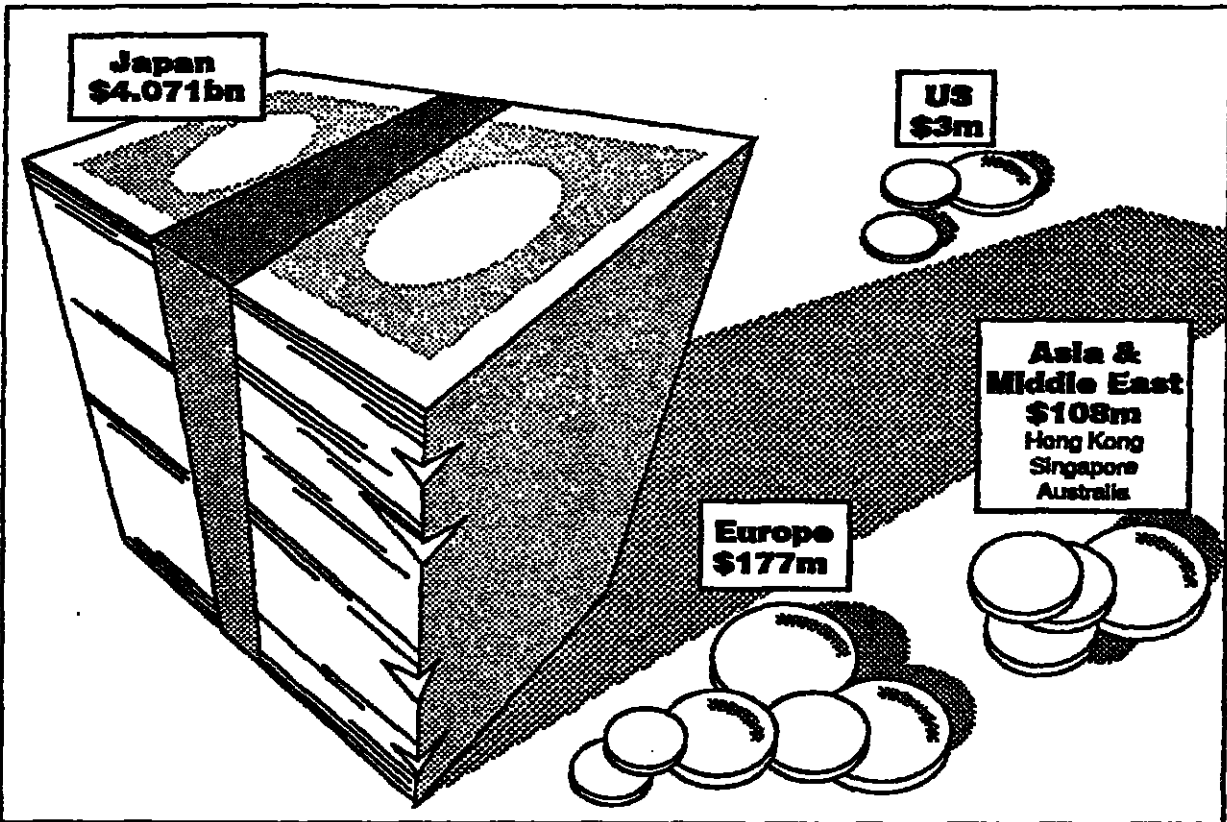
This inward-looking view changed in the early 1980s when Japan's growing export surpluses made it essential for securities companies to improve their access to overseas markets, particularly in New York and London. The liberalisation of securities markets in these two centres made it urgent for Japanese companies to move fast. From 1983 to October 1987, Nomura's staff rose from just under 200 in each city to 640 in New York and 610 in London.

In London, the group built a broad equity and bond business. It acquired a seat in the British gilts (government bonds) market; and it punched its way to the top of the league of Euromarket

Risk of missing the global bus

Nomura consolidated pre-tax profits

To end September 1987



underwriters, helped by the fact that many of the lenders and borrowers were in any case Japanese. In New York, Nomura attacked a wide range of markets simultaneously from mergers and acquisitions to mortgage-backed securities. It became a primary dealer in US Treasury securities.

The strategy worked in London, where the operations have stayed in profit despite a sharp decline in turnover in European securities markets. Nomura has one of the largest equities research teams in the City. "They're in London to stay, that's clear," said a British broker.

But New York is a different matter. Even before Black Monday, when Wall Street was making record profits, Nomura's New York business barely broke even. At the end of last year Mr Masaki Kawamura, perhaps Nomura's most experienced international manager, was transferred from heading the London operation to take charge in New York. The subsidiary's capital has been doubled to \$200m and 30 staff have gone to cut costs. Nevertheless, New York is expected to have made a slight loss in the 12 months to the end of September.

"What to do about the US is Nomura's biggest difficulty," says one Japanese banker. Nomura's problem is that New York is central to its global ambitions. For Japanese investors the US is the prime overseas market, accounting for about 90 per cent of all investments in foreign securities. In Nomura's view, this business can only be handled properly if the company has a completely local presence. Nothing less means running a constant risk of being one step behind of

the pack. Mr Morimasa Yamada, the executive vice president in charge of international operations, says: "Ideally, we are trying to be like S.G. Warburg in London, and like Morgan Stanley, Merrill Lynch or Salomon Brothers in New York."

Mr Tabuchi says the main reason Nomura has had more success in London than in New York is that "Europe is a global market, whereas Americans are much less interested in global markets." There could be another explanation. Perhaps Nomura has not yet made a big enough com-

At the heart of Nomura's dilemma is the phenomenal success of its domestic operations

mitment of people and capital to establish itself among the giants of Wall Street.

At the heart of Nomura's dilemma is the phenomenal success of its domestic operations. Virtually all of the parent company's pre-tax profits of ¥405bn (£1.6bn), reported last month for the year ending September 30 1988, were earned in Japan. Nomura has all the advantages there of being the market-leader in a high-margin, fast-growth industry. The mountain of Japanese personal savings continues to grow, expanding Nomura's potential market every year by 10 per cent plus. Certainly, the Ministry of Finance is reducing some revealed pristine advertising, including commercial banks – from

competing directly in securities. But at the same time liberalisation opens up new possibilities – such as the newly launched stock index futures market. Nomura has brains as well as brawn. First, when it comes to cost and risk control, Nomura is run like a bank, a tradition dating back to its origin in 1925 as the bond trading department of Daiwa Bank. Nomura likes safe broking income, not risky trading profits.

It was no accident that the group emerged stronger than other securities companies from the 1985 Japanese stock market slide – an event which drove Yamaichi (then the biggest company) to the brink of collapse. Next, there is innovation. NRI&NCC, Nomura's research affiliate, is, with 2,500 staff, the world's largest corporate think-tank. The Daiwa Research Institute has 200.

There is an element of luck in judging any market as volatile as securities, but Nomura has a reputation for using research to spot opportunities. For example, in the 1970s it created a new market for medium-term bonds among small investors by packaging these previously unpopular instruments in a special fund, and promoting it heavily.

Finally there is the company's huge energy. Although Nomura is conservative, its decision-making is quick and flexible. A Japanese banker says Nomura is managed not like a financial institution but like one of Japan's high-growth post-war industrial companies – Honda, for example. Senior managers are promoted early so they reach the top at a younger age than their Japanese counterparts. Mr Tabuchi became president at 52, not

unusual by Western standards, but uncommon in Japan.

Loyalty to the group, and to its work ethic, is legendary. Some staff have remained Nomura "nomura", after the Japanese pronunciation of the Stakhanovite "norm". But even those rare people who leave have no complaints about the group.

It is easy to see why building overseas copies of this corporate monster have proved impossible. The group culture is suited to a large multi-divisional group in Japan, with Japanese staff. Although business is said to be a much lower proportion of salesmen's salaries, for example, than at comparable American brokers, Nomura has far more in common with other well-run Japanese companies such as Honda than with the big Wall Street houses.

It is hardly surprising that foreign staff have sometimes balked at the levels of group discipline imposed on them. Some have even quit. In New York, Nomura has attracted enough analysts and traders by paying high salaries. But it cannot lure the best of Wall Street business builders – the top managers needed to run the operation.

The big question now is whether Nomura will give New York more time – or whether it will take a risky short-cut and buy a big US broker. There is no shortage of offers. Mr Junichi Ujike, a general manager responsible for corporate planning at Nomura's head office in the Nishinohashi district of Tokyo says the group considered buying three Wall Street companies in the past 18 months – Bear Stearns, E.F. Hutton and Kidder Peabody – though only in the case of Kidder did talks begin.

Each time, Nomura thought the better of the deal because it feared it might not be able to manage its acquisition. The group believes the same difficulties of combining the corporate culture of Wall Street and Nishinohashi it already faces in New York will emerge on a far bigger scale in a \$1bn-plus acquisition. "If we bought a US wire house [large retail broker], who would manage it?" asks Mr Ujike.

But while Nomura waits for in-house developments to come right, it loses time. The fountain of ideas in securities is still in the US. Nomura needs to be on top of the market to keep abreast of developments which sooner or later also reach Tokyo.

Earlier this year the group bought a 20 per cent stake in Wasserstein Perella, a Wall Street boutique specialising in mergers and acquisitions, for \$100m. It was a bold move which catapulted Nomura into a partnership with a company headed by two top specialists in mergers and acquisitions.

But it was also a hurried attempt by Nomura to catch up with a market where it felt it was being left behind. It could no longer afford to wait because of the interest of Japanese companies, the core customers, in international mergers and acquisitions. Mr Mitsuo Goto, president of Nomura Wasserstein Perella, a Nomura-WP joint venture in Japan, says after trying to develop in-house mergers and acquisitions skills Nomura had to make an acquisition to "keep up with the times."

A company with \$32bn in the balance sheet can afford to take a chance with \$100m. If Nomura convinces itself it can work with Mr Bruce Wasserstein and Mr Joe Perella it will perhaps build up the confidence to take bigger risks in the US.

Nomura will congratulate itself on its patience if the American markets stay in the doldrums. But if 1988 marks a low point in the fortunes of US securities houses, then the Japanese giant will have missed a rare opportunity to take advantage of Wall Street in a moment of weakness.

The rose and the snake

THE unofficial title of the European Community summit, which opens in Greece today, could well have been "The Name of the Rose," after Umberto Eco's novel of medieval monastic scholasticism.

Not only does one etymological theory hold that the island of Rhodes, which is hosting the summit, takes its name from the Greek word "rodon", meaning "rose", but the 12 EC leaders will hold their meetings in the medieval setting of the restored 14th century Palace of the Grand Master, built under the Knights of the Order of St John, who were established on the island in 1306.

The scholasticism might be missing, though one can never be sure. The Greek Presidency wants to keep the peace at all costs during the summit, not least out of concern for the health of the Socialist Prime Minister, Andreas Papandreu. He is still recuperating from a serious cardiac operation in London in September and cannot take much stress.

Papandreu's illness has kept him out of action for two of the Greek Presidency's six months. He had hoped to use it to boost his Government's prestige at home.

As it is, Greek public attention is distracted by the domestic political crisis which erupted last month, when the banker and press baron, George Koskotas, a businessman with close contacts with the Socialist Government, fled the country after being charged with heavy fraud. The scandal looks like leading to a Socialist defeat in the general elections, due in mid-1989.

Papandreu's troubles suggest that another theory of Rhodes may be more appropriate. Some etymologists believe that it was not named after "rose" at all, but after a Phoenician word meaning "snake". Centuries ago the island was

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infested with the poisonous reptiles.

Guardian art

The Guardian is catching up with the pack and bringing out a Saturday supplement tomorrow. "It's not another colour magazine," says Alan Rusbridger, who edits it. "It's a tabloid with brains." It is predominantly black and white, 48 pages, and aims at carrying about 35 per cent advertising.

It contains a rather good idea: a sort of exchange and mart for the non-expensive art world. Artists can submit slides of their work. The Guardian will publish them and readers can negotiate with artists direct to buy them. The aim is to keep prices under \$400.

Stakhanovite

Nedo, the National Economic Development Office, has recruited an expert on wages, employment and productivity as its new director of economics. Kenneth Mayhew has been persuaded to leave the high post of senior common room at Pembroke College, Oxford, for Nedo headquarters in the unappealing 1960s Millbank Tower. He takes over in January from Walter Eitlis, who has already moved up to being Nedo's director general.

The 41-year-old Mayhew comes to Nedo by a roundabout route. A Manchester Grammar School lad, Mayhew kept up his Stakhanovite reputation when studying history in the easy-going Oxford of the late 1960s. He learned his economics at the Treasury before returning to Oxford in 1972.



"I'm an undercover drink drive crackdown agent."

Quiet diplomacy

Richard Francis, the British Council's Director-General since July 1987, has been a good boy as far as the Prime Minister is concerned. Unlike his predecessor, Sir John Burch, now President of Trinity College, Oxford, he has refrained from tub-thumping about the Government's mean financial treatment of the Council's work.

As a reward, the Council was recently given an increase of £2m in its grant – 28 per cent of its total income – the first rise in real terms for 13 years. However, the vow of silence which Francis has had imposed on his staff has had inevitable consequences. Its press and information service has become virtually redundant, and its activities have been incorporated in a new unit attached to the DG's office.

The head of the department, 47-year-old Michael Barrett, anticipating the abolition of his job, has decided to leave the Council after 25 years. In

Japanese wit

The Japanese may be buying up the western art world; one day, however, we may all be collecting Japanese cartoons. Two of the winners in the first international competition for cartoonists to be held in Britain were Japanese; another was a Russian and although none of them seemed either especially funny or satirical, perhaps it is an acquired taste.

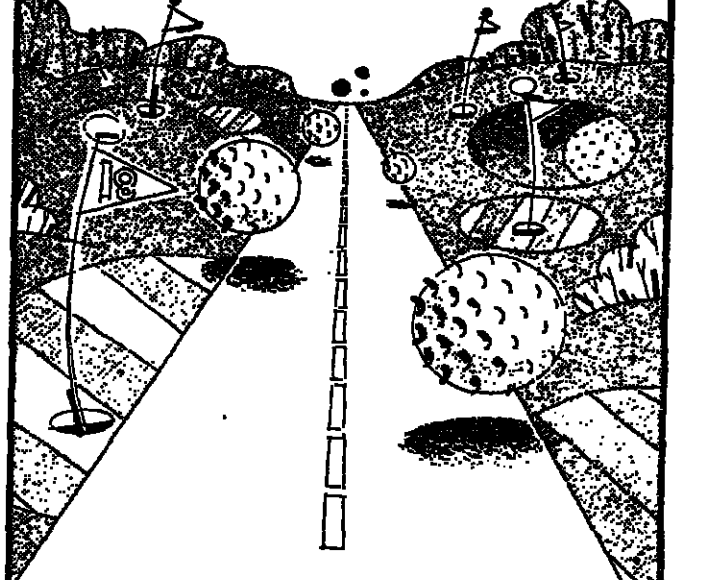
The competition, sponsored by Waddingtons, will become an annual event. Victor Watson, the company chairman, said he considered sponsoring an exchange of views in the Cabinet or a burst of applause in the House of Lords, but settled for cartoons instead. The sponsorship cost £35,000. There is some hope of setting up a national cartoon gallery in the next few years.

Nostalgia

Workers cleaning off old posters at London's Bank Underground station have revealed pristine advertisements from an earlier, pre-decimal, era. One is for bottles (at 1/6d and 3s) of Dr J Collis Browne's Chlorodyne, an anti-diarrhoea medication fondly remembered by those of a certain age – not least for the heartfelt testimonies from veterans of Gallipoli that used to accompany each box.

Another is for watches (at 2/6 and 2/7/6), advertised with a curiously topical slogan: "Buy the Bravington way – pay cash." The Chancellor would approve.

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Team of technocrats for Mexican Cabinet

Richard Johns examines a reassuring line-up of postgraduates from US institutions

THE Cabinet appointed by yesterday's newly inaugurated President Carlos Salinas de Gortari anticipates strict adherence to the policies of economic austerity pursued by the Mexican Government over the past year.

His economic team of brilliant young technocrats should be seen as one well calculated to reassure local business, foreign investors and the international banking community that the new Government will continue the painful fight to control inflation and maintain the peso's parity against the dollar - whatever the political and social cost - as the fundamental prerequisite for renewed growth and hope for the future after six years of stagnation.

A tight group bristling with post-graduate qualifications from prestigious US institutions, they all worked together in evolving policy under the outgoing President Miguel de la Madrid and share the same commitment to the country's stabilisation and restructuring programme.

This will ensure smooth policy transition, unprecedented during the 60 years of the ruling Institutional Revolutionary Party's tenure of power.

The 40-year-old head of state has also taken the major decision - yet to be formally announced - to reorganise and streamline the economic management of the country under the umbrella of the Treasury headed by Mr Pedro Aspe.

The Treasury lost such control in 1976 when President Jose Lopez Portillo established the Ministry of Planning and the Budget.

Throughout the past 12 years there has been a lively debate over whether the control of income and spending should have been divided.

The separation has led to rivalries and friction in the past, most notably between Mr Salinas (when he was Minister of Planning and the Budget) and Mr Jesus Silva Herzog, who resigned from the Treasury in 1986 because of a dispute with President de la Madrid over foreign debt policy.

Having been his undersecretary, Mr Aspe, 38, who received a doctorate at Massachusetts



Cuba's President Fidel Castro (left) had a warm greeting for President Daniel Ortega of Nicaragua in Mexico City.

Opposition walk out of Salinas inauguration

By Richard Johns in Mexico City

THE inauguration of Mr Carlos Salinas de Gortari as President of Mexico yesterday was marred by the unprecedented withdrawal of the entire parliamentary opposition in protest against electoral malpractices by the ruling Institutional Revolutionary Party.

Most of the protesting delegates left before Mr Salinas entered the vast Congress hall to don the red, white and green sash which he will wear for the next six years.

Taking the oath of office in Congress, Mr Salinas said he would order his new finance minister, Mr Pedro Aspe, to begin immediate negotiations with Mexico's creditors to reduce the burden of its \$100bn dollar debt and thereby restore growth.

Mr Salinas also referred to the "profound moral renovation" carried out by his predecessor Mr de la Madrid who had passed on a Yale doctorate. He has been given the Ministry of Commerce and Development (Secofi), a labyrinthine and enormous bureaucracy which has often been at odds with the Bank of Mexico and the Treasury.

A large-scale rationalisation is envisaged here although it is unlikely to be announced before legislation is introduced to make the changes.

Mr Salinas is said to be planning to reduce Secofi to a straight trade department while establishing a new Ministry of Economic Development which would assume responsibility for industry and foreign investment.

A pointer to this is the reappointment of Mr Fernando Hiriart, a respected civil engineer in his late seventies, as Minister of Energy, Mines and Parastatal Industries.

On the economic front, one of the most significant appointments is that of Mr Jose Cordoba, Mr Salinas's special adviser since he became heir apparent, as Technical Secretary to the Cabinet.

Having been born in France (of Spanish immigrant parents), he was disqualified from a ministerial post which almost undoubtedly he would have otherwise obtained.

He is expected to have a key role in international economic relations and Mexico's drive to obtain relief on its debt servicing burden.

Mr Fernando Solana, lately a very successful director general of Banamex, who was

economic solidarity pact introduced last December which has been successful in bringing down inflation from a rate of 159 per cent in 1987 to 47 per cent to the end of October.

Mr Ernesto Zedillo Ponce de Leon (with a Yale PhD) takes over what will become strictly a Ministry of Planning.

He is a quintessential technocrat, apparently without high political ambitions, who worked out the Fircorca scheme at the Bank of Mexico to help companies cover their foreign exchange risks.

In a political appointment, and probably one of limited duration, Mr Jaime Serra Puche (also with a Yale doctorate) has been given the Ministry of Commerce and Development (Secofi), a labyrinthine and enormous bureaucracy which has often been at odds with the Bank of Mexico and the Treasury.

appointed for the Treasury among other positions, becomes Minister for External Affairs. He is believed to have pronounced pro-US sympathies.

The surprise appointment is that of Mr Manuel Camacho - a key Salinas political adviser who only in September was given the post of secretary-general of the PRI following his electoral reverses in July - as mayor of the federal district, a Cabinet post.

Success in dealing with the mounting and daunting problems of Mexico City, where a fifth of the country's 80m population lives and where the vote in July went decisively against the PRI, could make him a contender for the presidency in 1992. He was considered a contender for the Interior Ministry.

The choice for this critical post is causing most concern to the left-leaning National Democratic Front (FND) coalition.

The tough Mr Fernando Gutierrez Barrios, an army officer by training for 30 years, was effective chief of political police. As the last governor of Veracruz, he ensured by time-honoured methods that the PRI won a resounding victory in the state in the July general election and the October municipal polls.

This appointment must have raised severe doubts about Mr Salinas's commitment to greater democracy and cleaner elections.

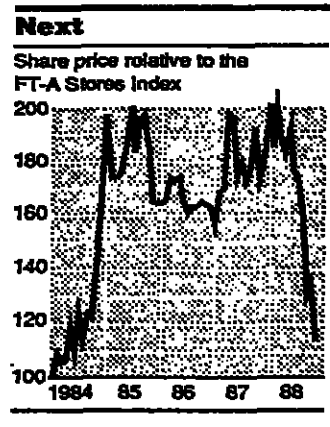
Another surprise was the re-emergence of Mr Manuel Bartlett, his predecessor, as Minister of Education and one of the three frontrunners for the PRI's presidential ticket this year.

His election is attributed partly to the settlement of a debt Mr Bartlett and President Salinas are believed to have colluded in blocking the bid of Alfredo del Mazo, third of the trio in the contest, and reciprocally to have undertaken to recompense the loser.

Another reason for the choice would have been to have a strong politician to confront the troublesome teachers' union and deal with discontent on university campuses.

The elusive price of power

The business of privatising utilities is not the walkover it once was. After having handed the monopoly profits of British Gas and British Telecom to the shareholder only to whisk them away later, the Government is doing its utmost to get electricity right first time. The cost, revealed in yesterday's labyrinthine legislation, is a complex regulatory system that is not going to endear electricity to potential investors. The consumer may be better protected, but shareholders could be left with an investment whose value depends only partly on the efficiency of the company itself.



soft drink bottling operations to PepsiCo says a lot more about its attitude towards enhancing shareholder value than it does about its intentions towards Cadbury Schweppes. Despite its name, General Cinema is in the business of buying and selling assets, and the sharp drop in PepsiCo's share price yesterday testifies to the shrewd bargains that has been struck. A price tag of \$1.5bn, or more than twice annual revenues, for a business whose earnings have been marking time for several years is no mean feat.

The bull case for Cadbury Schweppes is that the sale of over half of General Cinema's business means that it is in a far better position to mount a bid for a company more than twice its size. In addition, severing its ties with PepsiCo eliminates any potential conflicts of interest which might arise as a result of Cadbury's ties with Coca-Cola. However, all of this is probably far too straightforward for General Cinema; and given that it has already doubled its money on its Cadbury stake, it is probably not in any hurry to make a move.

Meanwhile, the proposed structure for the industry may test the wits of sophisticated investors, and will utterly flummox the less sophisticated. Profit forecasts will be all but impossible for the new constituent companies, with their new rules, new pricing structures, and brand new competitive threat from outsiders. This may matter less for the relatively simple distribution companies. Here the chief problem will be the logistical one of finding a way of selling all twelve companies that will allow private investors to buy shares in the local company, and will not drown the City in detail. But for the generating companies, the problem is acute; and even when the big decisions have been taken on balance sheets, and on the division of the nuclear burden between consumer, taxpayer and shareholder, calculations of value may be not much better than the present "childish fantasies" of which Mr Parkinson is so contemptuous.

in principle over selling what are still some of the best food brands around. Even at the local UK level, it would be surprising if such as Allied Lyons were not interested in buying the old Huntley & Palmer biscuit business. The problem is rather on the other side; the lower the price reached for the food business, the higher the implied multiple needed for tobacco if KKR is to contrive a profitable exit. It all might work, but it leaves precious little room for accidents.

BBP

If BBP really can engineer the kind of soft landing for plasterboard prices which it is now predicting, it is rather a shame for the rest of us that it did not do so sooner. In the world according to BBP, European plasterboard prices and costs of production will decline like two parallel trainlines to the middle of the next decade, with the gap between them maintained by \$200m spent on upgrading BBP plant. All the market will have to deliver is the volume to keep absolute profits on the move.

By the end of the decade, both Redland and Knauf will be doing their worst to make sure that more UK volume deserts their monopolist rival. But if BBP does manage to cut costs by a quarter, as it claims is possible, then it is not too hard to predict which company will make more money in the end. Losing its monopoly will probably cost BBP its record of 20 per cent profits growth per annum, with the increase slowing to perhaps 10 per cent annually for the next few years. BBP shares landed with a dull thud as a result, on a p/e ratio at 23.3p which bears a striking resemblance to the prospective yield of about 6.5 per cent, and it is difficult to see why they need be chastised any further.

Warburg drops S African gold stocks

By Kenneth Gooding, Mining Correspondent, in London

WARBURG Securities, one of London's major securities houses, yesterday gave up making a market in South African gold mining stocks.

The company said the move was made purely for commercial reasons because activity in these equities had fallen to a very low level.

However, analysts at other stockbrokers pointed out that activity had dried up because of growing anti-South African sentiment.

"The sector has been hit by the political hassle factor. Fund managers who would like to invest in South African gold

Institute of Technology, succeeded the new President as Minister of Planning and the Budget when Mr Salinas was

chosen as heir apparent to the presidency. In this capacity he took the main credit for formulating the

general of Banamex, who was

mining shares for their yields or for historic reasons cannot face the bother of arguing about the issue with their trustees," said Mr Andrew Quinn, senior analyst and salesman with James Capel's mining team in London.

"There is hardly any business. The holders of these shares are in for the long term, the sellers are out already. There are not many buyers in London although there are still one or two big players in the US and on the Continent of Europe," he added.

Warburg has never previously stopped making a market

in particular stocks since it was formed in October 1986 from a merger of stockbrokers Rowe and Pitman and Akroyd & Smithers, the jobbing firm.

It said yesterday that one market maker would be leaving as a result of the change but other employees affected would be redeployed.

Warburg stressed that it remained heavily committed to the mining sector generally and would continue to provide research on South African gold stocks and continue to deal for clients.

The remaining major market maker in the equities is Smith

Newcourt whose chief executive, Mr Michael Marks, said last night: "We have been making a market in South African stocks for 50 years and we don't intend to stop now. Three times in our history we have been left alone in South African equities but others came back when interest was eventually revived."

Among the organisations who continue to make a market in South African gold shares, albeit only in a small way, are Credit Suisse, Merrill Lynch and Shearson Lehman Hutton.

Benazir Bhutto named as Prime Minister

Continued from Page 1

an agreement with the Mohajir Qaumi Movement, a small regionally based party representing Indian immigrants which won 13 seats in the elections.

On Wednesday Ms Bhutto's main rival, Mr Nawaz Sharif, gave up the fight to form a coalition when he surrendered his Ministry seat to concentrate on forming a provincial government in Punjab, where his party grouping, the Islamic Democratic Alliance (IDA), has a majority.

In his broadcast to the nation, the acting President called Ms Bhutto the "choice of the nation," describing her as "young, well educated and broad-minded." To mark the occasion the President announced the lifting of the emergency which had been in place since the death of President Zia.

To mark the occasion he announced the lifting of the emergency which had been imposed after the death of President Zia.

Ms Bhutto did not watch the broadcast because she was meeting with the Foreign Secretary and Defence Minister. Outside the state guesthouse, however, the streets of Rawalpindi erupted into a huge roar of "Prime Minister Benazir" and "Long Live Pakistan's People's Party" as fireworks exploded in the night air.

As the first woman leader of a Muslim state, Ms Bhutto is likely to find her position challenged by religious members of the opposition who claim that, according to the Koran, a woman cannot head the state. The IDA, however, is unlikely to put up a serious fight because it is in disarray and has yet to find a parliamentary leader.

Perestroika at critical stage

Continued from Page 1

market principles - only the first was being tackled.

"I think that the restructuring of the economy is now at a critical stage. It has run into obstacles which make it necessary to make corrections to the original plan and aims. We must forego the view... that everything could be accomplished in a year. The only way we will achieve success is in years and decades," Prof. Abalakin said.

"We had hoped that it would be simple and we could solve everything in a short time. Public opinion expected miracles - after all, people do love miracles."

The conference, held by the Scientific Academies of the US and the USSR, is expected to be followed by further exchanges. Already, the two sides are engaged on joint study of nuclear power station safety, of the use of robotics in microsurgery, and advanced robotic applications.

Gorbachev wins on reforms

Continued from Page 1

lics, restricting the powers of the Congress, the Supreme itself, and providing more controls on the executive presidency.

He promised a far-reaching debate on the whole question of federal relations within the USSR, and a redefinition of union-republic ties, at a full Communist Party central committee plenum next year. He said this would draft the next phase of constitutional reforms, to be approved by the next assemblies.

Crucial amendments agreed before the final vote include a restriction on the power of the new national assemblies to declare martial law in any area: in future it can only be done in consultation with the republics.

Another prevents the Supreme Soviet from laying down strict guidelines for republican economic plans, and from deciding on the legality or otherwise of "social organisations" such as the informal groups and popular

fronts springing up around the country.

The republics will also have more members on the constitutional control committees and the right to appeal directly to it against national bodies such as government ministries.

However, the tiny Baltic republic of Estonia was once again reprimanded for going too far by suggesting that it would not implement the reforms identically back home. All 15 republics in the USSR must do the same, the deputies were told.

The Soviet leader's urgency in pressing through his constitutional reforms, and determination to get on with the new elections, persuaded him to override obvious doubts about the new system even within the ranks of his closest supporters.

A key consideration appears to have been his desire for the greatest possible upheaval in the membership of a body which over the past three days has shown that few of its mem-

bers really understand the nature of the planned political reforms.

Well over half the chosen speakers did no more than toe the party line.

In spite of it being only five weeks since the draft proposals were published, the reforms have, however, aroused a real public debate, particularly in the outgoing republics. A handful of speakers warned that public demands for greater democracy and greater transparency in the system went far beyond what most deputies appeared to recognise.

Mr Gorbachev himself admitted that many questions arose because the party leadership had failed to explain their intentions adequately. "The centre was following the old practice of declaring: they will get used to it," he said.

In an unscripted insert in his speech, evidently aimed at the new nationalist movements, he confessed: "We have to get rid of suspicion towards each other."

WORLD WEATHER

America	7-10	Dublin	10-12	Moscow	10-12	Rome	10-12
Algeria	10-12	Edinburgh	10-12	Madrid	10-12	Sao Paulo	10-12
Argentina	10-12	Geneva	10-12	Manila	10-12	Singapore	10-12
Australia	10-12	Hamburg	10-12	Medan	10-12	Tokyo	10-12
Bahamas	10-12	London	10-12	Montevideo	10-12	Yokohama	10-12
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INTERNATIONAL COMPANIES AND FINANCE

San Diego Gas accepts \$2.5bn merger proposal

By Anatole Kaletsky in New York

SAN DIEGO Gas & Electric has accepted a slightly improved merger offer, worth more than \$2.5bn, from SCEcorp, another southern California utility company. The combination would create the largest privately-owned utility business in the US, with \$1.7bn of assets, 4.7m customers and annual revenues of around \$5bn.

San Diego's acceptance of the SCEcorp offer came after four months of negotiations, occasionally acrimonious, which led to the break up of an earlier \$1.7bn merger deal between San Diego and Tucson Electric Power Company in Arizona.

The clinching factor appeared to be an increase announced last week in SCEcorp's all-share offer. SCEcorp said last week that it would swap 1.3 of its own shares for each share in San Diego, compared with the swap ratio of 1.25 it offered previously.

In addition, SCEcorp has offered to increase by 20 per cent the dividends on \$155m of San Diego preferred stock, which it will also exchange.

SCEcorp shares traded at lunchtime yesterday at \$32½, down 3% from their closing value on Wednesday, before the announcement of the merger deal, which was signed after the end of Wall Street trading.

Yesterday's market price put a per-share value of \$42.41 on the offer for San Diego. San Diego's shares moved down yesterday by 3% to \$39%.

Early advance at Litton

By Our Financial Staff

LITTON INDUSTRIES, the West Coast defence and electronics group, lifted net income in the first quarter.

The results reflected improved profits at both its advanced electronics and its marine engineering and production divisions.

At the end of the last fiscal year the group said its backlog had reached a year-end record

which would assure further business growth.

Net income for the first quarter rose to \$43.6m or \$1.59 a share, from \$40.6m or \$1.51 last year. Sales were \$1.23bn, against \$1.2bn.

The advanced electronics side, which takes in electronic warfare systems and navigational systems, took operating profit to \$43.1m from \$39.5m.

Canadian Imperial Bank shows sharp rise

By David Owen in Toronto

CANADIAN Imperial Bank of Commerce, the country's second largest chartered bank, yesterday reported substantially improved fourth-quarter earnings due partly to recoveries of loan loss provisions.

In the latest period, the Toronto-based bank earned C\$174m (US\$147m) or 96 cents a share, compared with C\$109.4m or 64 cents a share.

This pushed net income for the year ended October 31 to a record C\$591m or C\$3.34 a share, against a C\$18m loss in 1987. The year ago figure includes a special provision of C\$450m related to a hefty hike in the bank's reserves to troubled Third World countries.

Excluding the provision, full-year earnings climbed 37 per cent from a year ago.

Fourth quarter figures take account of the recovery of C\$124m in loan loss provisions following the successful completion of the takeover of Dome Petroleum, the beleaguered Calgary energy company, by Amoco Canada.

During the year, the bank reduced its Third World loan exposure by C\$1.2bn through sales and swaps, including the exchange of C\$972m in loans to Mexico for Mexican government bonds backed by US Treasury securities.

Losses on these transactions, including the amount required to raise country risk provisions to 45 per cent of exposure, totalled C\$203m.

The bank's LDC loan portfolio now stands at C\$1.95bn, against what a provision of C\$880m is carried. Its net exposure to LDC debt at the fiscal year-end was 27 per cent of common equity, against 53 per cent in 1987.

The bank has now set aside an additional prudential provision of C\$100m.

Bombardier, Canada's leading heavy transport equipment and aerospace group, has improved performance. Third-quarter net profit was C\$27.7m, or 43 cents, on sales of C\$439m, up from C\$25.2m, or 38 cents, on sales of C\$345m.

At the nine-month stage net profit was C\$69.8m or C\$1.07 a share on sales of C\$1.1bn, up from C\$58.2m or 88 cents.

Baxter aims at overseas growth

Deborah Hargreaves on the leading US hospital supplier's plans

Baxter International, which has emerged from the last five turbulent years in the US health care industry as the country's major hospital supplier, has its eyes firmly set on overseas expansion.

The group has grown from a revenue base of \$1.3bn just three years ago to a \$7bn operation following an aggressive expansion policy involving a merger with a company almost twice its size, American Hospital Supply. The merger was a result of the troubled health care industry in the US, and Baxter is applying the subsequent synergies to its international operations.

Baxter's long-term goal is to boost significantly its overseas division's earnings from the current 21 per cent slice of overall sales. However, given the different systems of health care in its five target countries - Japan, West Germany, France, the UK and Canada - the company relies heavily on strong local operations.

"Our challenge is to take our product portfolio and expand its sales outside the US," explains Mr Wilbur Gantz, Baxter president. "But that has to be done by leveraging off our existing operations in those countries."

Baxter has established its strongest operation in the UK, where it is a major supplier to the National Health Service.

The falling health of many hospitals in the US has, how-

ever, pitched Baxter's domestic product-supply business into an intensely competitive environment. The company has been hurt this year by the difficulty in passing on rising raw materials costs to customers, and in the third quarter profits were down slightly on the same period last year.

However, Baxter is happy about the basic trends, and stresses that it sees its future in offering much more of a value-added service.

As a health care company, Baxter likes to strike a balance between its four main divisions, which include medical products, distribution and service, as well as a home care service for critically ill patients, and its overseas businesses.

But of these corporate sectors, distribution provides more than half of the company's revenues and has grown steadily since the 1985 merger with American Hospital.

"We ended up with 66 per cent of the products a hospital needs," says Mr Gantz. He points out that this in turn gave the group the opportunity to offer hospitals long-term contracts through which they could also provide a consulting service on how institutions could improve storage and product management.

"We're pushing the partnership concept... that we can work together on cost-cutting," explains Mr Gantz.

An average hospital, for example, spends 20 per cent of its budget on medical products and another 20 per cent on managing that material, so Baxter has the potential to help cut costs over a sizeable portion of the hospital budget.

An electronic data network links Baxter with its customers and there is move towards just-in-time delivery.

In addition, hospitals are also trying to cut costs by moving as much care as they can outside the hospital, and Baxter is tapping the market created by this policy. The company's acquisition in 1986 of a company called Caremark doubled its home-care operation, which it sees growing rapidly in coming years.

Baxter was a pioneer in kidney dialysis technology, an area which is extremely important in its push into the Japanese market, where kidney problems are high. It has recently developed a comput-

er-controlled, movable intravenous feeding unit and is working on research into artificial blood.

However, the company has faced production problems with some of its older products. In addition, it has not been able to keep up with demand for several products, such as plasma solutions. This, accompanied with rising raw materials costs which the company must bear because most of its sales are through long-term contracts, has depressed earnings this year, according to Mr Jerry Fuller, analyst at Duff and Phelps, the Chicago investment firm.

Baxter has missed an earnings estimate of \$1.50 per share for this year after third-quarter earnings fell 6 per cent against the same period last year. This has quenched enthusiasm for the company stock, which has tumbled to \$16 from a high this year of \$23.

But Mr Fuller puts the company's net income at \$1.32 a share this year, which is still up from \$1.14 for 1987. "As a \$7bn-company that is trying to do a lot of things aggressively, you can't have perfect symmetry from quarter to quarter," stresses Mr Gantz. "But we feel good about the basic trends."

"We feel confident because we service an industry where people really want the product. The real issue is how can we help them fund it?" That's where his partnership plan comes in.

La Générale last week announced rescue plans for its Gechem chemicals and FN Herstal arms units. It said yesterday that the trading unit would record a "significant" loss in 1988, but did not give figures.

In 1987, Générale Trading's consolidated results showed a loss of BFR386.6m (\$10.6m).

Formerly called Laura & Vereeniging, the unit trades directly in non-ferrous metals and has subsidiaries dealing with minerals, tropical products and coal and oil.

On Wednesday Holly shares closed at \$33, up \$1.

On Wednesday Holly shares closed at \$33, up \$1.

Holly weighs Tyson offer

By Our Financial Staff

HOLLY FARMS, the US poultry products group, is to consider within the next few days a new cash and stock merger proposal from Tyson Foods, its chief rival.

Tyson this week re-entered the protracted bid battle for Holly by making a "friendly" share and cash offer, valued at \$57 a share. The offer is based on a two-step merger deal.

Tyson has also lifted its all-cash tender offer for Holly to \$54 a share, or around \$377m, from \$52 a share.

Earlier this month Holly Farms, the nation's third largest poultry producer, announced a merger agree-

ment with ConAgra, a diversified food processor. This deal, said to be worth around \$55-58 a share, involves a share exchange, rather than cash.

A deal between Holly Farms and Tyson would lead to a consolidation of the US poultry industry, with the combined companies holding about one-third of the market.

Mr R. Lee Taylor, Holly Farms president, noted that the company had had a proposal from Tyson to increase its offer to \$54 in cash at the time the board approved the deal with ConAgra.

On Wednesday Holly shares closed at \$33, up \$1.

Générale unit shake-up

By Our Financial Staff

SOCIETE GENERALE de Belgique, Belgium's largest holding company, is restructuring its interests in international trading in an attempt to restore its Générale Trading subsidiary to profit in 1988.

La Générale also said it proposed appointing Mr Jacques Rouzyroux, a senior manager at its main shareholder, Compagnie Financière de Suez of France, as chief executive of Générale Trading.

The changes represent a further element in the attempt by Suez to reorganise La Générale's sprawling industrial empire following its victory earlier this year in its epic bat-

Storehouse in French children's wear deal

By Maggie Urry

STOREHOUSE, the retail group headed by Sir Terence Conran, is buying Jacadi, a French designer and buyer of up-market childrenswear. Jacadi sells through a chain of 288 franchised shops, mostly in France, under the Espace Jacadi fascia.

Continental children (or their parents) are generally more style-conscious and better dressed than their British counterparts, but, Storehouse believes, the trend in the UK is towards better quality children's clothing.

The total purchase price will depend on future profits from the business and the cost of buying the French shops over the next few years. The initial consideration is likely to be \$16.4m (\$30.3m), depending on profits for 1988 which are estimated at \$1.6m, with \$10m payable on completion. The total price, to be paid by 1993, will not exceed \$45m.

Mr Michael Julien, chief executive of Storehouse, said the deal was part of the group's strategy to build a portfolio of retail brands, and in particular international brands which could "travel" across continental European frontiers.

Last week Storehouse set up a speciality retailing division, which includes Mothercare, its Mothers' and babies' goods arm, Richards and Anonymus, two women's fashion chains, and Blazer, which sells men's clothes. Jacadi will fit into this division, and further acquisitions are possible.

Mr Julien said Jacadi, which was founded in 1980, had been looking for a minority investor and approached three companies. During discussions with Storehouse Jacadi's chief executive Mr Patrick Hamelle found the UK-based, but francophile, group sympathetic and decided to join the Storehouse team.

Storehouse plans to build a chain of Jacadi shops in the UK. It already has about 15 per cent of the UK baby to 10-year-old market through B&S and Mothercare. The French childrenswear market is worth \$2.4bn, a third more than the UK market.



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INTERNATIONAL COMPANIES AND FINANCE

Power plant makers seek new partnerships

Nick Garnett looks at the pressures forcing an industry into widespread restructuring

The pace of change sweeping through the world's power station equipment makers has begun to accelerate in what is turning out to be one of the most comprehensive restructurings ever undertaken by a single industry.

equipment maker, including Japan's Mitsubishi, General Electric of the US and GEC are seeking new partners and alliances. Others, such as Westinghouse in North America, ABB and Siemens have already started the process.



Percy Barnevik wants to partner the Japanese

These moves have been fuelled by a number of pressures. These include worldwide factory overcapacity of 70 per cent, weak power station demand in mature markets and the approach of what might be a more open European market after 1992.

Outside Europe it has lured its North American power businesses into two big joint ventures with Westinghouse. Mr Percy Barnevik, ABB's chief executive, says that in Asia the group wants partnerships with the Japanese, rather than a battle.

Instead, equipment companies have tended to be swallowed up by non-power businesses. Babcock, a boiler maker (unconnected with Babcock of the US), was sold to electrical group FKI last year.

Siemens had discussions earlier this year with GE but these have produced nothing so far. Instead, GE is rumoured to be holding detailed talks with GEC on a set of wide-ranging agreements in power engineering. These two companies tend to compete in different geographic markets.

ABB received \$13.1bn of orders valued in the first nine months of this year, leaving it with an order backlog at the end of September of \$14.9bn.

During the third quarter ABB set up a joint venture with Siemens in high-temperature nuclear reactors, acquired the AEG group's steam turbine business and bought British Wheelset Manufacturers from British Steel.

ABB posts profits of \$358m

By William Dullforce in Geneva

ASA BROWN BOVERI, the electrical engineering group, yesterday reported a pre-tax profit of \$358m for the first nine months of the year.

Consolidated sales amounted to \$12.15bn. After adjusting for acquisitions and disinvestments, this figure was 17 per cent higher than the combined sales in the first three quarters of 1987 of the Swedish and Swiss companies which merged last January.

No profit comparisons are made, as no consolidated figures are available for 1987. At the 1988 half-way stage ABB posted pre-tax earnings of \$299m on turnover of \$8.5bn. Previously the group said the effects of its massive restructuring would emerge in the 1989 profits.

Chambers & Fargus plc Seed Crushers and Edible Oil Refiners \$1 million+ investment authorized. At the eighty-fourth Annual General Meeting of the Company held in Hull on 29th November, 1988, the Report and Accounts for the year ended 2nd July, 1988 were approved. The salient figures were:-

Bank of Communications (Taipei, Taiwan, Republic of China) U.S.\$40,000,000 Floating Rate Notes due 1993. In accordance with the provisions of the above Notes, notice is hereby given that for the six months from 30 November 1988 to 31 May 1989, the Notes will carry an interest rate of 9% per annum.

BHF-Bank confident of good full-year results

BERLINER HANDELS- und Frankfurter Bank (BHF-Bank) increased its partial operating profits by 3.2 per cent in the first 10 months of 1988 to DM128m (\$73.7m) from DM124m in the period last year.

Volmac launches fund

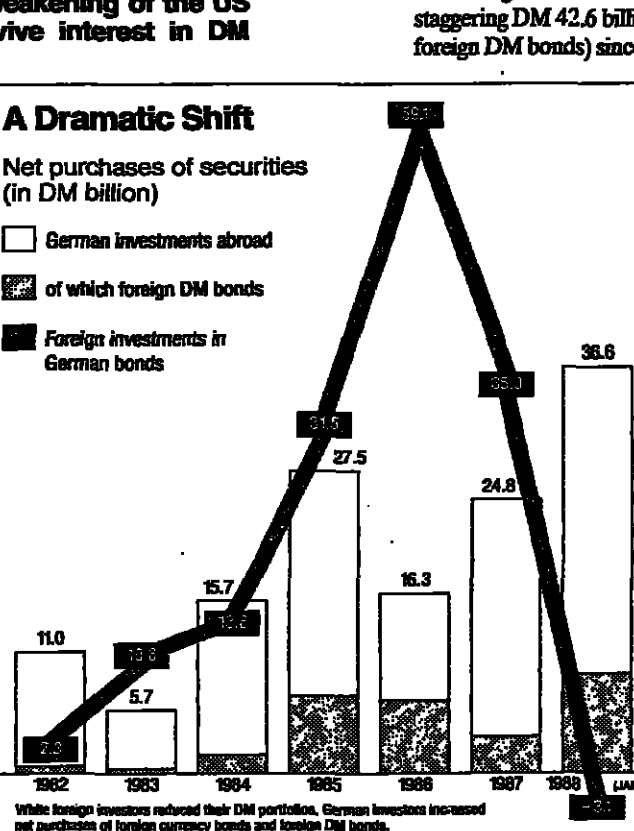
VOLMAC, the rapidly growing Dutch software house, has launched a venture capital fund with the aim of creating a global network of computer software companies.

Is The Flight From The German Bond Market Over?

For years, massive foreign investment in the German bond market had a dampening effect on interest rates. But this year, things have changed. Foreign investment has fallen off dramatically, and German investors are investing heavily abroad.

Bayerische Landesbank Bulletin

MONETARY AND CAPITAL MARKETS REPORT - NOVEMBER 1988. In contrast to increased buying of foreign bonds by German investors, net foreign investment in DM bonds has been shrinking dramatically in the past twelve months or so.



While foreign investors reduced their DM portfolio, German investors increased net purchases of foreign currency bonds and foreign DM bonds. Still, there is no immediate risk of a rise in interest rates. This all the less since the German market has recently benefited from two events: the decline in U.S. bond yields (the yield on 30-year government bonds has dropped below 9 per cent) and the weakening of the dollar.

Continental Airlines, Inc. US\$38,500,000 Floating Rate Notes due 1996. Notice is hereby given that the rate of interest on the above Notes for the period 2nd December, 1988 to 1st March, 1989 has been fixed at 11.0225% per annum, payable 2nd March, 1989.

International Bank for Reconstruction and Development U.S. \$250,000,000 U.S. Dollar Floating Rate Notes due February 1994. For the investment period 30th November, 1988 to 28th February, 1989 the Notes will carry an interest rate of 8.48% per annum with a coupon amount of U.S. \$212.00 per U.S. \$10,000 Note, payable on 28th February, 1989.

Bayerische Landesbank. To receive your complimentary copy, in English or German, of the current issue of Bayerische Landesbank's Money and Capital Markets Report, just fill out the coupon below. Yes, please send me a complimentary copy of the October/November issue of your Money and Capital Markets Report.

Bayerische Landesbank. Head Office: Bismarck Str. 20, 8000 München 2, Tel.: (09) 2171-01, Telex: 5286270. Branches: London, Tel: 726-6022; New York, Tel: 310-9800; Singapore, Tel: 222-6925. Representative Offices: Toronto, Tel: 862-8840; Vienna, Tel: 535 3141; Johannesburg, Tel: 638 7168.

All of these shares having been sold, this announcement appears as a matter of record only



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Japan Daiwa Europe Limited

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December 1988

INTERNATIONAL COMPANIES AND FINANCE

CSR sheds its unloved reputation

Chris Sherwell on growth by one of Australia's biggest companies

MR IAN BURGESS can scarcely conceal his pleased amazement at the good fortune which has embraced CSR...



Ian Burgess: generating so much cash from businesses

It has spent the same amount on investments at home and abroad, mostly in building materials...

Earlier this month, Mr Burgess announced record after-tax profits of A\$147m for the half-year to September...

Analysts are now revising their predictions for the full year, with some forecasting a push through the A\$300m mark...

Today the group lists its shares in London. It is already

quoting in Australia and New Zealand, and is traded in American depository receipt form over-the-counter in the US.

The move is not in preparation for an equity issue or placement in Europe. "This is a long-hand thing," according to Mr Burgess.

The group has already made a start on one option, which is to give more back to the shareholders through increased dividends.

Mr Burgess is reluctant to let any fresh opportunity pass, but his preference is to spend time setting things down after the intense efforts of the past

two years. On the asset sales side, the highlights have been the disposal of the Delhi Petroleum interests to Esso Australia...

On the purchases side major developments have come in the US, Europe and Australia. The most significant was the A\$600m acquisition in May of Rinker Materials in Florida.

So pleased is CSR with progress that the joint venture has decided to build a second factory. At the same time it has taken in the UK operations of the Synkoloid plasterboard company in Canada...

The CSR-Redland link is also being recreated in mirror-image form in Australia, where a joint brick and tile venture has just been established in which CSR has 51 per cent.

The group has undoubtedly gained from the upheaval of the local building products

industry, but it now sees limited scope for domestic expansion against tough competitors like Boral and Pioneer Concrete.

On the longer-term future for CSR is clearly in building products, now contributing half its profits, what is the outlook for its sugar and aluminium interests?

The most important question about Mr Burgess and CSR is whether the remarkable improvements can be kept going. No one doubts the quality of the transformation he and his dozen key executives have wrought over the past two years.

Regarding the group's 70 per cent interest in Gove Aluminium, however, he acknowledges that this is a "fair-weather asset" which might be sold one day under the right conditions.

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Telecom issue price is HK\$4.55

By John Elliott in Hong Kong

THE long-awaited HK\$4bn (US\$512.8m) international placement and offer for sale of 877.5m shares by Hong Kong Telecom...

The issue at HK\$4.55 a share amounts to 7.9 per cent of HK Telecom's issued capital, and the price compares with HK\$25 when trading was suspended on the Hong Kong exchange on Monday night.

The issue has been completely underwritten and a total of 550m of the 575m shares to be offered in Hong Kong - which also embraces the UK institutional market - have already been placed on a firm or provisional basis with institutions.

There is a public offer in the US of 202.5m shares, to be traded in New York as American depository shares, and an international offer of 100m shares for areas other than Hong Kong, the UK and US.

The sale price, which some brokers believe to be on the low side, was fixed last Monday when Hong Kong and other international markets were more depressed than they were yesterday.

Mr Peter Norris, director of Baring Brothers, the Government's financial adviser, said this was "not an occasion for a headstrong approach" on the price.

The shares are being sold by Cable and Wireless of the UK and by the Hong Kong Government. The aim is to widen the company's local and overseas shareholder base in line with pledges made when HK Tele-

com was formed at the end of last year by a merger of Cable and Wireless's two operating subsidiaries in the colony.

Trading in HK Telecom will resume this morning on the Hong Kong market. In the past two days the market has recovered some of the buoyancy it was showing last week, after two sluggish days on Monday and Tuesday.

Yesterday the Hang Seng index gained 8.73 points to close at 2,988.03, after a day's turnover of HK\$1.17bn.

Brierley's IEL wins control of Woolworths

By Our Financial Staff

INDUSTRIAL EQUITY (IEL), Sir Ron Brierley's Sydney-based company, has gained control of Woolworths, the Australian retailer for which it launched a takeover bid 10 days ago.

Woolworths, which is unrelated to US or British store chains of the same name, was valued under the bid at some A\$530m (US\$265.5m).

IEL already held a controversial 42.5 per cent stake when it launched the offer. Market purchases took it to 53.5 per cent by yesterday, and Mr Rodney Price, IEL's chief executive, said in response to questions: "That's game, set and match."

Earlier the company had accumulated its strong minority presence in Woolworths through the purchase of large shareholding blocks in Australia and New Zealand. Yesterday it bought a reported 24.8m Woolworths shares at around the A\$3.65 bid price.

Nomura Securities tops profits league in Japan

By Stefan Wagstyl in Tokyo

NOMURA Securities, the world's biggest securities company, this year reported the biggest interim pre-tax profits of any Japanese company, confirming the growing dominance of the country's financial groups.

To underline the point, Sumitomo Bank took second place in the list, which had traditionally been dominated by industrial companies.

Nomura made ¥211bn (\$1.74bn) in the six months to September and Sumitomo ¥155bn. Nippon Telegraph and Telephone in third place, and

Matsushita Electric Industrial in eighth place were the only non-financial companies in the top 10.

Lower down the list, compiled by Nihon Keizai Shinbun, the leading economic newspaper, semiconductor makers shot up the league table. They included Toshiba and Hitachi, the electronics groups.

The biggest jump of all was recorded by Nippon Steel, which went from number 1,283 to 21, after turning around from loss to profit thanks to rationalisation and a rise in steel prices.

Hitachi net earnings up

By Our Financial Staff

HITACHI, the Japanese consumer electronics group, yesterday reported worldwide net profits up 52 per cent to ¥84.9bn (\$699m) in the six months to September, on sales which rose 12 per cent to ¥3,117.7bn.

It revised upward its full-year forecast and now expects consolidated net profits of ¥170bn - compared with an earlier estimate of ¥150bn and the ¥136.8bn outcome a year earlier.

First-half sales of computers, semiconductors and industrial

machinery were brisk, especially in the domestic market, officials said.

Other positive factors were an increase in sales of higher value added products, as well as the lower prevailing interest rates which eased Hitachi's interest burden.

Sales of information and communication systems and electronic devices, Hitachi's largest line of business, rose by a fifth to ¥393bn.

Consumer products were up a bare 1 per cent to a total of ¥508bn.

Kidder, Peabody U.S. Dollar High Yield Fund N.V.

(Incorporated in the Netherlands Antilles with limited liability)

Shares of Common Stock of \$1.00 each

Table with columns: Authorized, Issued and Fully Paid, Number of Shares of Common Stock, Number of Shares of Preferred Stock.

Kidder, Peabody U.S. Dollar High Yield Fund N.V. (the "Fund") is an investment company whose primary investment objective is to achieve a high level of current income through investment in a diversified portfolio consisting primarily of U.S. dollar denominated, high yield, fixed income securities, such as bonds, debentures, notes, convertible debt securities and preferred stock of U.S. corporations.

Application has been made to the Council of the International Stock Exchange for the Issued Shares of Common Stock of U.S. \$1.00 each of the Fund to be admitted to the Official List. It is expected that the application will be granted and that dealings will commence on 7th December, 1988.

Particulars relating to the Fund are available in the statistical services provided by Estel Financial Limited and may be obtained during normal business hours up to and including 6th December, 1988 from The Company Announcements Office, The International Stock Exchange, 46 Finsbury Square, London EC2A 1DD and on any weekday up to and including 22nd December, 1988 from:

Kidder, Peabody International Limited 107 Cheapside, London EC2V 6DD; Cazenove & Co., 12 Tottenham Yard, London EC2R 7AL. 2nd December, 1988

COMPANY NOTICES

CONSOLIDATED PRESS (FINANCE) LIMITED

US\$92,000,000

Subordinated Floating Rate Notes Due 1993 (the "Notes")

Guaranteed on a subordinated basis by Consolidated Press Holdings Limited

Notice is hereby given that for the six month interest period commencing 30th November, 1988 to 31st May, 1989 the Notes will bear a Rate of Interest of 10.25% per annum. The Interest Amounts payable on 31st May, 1989 will amount to US\$51,819.44 per US\$1,000,000 Note.

The Mitsubishi Bank, Limited London Branch, 1 King Street, London EC2V 6LQ Agent Bank

ALLIANCE LEICESTER Alliance & Leicester Building Society Issue of £200,000,000 Floating Rate Notes 1993

NOTICE TO HOLDERS IC INDUSTRIES FINANCE CORPORATION N.V. U.S. \$75,000,000 Retractable Guaranteed Notes due 1988

EAST RIVER SAVINGS BANK East River Savings Bank U.S. \$100,000,000 Collateralized Floating Rate Notes due August 1993

Korea Exchange Bank £100,000,000 Floating Rate Notes due 1994 Sterling Denominated Notes

First Chicago Overseas Finance N.V. U.S. \$100,000,000 Guaranteed Floating Rate Subordinated Notes due 1994

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COMPANY NOTICES CONSOLIDATED PRESS (FINANCE) LIMITED US\$92,000,000 Subordinated Floating Rate Notes Due 1993 (the "Notes")

INTERNATIONAL CAPITAL MARKETS

Securities watchdog investigates futures

By Chris Sherwell in Sydney. THE NATIONAL Companies and Securities Commission, Australia's securities market watchdog, has added an investigation into trading on the Sydney Futures Exchange to its growing list of inquiries into controversial local business dealings.

The commission said yesterday the exchange and it had already conducted some investigations into the settlement of the September 10-year bond futures contract, and that it would now be conducting a private hearing.

The move, a customary tactic to establish whether an offence has occurred and if so seek redress, coincides with other investigations into the affairs of Ariadne, the former vehicle of New Zealand's entrepreneur, Mr. Henry Bosch, and the failed Perth merchant bank, Rothwells.

The commission has also said recently it was investigating several allegations of insider trading, including one involving a prominent Australian company. Regarding its hearing concerning the futures exchange, the commission said it would review certain aspects of trading in the futures and bond market around the date of settlement of the September 10-year contract.

Mr. Henry Bosch, the commission's head, said the domestic and international reputation of the futures market could be "undermined unless a thorough investigation is undertaken by the commission."

For its part, the exchange was reluctant to impart additional information because of the sensitivity of the matter. One official played down its significance, calling it an "information-gathering exercise," which was not a legal proceeding.

Retail accounts dominate latest Eurobond issues

By Norma Cohen. EUROBONDS for retail accounts dominated the new issues calendar, with deals emerging in Antipodean currencies and Ecu, clearly aimed at the proverbial Belgian dentist.

But dealers noted somewhat cynically that while pockets of genuine retail demand do exist at this time of year, the Eurobond market's League Table day of reckoning is fast approaching, possibly prompting firms to bring issues to market in hopes of bolstering their standings.

By the most recent calculations, there is only about \$3m in new issue volume between the sixth and 12th place firms, making the race to year-end very tight.

To be fair, all the deals brought yesterday appeared reasonably priced and in sectors for which real buyers exist. But dealers expect to see an increasing number of "targeted" issues for small pockets of investors between now and year-end.

The largest deal of the day was a five-year Ecu100m for Eurofima, the European rolling stock corporation. The issue, lead managed by CSFB, carries a coupon of 7% per cent and is priced at 101 1/2 for an effective yield of about 7.718 per cent. The securities closed just at the fees at less 1% per cent.

Eurofima may have swapped into funds at up to 40 basis points under London interbank offered rates. The Australian dollar sector saw yet another deal, this one a A\$75m two-year deal for Toronto Dominion Bank's Cayman Island branch, lead managed by Salomon Brothers. It carries a coupon of 14% per cent and is priced at 101.70 per cent to yield 65 basis points over Australian government bonds.

Also, Crédit Lyonnais Australia tapped the New Zealand dollar market, issuing via Hambros Bank a NZ\$50m three-year bond. The issue carries a coupon of 14% per cent and is priced at 101%. While the New Zealand currency has not seen the rapid appreciation in recent weeks that has boosted its Australian counterpart, the country's declining budget deficit and inflation rate make its bonds attractive.

Among other sectors of the primary market, a new L100bn issue emerged for Olivetti International. The four-year deal, lead managed by Credito Italiano, carries a coupon of 11% per cent and is priced at 101%.

INTERNATIONAL BONDS

Adding to the glut in the Ecu sector was an Ecu50m three-year deal for Crédit Local de France, the fundraising agency for local authorities. The issue, fungible with a previous Ecu150m deal, carries a coupon of 7% per cent and is priced at 101, yielding about 7.70 per cent - nearly 30 basis points more than that of the existing issue. While the latest deal was lead managed by Crédit Commercial de France, the original deal was lead managed by Banque Paribas Capital Markets.

NEW INTERNATIONAL BOND ISSUES

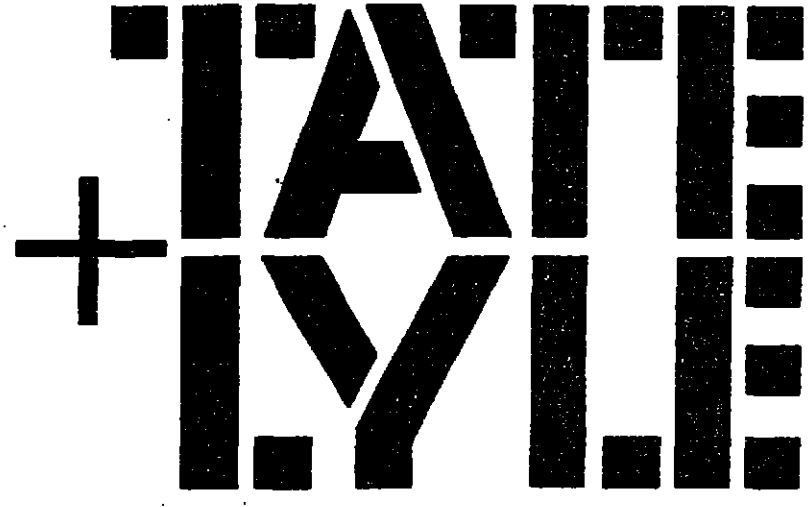
Table with columns: Issuer, Amount m., Coupon %, Price, Maturity, Fees, Book runner. Includes US DOLLARS, AUSTRALIAN DOLLARS, NEW ZEALAND DOLLARS, D-MARKS, SWISS FRANCS, ECUs, LIRE, and YEN STRAIGHTS.

FT INTERNATIONAL BOND SERVICE

Table listing international bonds with columns: Bond, Issued, Bid, Offer, Day, Week, Yield. Includes US DOLLAR STRAIGHTS, OTHER STRAIGHTS, and CONVERTIBLE.

Table listing international bonds with columns: Bond, Issued, Bid, Offer, Day, Week, Yield. Includes DEUTSCHE MARK STRAIGHTS, STRAIGHTS, and CONVERTIBLE.

Notes and footnotes regarding bond data, including information on floating rate notes, conversion rates, and data sources.



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Profits up 31%
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Share split - 4 for 1
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THE YEAR IN BRIEF table showing 1988 vs 1987 performance metrics: Turnover, Profit before tax, Attributable profit, Fully diluted earnings per share, Dividends per share, Dividend cover.

Copies of the Annual Report for the period ended 1st October 1988 will be mailed to shareholders shortly and will be available from CP McPhee, Secretary, Dept. P.R.A., Tate & Lyle PLC, Sugar Quay, Lower Thames Street, London EC3R 6DQ.

This advertisement has been approved for the purposes of section 57 of the Financial Services Act 1986 by Touche Ross & Co. who are authorized by the Institute of Chartered Accountants in England and Wales. It must be stressed that the value of investments can fall as well as rise and that the past is not necessarily a guide to the future.

Merloni Elettrodomestici

Viale Aristide Merloni 45 60044 Fabriano (Italy)

NOTICE TO THE BOND-HOLDERS OF MERLONI ELETTRODOMESTICI BONDS 7% 1987/1991 CONVERTIBLE INTO PREFERRED SHARES

We hereby inform the holders of Merloni Elettrodomestici bonds 7% 1987/1991 that, according to Article No 5 of the loan regulations, the conversion of bonds into unconvertible Merloni Elettrodomestici preferred shares will take place from December 1st to December 31st 1988, at the rate of one share of Lire 1,000 nominal value for every convertible bond of Lire 1,500 nominal value.

The preferred shares resulting from the conversion will bear interest from January 1st 1989, whereas the converted bonds will cease to bear interest from December 31st 1988.

Bond certificates presented for conversion must bear coupon No 3 and the following coupons; the amount of the coupons that should be missing have to be paid by the bond-holder.

Application for conversion may be presented to either: - the company's head office at Fabriano (Italy) - Viale Aristide Merloni 45, att. "Cassa Sociale" or; - to the following Banks: Banca Commerciale Italiana - Banca Nazionale del Lavoro - Banca Nazionale dell'Agricoltura - Banca Popolare di Ancona - Banco di Napoli - Banco di Roma - Banco di Sicilia - Cassa di Risparmio di Fabriano e Cupramontana - Credito Italiano - Istituto Bancario San Paolo di Torino - Monte dei Paschi di Siena - Monte Titoli S.p.A. (for the stocks administered by Monte Titoli).



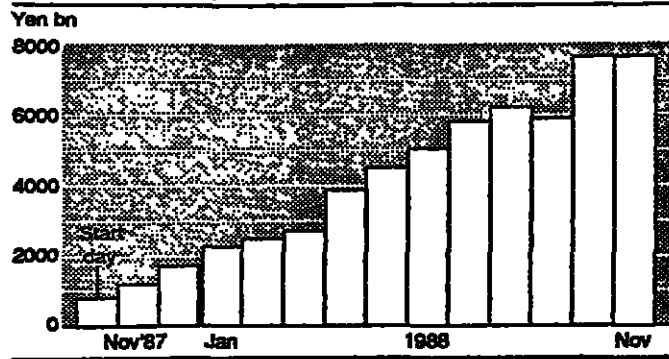
INTERNATIONAL CAPITAL MARKETS

Japanese CP poised for takeoff

Stefan Wagstyl looks at the market's growth, boosted by zaitech

Japan's fast-growing commercial paper market, which plays a key part in zaitech - Japanese-style corporate financial investment - is to get a boost from the authorities.

Outstanding amounts of Japanese CP



relatively safe investments in the money markets. Companies exploited their high creditworthiness to raise funds cheaply in one market and re-invest them in another where yields were higher.

The safety first policy was reinforced by the plunge in equities last October. This set the scene for the CP market, launched in the doom-laden atmosphere of November.

Companies jumped at the chance to make risk-free returns of nearly 0.5 per cent. They were able to issue paper at 4.0-5.5 per cent and put the money on deposit at 4.4 per cent.

of commercial funding, reducing the zaitech element to perhaps 50 per cent. The use of CP could also spread for another reason. In order to meet new international standards for capital adequacy, banks have to raise the proportion of capital to total assets. CP might be a feasible way of reducing loans to the total amount of paper outstanding.

The secondary market in CP has already developed, although it is small in relation to the total amount of paper outstanding. About 2,000bn of the total of just under 7,000bn is estimated to have changed hands at least once since it was issued.

However, the secondary market could get a big boost when the Bank of Japan starts operating in the market as it is promised to buy and sell by the central bank might easily encourage holders to trade more often.

Whatever happens, competition between underwriters is likely to remain tough. It is the first time that Japanese banks and securities companies have been permitted to compete with each other head-on in a domestic market.

Mr Ochi says that zaitech would continue to play an important part in the market as long as there is a margin between interest rates in the CP market and on bank deposits. However, as the number of companies permitted to use the market grows, CP could become a more popular source

Rival French futures in fresh battle

By George Graham in Paris

FRANCE'S rival futures markets, already at loggerheads with their competing stock index futures, have engaged in a new battle over a contract based on five-year Treasury bills.

OMF, the screen-based market originated in Sweden and backed by five of France's largest banks, was the first to seek approval from the futures market regulatory authorities for a contract based on the five-year BTAN annual coupon bill.

The older established Matif market, which operates on an open outcry system in the stock exchange building in Paris, immediately followed suit with proposals for a similar BTAN contract.

When the Matif and OMF were seeking official authorisation this summer for their stock index futures contracts, the Government let both go ahead and allowed the market to decide the winner.

In the second place, the rival contracts are almost identical, whereas the stock index contracts are at least based on different indices, allowing arbitrage between the two.

French bond issues rise above borrowing target

By George Graham in Paris, Katharine Campbell and Norma Cohen in London and Roderick Oram in New York

THE FRENCH Treasury yesterday sold FF9.5bn of government bonds at its regular monthly auction, with rates remaining stable.

The auction takes total bond issues for this year to FF116.2bn, above the total state borrowing target of FF90bn to FF110bn. The FF9.5bn served as at the top end of the bracket of FF7bn to FF9.5bn announced for the auction, with an additional FF3.8bn served in non-competitive bids from primary dealers and central banks.

Interest focused mainly on the OAT 8.7 per cent 1995, with FF3.5bn served in the auction. The OAT 8.7 per cent was taken up in non-competitive bids at the weighted average yield of 8.55 per cent, just 1 basis point higher than at the last auction of this bond two months ago.

The Treasury also sold FF2.5bn of the OAT 6.5 per cent 2012 at an average yield of 6.16 per cent, and FF2.5bn of the floating rate TRB 1988, at a margin of 8 basis points above the average yield of the weekly Treasury bill auction, with a further FF9.5bn in non-competitive bids.

on Tokyo.

GERMAN government bonds

opened strongly, mainly on the back of the New York market.

GOVERNMENT BONDS

but ran out of steam by the afternoon. Government bonds, or Bunds, ended up to 15 basis points higher thanks to support from the futures market in London, but the medium-term notes or Bundesobligationen, closed about unchanged.

The Bundesbank was said to have sold some DM355m of paper, including about DM100m of the medium-term notes. The central bank is performing US-style repurchase agreements today over 33 and 61 days.

Some DM13.5bn of 30-day repurchase agreements are expiring.

UK GOVERNMENT bonds closed mixed, with long-term prices falling as much as 4 points and short-term rates posting small gains.

In short, dealers said, the disparate performance of the two sectors reflects a series of yield curve switches as investors in the longer end decided that rates there have fallen about as far as they can go.

Table with columns: Coupon, Red Date, Price, Change, Yield, Week ago, Month ago. Rows include UK GILTS, US TREASURY, JAPAN, GERMANY, FRANCE, CANADA, NETHERLANDS, AUSTRALIA.

tors had moved out along the yield curve, believing that the UK Treasury's tough anti-inflationary stance would help interest rates to come down in years ahead.

WALL STREET bond markets drifted unchanged yesterday while investors and traders waited for this morning's release of US employment data for November.

Investors are hoping the data will help settle the debate in the market over whether the Federal Reserve will tighten monetary policy.

The markets are expecting the data to show the creation of some 210,000 to 250,000 jobs last month which would leave the US unemployment unchanged at 5.3 per cent.

Prices were unmoved by publication yesterday of the agreement today over 33 and 61 days.

The market took no comfort from the downward revision of September's figure to a 0.3 per cent fall from 0.1 per cent, indicating a slight slowdown in US economic activity. The figures are too uncertain, however, to give any firm trend.

By early afternoon, the price of the Treasury's benchmark 30-year bond stood at 99 1/2, yielding 9.05 per cent, off 1/2 of a point from the opening.

BIS says bank financing likely to remain strong

By Stephen Fidler, Euromarkets Correspondent

BUOYANCY in international securities markets and a slowdown in new bank lending probably do not imply a resumption in the trend towards disintermediation - the marked shift from bank to securities financing evident internationally in the years to 1987, according to the Bank for International Settlements.

international banking and financial market developments, published today. Despite the revival in bond issuance, international bank lending during 1987 and in the first half of 1988 still accounted for the major part of total credit flows.

Bank loans remain the most obvious substitute for floating-rate notes, a sector which has never fully recovered from the market disruption at the end of 1986.

to play an increasingly complex regulatory role. International banks will probably continue to play a prominent role in backing mergers and acquisitions.

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

Table with columns: Rises, Falls, Same. Rows include British Funds, Continental and Foreign Bonds, Industrials, Financial and Properties, Oils, PLCs, Mines, Others.

LONDON RECENT ISSUES

Table with columns: Issue, Amount, Latest, 1988, Stock, Closing Price. Rows include various equity issues like Anglo-Continental, British Petroleum, etc.

FIXED INTEREST STOCKS

Table with columns: Issue, Amount, Latest, 1988, Stock, Closing Price. Rows include various fixed interest issues like British Telecom, etc.

RIGHTS OFFERS

Table with columns: Issue, Amount, Latest, 1988, Stock, Closing Price. Rows include various rights offers like Anglo-Continental, etc.

TRADITIONAL OPTIONS

Table with columns: Issue, Amount, Latest, 1988, Stock, Closing Price. Rows include various traditional options like Anglo-Continental, etc.

LONDON TRADED OPTIONS

Large table with columns: Option, Calls, Puts, various dates and prices. Rows include various option contracts like Allied Lyons, etc.

CALLS

Table with columns: Option, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Rows include various call options.

PUTS

Table with columns: Option, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Rows include various put options.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: Index No., Day's Change, Est. Earnings Yield, Gross Div. Yield, P/E Ratio, etc. Rows include various equity groups like CAPITAL GOODS, BUILDING MATERIALS, etc.

FIXED INTEREST

Table with columns: Index No., Day's Change, Est. Earnings Yield, Gross Div. Yield, P/E Ratio, etc. Rows include various fixed interest indices like 15 Year Government, etc.

Source: Indices 1785.3, 10 am 1785.7, 11 am 1785.1, Noon 1781.5, 1 pm 1780.1, 2 pm 1776.6, 3 pm 1772.6, 4 pm 1778.5, 4.05 pm 1778.7. 9.15 am (N) 2.53 pm 1 Flat yield. Highs and lows record, base dates, values and constituent changes are published in Saturday Issues. A full list of constituents is available from the Publishers, The Financial Times, Cannon Street, London EC4A 3DF, price 15p, by post 34p.

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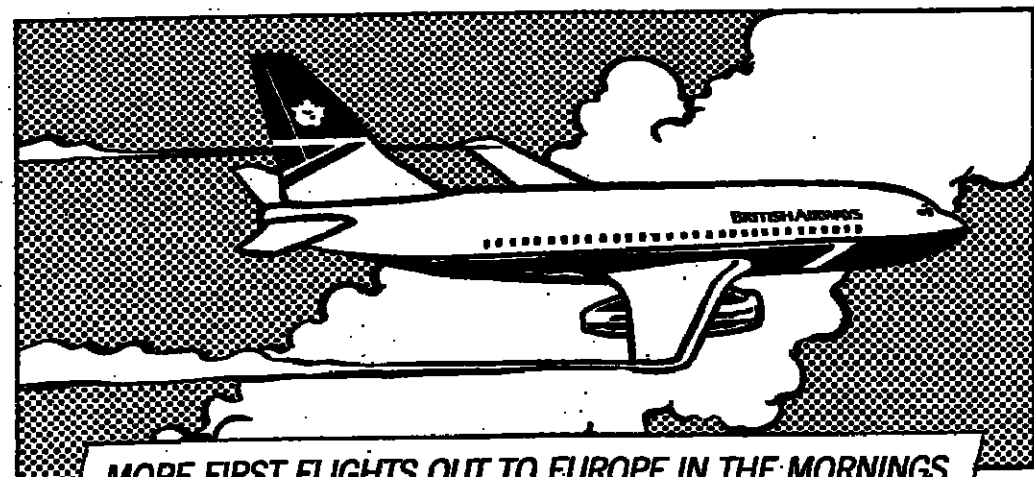
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INT BONDS

Yield	Week ago	12 mo ago
11.35	12.4	12.2
10.21	9.20	8.8
9.25	9.11	8.8
8.24	9.11	8.8
8.28	9.14	8.8
4.51	4.82	4.2
4.79	4.82	4.2
9.44	6.40	6.2
9.52	9.56	9.2
8.71	8.77	8.8
92.95	10.39	10.1
8.52	6.48	6.2
12.53	12.27	12.2

Yield	Week ago	12 mo ago
11.35	12.4	12.2
10.21	9.20	8.8
9.25	9.11	8.8
8.24	9.11	8.8
8.28	9.14	8.8
4.51	4.82	4.2
4.79	4.82	4.2
9.44	6.40	6.2
9.52	9.56	9.2
8.71	8.77	8.8
92.95	10.39	10.1
8.52	6.48	6.2
12.53	12.27	12.2

The longest day.



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British Airways offers you the opportunity to enjoy a longer working day in Europe with more first flights out to more destinations every morning and more last flights home at night.

BRITISH AIRWAYS
The world's favourite airline.

UK COMPANY NEWS

Iceland faces tough battle in Bejam bid

By Philip Coggan

ICELAND FROZEN Foods yesterday offered a partial cash alternative in its £241m bid for fellow retailer Bejam, but declined to increase its offer.

The board of Bejam however continued to reject the offer and the founding Aphorpe family, which owns a key 30 per cent stake, said it would not be accepting Iceland's bid.

Mr Walker also attacked figures in Bejam's latest defence document, citing the different growth rates of frozen foods sales in the North-West and the South-East.

RTZ chemicals purchase

By Kenneth Gooding, Mining Correspondent

RTZ CORPORATION, mining and industrial group, has paid £28.5m cash for Staveley Chemicals (Holdings). Based on a 180-acre site near Chestonfield in Derbyshire, Staveley makes a wide range of bulk chemicals and intermediates, predominantly for sale in the UK.

P J Carroll shows 10% improvement to I£8.5m

P J Carroll and Company, Irish group involved in tobacco, aquaculture and direct marketing, has reported pre-tax profits for the year to September 30 1988 up 10 per cent from I£7.73m to I£8.5m (£7.1m).

Murdoch attacks Wm Collins record

By Fiona Thompson

MR RUPERT MURDOCH claimed yesterday that William Collins lacked direction, was suffering from low staff morale and had seen profits in its core businesses decline.

The claims were made in the offer document posted to shareholders yesterday by Mr Murdoch's News International, which has launched a hostile £294m cash bid for the 58.3 per cent of Collins it does not already own.

Mr Ian Chapman, chairman of the Glasgow-based publisher, said last night he was astonished at the tone of the document. "The attack has been manufactured for this bid," he said.

Royal Bank rises 57% to £309.2m

By David Lascelles, Banking Editor

THE ROYAL BANK of Scotland yesterday reported pre-tax profits of £309.2m for the year ending September 30. This represented an increase of 57 per cent on the previous year's result, though, excluding the large factors which depressed the 1987 figures, such as property sales and Third World provisions, the underlying rise was 28 per cent.

This outcome comfortably exceeded the City's forecasts and was attributable to a strong earnings improvement in most parts of the group, and a fall in bad debt provisions. Earnings per share were up 49 per cent to 67.1p. The dividend is being increased by 18 per cent to 15p.

Sir Michael Herries, chairman, said: "We believe these results to be exceptionally good considering the uncertain markets in which we have operated. They represent a remarkable achievement in a year which also saw us devoting considerable effort to group expansion and to our preparation for the single European market."

Castings' upward trend continues with £1.14m

By Richard Tomkins, Midlands Correspondent

CASTINGS, foundry group based in Brownhills, West Midlands, yesterday reported a buoyant first half with pre-tax profits continuing their upward trend from £88,420 to £1.14m for the six months to September 30.

Turnover rose from £8m to £9.2m while rising interest charges provided a boost as net interest receivable rose from £106,245 to £158,440. Earnings per share rose from 5.12p to 7.2p and the interim dividend has been increased to 1.75p (1.4p).

Mr Brian Cooke, chairman, said 40 per cent of Castings' volume went to the commercial vehicle sector, much of it to Scania in Sweden, and another 30 per cent went to the building industry largely in the form of scaffolding fixtures and step irons for manholes.

Murdoch attacks Wm Collins record

By Fiona Thompson

MR RUPERT MURDOCH claimed yesterday that William Collins lacked direction, was suffering from low staff morale and had seen profits in its core businesses decline.

Baker Harris rises

An 85 per cent increase to £1.94m (£1.05m) in interim pre-tax profits was reported by Baker Harris Saunders Group, chartered surveyor and commercial estate agent. Turnover was £4.05m (£2.33m) for the six months to October 31. Earnings per 10p share jumped to 10.7p (6.8p) and the interim dividend is raised from 2.25p to 3p.

The Royal is expecting to complete the £240m purchase of Citizens Financial Group in Rhode Island by the end of this year.

COMMENT In the last four years, the Royal Bank's earnings per share have more than doubled and dividends have grown at a compound rate of 16 per cent, but it is hard to see how the group can match this sort of performance over the next four years.

The main earnings fall came at Charterhouse, the group's merchant banking arm, where profits were £35.1m (£39.2m). However the previous year's result was boosted by £7m from the sale of its investment in Woolworths.

The group's overall cost-to-income ratio increased from 60.7 to 62.3 per cent, mainly because of the 2,500 additional staff taken on with A.T. Mays. The bad debt charge fell to £59.2m from £78m.

The Royal is expecting to complete the £240m purchase of Citizens Financial Group in Rhode Island by the end of this year.

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Herries and Laing to meet

SIR MICHAEL Herries, chairman of the Royal Bank of Scotland, is to have a meeting next week with Sir Hector Laing, chairman of United Biscuits, to discuss its lending policies, writes David Lascelles.

The move is the result of a letter from Sir Hector seeking assurances that the Royal Bank will not help finance hostile bids for his company.

The Royal has drawn fire for providing loan facilities for Elders IXL to bid for Scottish & Newcastle Breweries, a company with which it has close links.

Mr Charles Winter, the bank's chief executive, said yesterday that relations with Sir Hector were amicable, and that the Royal held to its policy of treating all its customers equally.



Sir Michael Herries

rent accounts begin to bite. That said the shares, at 356p, are selling at a discount of more than a fifth to net asset value and with a market capitalisation of £1bn there is always an outside chance that they might attract a foreign predator.

Haden MacLellan launches rights to fund £28m expansion

By Clay Harris

HADEN MACLELLAN Holdings, diversified industrial group headed by Mr Phillip Ling, is to pay £27.75m for six engineering companies in the UK and US.

All but one of the companies is coming from Williams Holdings; the other - specialist crane builder Butterley Engineering - is being sold by Norcross. Both sellers are UK conglomerates considerably larger than Haden MacLellan.

The group is to finance most of the acquisition cost through a one-for-four rights issue at 165p which will raise £28m after expenses. The shares closed 7p lower at 186p.

The acquisitions announced yesterday will be the largest since Mr Ling reversed two private companies, Haleworth and Haden, into the listed agricultural equipment maker P&W MacLellan in October 1987. He had previously failed in a pioneering management buy-in attempt at Simon Engineering.

the companies being bought were formerly part of London and Midland Industrials, where Mr Ling was managing director until 1984. LMI was taken over by Williams in 1986.

But Mr Ling's connection with the three companies goes back even farther. Brown Products, manufacturer of corrugated protective packaging; Ober, supplier of actuator rings; and Nim-Cor, producer of expanding air shaft for winding and unwinding, had been part of Johnson and Firth Brown, of which Mr Ling had been general manager since the late 1970s.

When JFB sold the three - all of which are US-based - to LMI in 1983, Mr Ling moved as well. In 1987, the three made pre-tax profits of \$3.9m (£2.1m) on sales of \$25.6m.

Williams had already sold 12 former LMI engineering companies (as part of a package of 18) to Mr Ling's Haleworth in 1986. Most of the former LMI is now part of Haden MacLellan. Also included in yesterday's £28.25m disposal by Williams were two UK-based companies: AEC, machining, assembly and metal treatment sub-contractor for British Aerospace, and Freeman and Proctor, specialist welder. Together they achieved pre-tax profits of £472,000 on sales of £3m in 1987.

1987. Haden MacLellan, meanwhile, is paying Norcross £5.5m for Butterley, which recorded pre-tax profits of £491,000 on turnover of £20.4m in the year to March 31.

One of Mr Ling's leading original backers for Haleworth, Schroder UK Buy-Out Fund, meanwhile, has placed its 18 per cent stake in Haden MacLellan at 175p.

The fund, which has seen its investment grow by nearly four times, said its policy did not allow long-term holdings in listed companies. Another Schroder fund, however, is retaining its stake of 7 per cent, although this will be diluted by the rights issue.

Millward Brown

Substantial growth in its advertising tracking business helped Millward Brown, market research agency, to raise interim taxable profits from £281,000 to £1.16m.

Turnover for this USM-quoted company to the end of September was £9.42m (£7.45m), and after tax of £437,000 (£314,000) earnings per 10p share came out at 10.2p (7.7p). The interim dividend is being raised to 1.5p (1.25p).

The Royal Bank of Scotland Group plc



PROFITS EXCEED £300m FOR THE FIRST TIME

1988 has been a year of record growth, with the Group's profits exceeding £300m for the first time, a strong performance which we intend not merely to sustain but improve upon in the future. Earnings per share are at an all time high of 67.1p and the board recommends a final dividend of 9.7p, giving a total for the year of 15.0p per share.

EXTENDING OUR GLOBAL REPRESENTATION The imminent acquisition of Citizens Financial Group in the USA and our commercial links with Banco Santander Group in

variety of services and possessing a unique blend of individual cultures and skills. The Group's interests today extend well beyond those of a traditional clearing bank to merchant banking, venture and development capital, stockbroking, instalment credit, leasing, factoring, credit card

- Profits increased by 57% to £309.2m. Total income increased by 15% to £889.8m. Dividend raised by 18% to 15p. Earnings per share increased by 49% to 67.1p.

FINANCIAL HIGHLIGHTS

Table with 4 columns: Results for the year, Year to, Year to, % Change. Rows include Profit before taxation (£309.2 vs £197.2m), Profit attributable to ordinary shareholders (£192.5 vs £128.2m), Total assets (£21.7bn vs £19.1bn), Earnings per 25p ordinary share (67.1p vs 45.0p), Dividends per ordinary share (15.0p vs 12.7p), Dividend cover (times) (x4.5 vs x3.5).

Spain will broaden our international horizons dramatically. The Group's representation extends beyond the United Kingdom to the financial markets of the world, but we remain firmly thirled to our roots with our head office in Edinburgh.

WE CAN BEST ACHIEVE REWARDS AS A GROUP Our objective is to remain an independent Group offering an increasingly wide

operations, travel services, insurance and investment management.

Each division within the Group is successful, but it is collectively that their optimum development can be achieved. It is by drawing all the strengths of our subsidiaries together that we can best achieve rewards for our shareholders.

SUCCESS IN THE YEARS AHEAD

Our goal is prudent growth, development and success, with automation and technology assuming increasing importance. The wide variety of our markets will present numerous opportunities. We remain confident in the Group's strength, its adaptability to meet these challenges and its ability to succeed in the years ahead.

Sir Michael Herries, Chairman, The Royal Bank of Scotland Group plc.

UK COMPANY NEWS

MEPC assets show 36% growth

By William Cochrane

MEPC, Britain's second biggest property company, produced results in line with most analysts' expectations yesterday. It said that prospects were good, emphasised the scale of its development programme and calmed any worries that shareholders might have about the climb in floating interest rates.

Pre-tax profits, including a full year's contribution from the Oldham Estate acquisition for the first time, were 31 per cent higher at £104.8m. Earnings per share rose by 15 per cent to 22p and the dividend for the year is lifted from 13p to 14.5p a share with a final of 11p (8.75p).

The outstanding figure, however, was in the assets performance. Commenting on the 36.4 per cent jump in net assets from 533p to 727p a share, Mr James Tuckey, managing director, said yesterday that

most brokers' analysts were pitching their forecasts below this figure a month ago, before the Rodamco bid for Hammerston raised the temperature in the stock market.

An annual revaluation of investment properties, at £2.76bn, showed a surplus of £606m last year, with a powerhouse performance from the UK, which lifted its share by 33 per cent and now accounts for some 80 per cent of the total. Furthermore, MEPC noted that developments and trading properties totalling £431m have not been valued and continue to be held in the balance sheet at cost or prior year valuation.

The company also has a big development programme for its size. Sir Christopher Benson, chairman, said in his statement that the estimated cost of the group's development programme was £1.2bn. This com-

pared with a current figure for total group property assets of £3bn plus.

"Projects with a cost of £860m are already under way," he said "and several other major projects will be announced shortly on properties already owned. We expect that the valuations on completion will considerably enhance net asset value per share."

He added that the group was in control of its funding. "In the current climate, where government economic policy to control inflation has resulted in a period of high interest rates, the group is well placed for the future with 88 per cent of its debt at fixed rates of interest, at an average cost of 10 1/2 per cent."

Sir Christopher concluded that the prospects for the current year were encouraging.

COMMENT

One of the poorer areas in the MEPC valuation is the City of London, and even that has managed an 18 per cent increase. The City's rental performance was clearly stronger than that, for valuation yields have increased by a quarter to a half of a percentage point, reflecting institutional nervousness about the prospects for the City in view of prospective increases in supply of office space, and the possible consequences of the stock market crash in October 1987. MEPC is hiring the bullethere, for its Alban Gate development - 360,000 sq ft, bridging London Wall and still not pre-let - is an important component of its development prospects. Thankfully, last year's Oldham acquisition brought more West End than City property into the portfolio.

Evode sells parts arm to Evans Halshaw

By Richard Tomkins, Midlands Correspondent

EVANS HALSHAW, Birmingham-based motor dealer, has agreed to buy Supra Group, a car parts company, from Evode, adhesives and speciality chemicals group, for £8.5m.

The Supra operation will be merged with Evans Halshaw's existing Moprod car parts operation, a fast-growing supplier of non-franchised parts to the after-market.

Consideration for the deal will be £6.5m in cash - £1m deferred to the end of next year - and £2m in the form of 688,705 Evans Halshaw shares.

Supra is a long-established distributor of motor components such as electrical, braking, steering, suspension and cooling parts. It also manufactures electrical components at a factory in Kettering, Northamptonshire.

Moprod has no manufacturing operations or any significant presence in the electrical components market. Evans Halshaw believes the two companies will complement one another and provide the opportunity to apply Moprod's marketing strengths to Supra's brands.

Evode bought Supra in January 1987 for £15m and is retaining its speciality chemicals side, which consists of Supra Chemicals and Paints and Gomet.

Supra's car parts operations reported pre-tax profits of £1.2m for the year to the end of October.

They are being bought on an exit multiple of 10.8 and should provide an immediate enhancement of Evans Halshaw's earnings per share.

Further acquisitions soon as Erskine House rises to £4.8m

By Andrew Hill

ERSKINE HOUSE Group, the profits of which rose from £1.35m to £1.59m. He said US profits would have been about £200,000 higher but for the effect of translation from US dollars to sterling, and he added that between £150,000 and £200,000 had gone in additional group management charges in the US.

Six of the acquisitions, including the £22m purchase of Quest, the computer products supplier which makes about half its sales in the Soviet Union, have taken place since the end of September.

Mr Brian McGilivray, Erskine's chairman, said the group might add four more companies to its office equipment and network, with acquisitions in West Germany and the US planned before the end of 1988. Erskine's second half is traditionally stronger than the first six months.

Mr McGilivray was particularly pleased with the first-half

performance of the US subsidiary, the profits of which rose from £1.35m to £1.59m. He said US profits would have been about £200,000 higher but for the effect of translation from US dollars to sterling, and he added that between £150,000 and £200,000 had gone in additional group management charges in the US.

Group turnover rose from a restated £49.81m to £57.34m, of which 38 per cent (33 per cent) represented sales in the US.

Earnings per share rose 5 per cent to 8.7p (8.3p), held back by the issue of £25m of convertible preference shares in July.

The directors have declared an interim dividend of 1.5p per share, compared with 1.5p last time.

An extraordinary profit of £871,000, against a loss of £278,000 in the equivalent period, represented the sale of the pest control business to Mowlem, international construction group, in June.

COMMENT

Erskine's rapid expansion looks like slowing in 1989, although there are still a handful of acquisitions to come before the New Year, including the long-awaited move into West Germany. These results were slightly below expectations as a result of one-off management charges in the US and investment in a quality training programme in the UK, but the traditionally stronger second half promises to show the benefits of recent expansion. In the longer term, Erskine's growth is unlikely to be affected by rising interest rates or recession: clients still need their facsimile and photocopying machines serviced, even if investment in new equipment is cut. Analysts are looking at upward of 15m for the full year, putting the shares, which dropped 2p to 210p yesterday, on a prospective p/e of about 9.5 - not too demanding, although they may mark time while recent purchases are consolidated.

Sidlaw profits double to £5.6m

Sidlaw Group, textiles and oil-services concern, continued its recovery with pre-tax profits doubling from £2.8m to £5.6m in the year to the end of September 1988. Turnover was 14 per cent higher at £64m.

Earnings per share came out at 17.3p (9.3p) and the directors are proposing a final dividend of 4.25p (3.5p) for a total payment for the year of 7p (5.5p). Directors said the results reflected the continuing recovery in oil services, where operating profits were £2.5m higher at £4.6m, and a steady performance from textiles with profits little changed at £1.8m.

Mr Digby Morrow, chief executive, said Sidlaw had emerged from a couple of difficult years with two well-managed divisions where current trading conditions were healthy.

Reorganisation benefits show at Monks & Crane

By Richard Tomkins, Midlands Correspondent

MONKS & Crane, the USM-quoted supplier of industrial tools and fittings, began showing the fruits of last year's expansion and reorganisation in the six months to end-September.

Pre-tax profits rose from £1.01m to £1.22m on turnover up from £17.19m to £23.18m. Earnings per share grew by only 0.2p to 4.4p because of shares issued for last year's three acquisitions, but the interim dividend is raised from 1.2p to 1.3p.

The group, based in West Bromwich, West Midlands, reported static profits of £3.01m in the year to March because of the reorganisation that accompanied its acquisitions.

Mr Albert Spacie, chairman,

said the final stages of the company's development plans had now been implemented. The new distribution centre was fully operational.

The refurbishment of its masonry and woodwork factory in Arley, Coventry, was also complete and had led to a 20 per cent increase in output.

Roughly half the sales and profits increase was attributable to acquisitions, Mr Spacie said, while existing businesses had been buoyed by strong demand from the engineering and construction industries.

"October and November have been good months, and if we get a mild winter, we are looking at a strong second half," Mr Spacie said.

United Inds up 54% to £1.26m

United Industries, West Midlands-based spring manufacturer, steel stockholder and processor, yesterday announced pre-tax profits of £1.26m for the six months to October 1.

The outcome, a rise of 54 per cent on the £813,000 achieved in the half year to end-September 1987, came on turnover of £19.52m (£20.45m). Mr John Cowen, chairman, said the slight downturn in turnover represented the disposal of Bore Steel, which had contributed sales of £11.9m in the previous period.

After tax of £435,000 (£238,000), earnings per 10p share on a sharply increased capital resulting from last year's merger with Ratcliffe Industries, worked through at 2.51p (3.3p). The interim dividend is doubled to 1.2p.

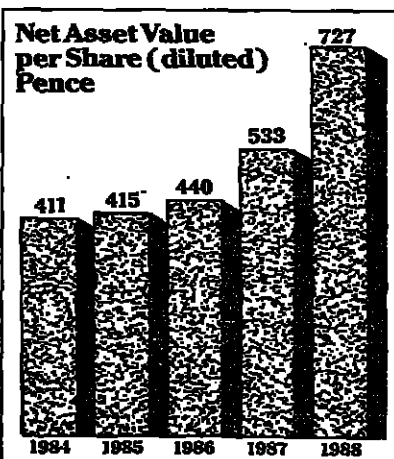
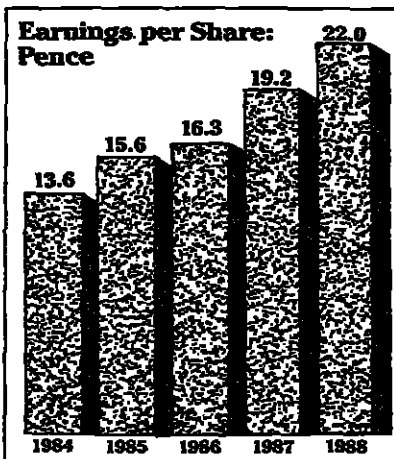
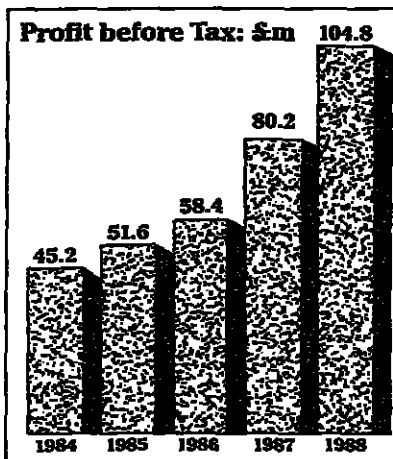


Developing and managing property internationally is no gimmick

It produces results

SUMMARY OF GROUP RESULTS

	1988	1987	% Increase
	£'m	£'m	
Gross rents and other income	252.7	195.4	29.3
Profit before taxation	104.8	80.2	30.7
Taxation	32.2	25.8	
Profit attributable to ordinary shareholders	69.8	53.5	30.5
Earnings per share	22.0p	19.2p	14.6
Net dividends per share	14.5p	13.0p	11.5
Net asset value per share (diluted)	727p	533p	36.4



MEPC plc, Brook House, 113 Park Lane, London W1Y 4AY

ISSUE NEWS

Europa Minerals for market

By Philip Coggan

EUROPA MINERALS, a mining finance company, is set to join the main market today in a placing which will value the group at around £15m.

At present, the group's main business is private coal mining in the UK through the operation of three drift mines at Draycott Cross, Acres Nook and Production, in the north-east of England.

Production is running at around 500 tons a week when the mines were acquired but it is expected that by early 1989, it should be around 1400 tons a week, equivalent to 65,000 tons a year.

When the funds are received from the placing, that should enable the group to boost the production rate to 126,000 tons per annum. Europa estimates recoverable reserves at 1.5m tons and potentially recoverable reserves of a further 3.8m tons.

A significant proportion of the coal mined at the pits is in the form of lump coal which sells at around double the price of fine coal.

Mr David Hood, the executive chairman, does not believe that, following the privatisation of electricity, the CEGB will import significant quantities of foreign coal. In dollar terms, foreign coal is not significantly cheaper, especially when account is taken of transport costs.

Europa also believes that the eventual privatisation of British Coal is likely to present opportunities for the acquisition of assets.

But coal is not the only business of the group. Europa's strategy is to create a balanced mining finance group with the three coal mining businesses generating the cash to fund the precious metals exploration activities.

The current exploration activities are centered almost entirely in Western Europe and the US. Europa's interests include a joint venture with Hecla Mining, exploring for gold in Montana; a platinum prospect in Bavaria; a joint venture exploration for gold in Alburquerque, Spain; and a gold concession at the mouth of the Pra river in Ghana.

Europa also has a 22.7 per cent stake in Dana Exploration, an Irish exploration group, which has interests in Ireland, Ghana and Botswana.

Kleinwort Benson is placing 5.5m shares in Europa, around 40 per cent of the equity, at 110p each. Analysts are forecasting that the group will have net assets of around £22m, compared with a market capitalisation of just under £15m.

USM quote for Metro Radio

By Fiona Thompson

METRO RADIO Group, the operator of the only two independent local radio franchises in the north-east of England, is joining the USM via a placing which values the company at £10.4m.

County NatWest Wood Mackenzie is placing 1.82m shares, representing 19.2 per cent of the enlarged share capital, at 110p. All the shares being placed are new, and as such will raise £1.75m for the company.

The group's two stations are Metro Radio, covering Tyne and Wear, and Tm Radio, serving south Durham, Cleveland and North Yorkshire. The company was incorporated in 1973 to apply for the radio franchise covering Tyne and Wear. The IBA granted the franchise in late-1973 and Metro Radio started broadcasting in mid-1974. The group acquired the

then loss-making Tm Radio in 1986.

The combined transmission areas of the two stations have a population of 2.18m adults. Metro Radio's regular weekly audience of 697,000 represents 48 per cent of the potential listeners. They tune in for an average 13.6 hours a week. The station is particularly popular with the 15-to-34 age group. Tm's weekly audience is 300,000, representing 32 per cent, and the average listening time is 13.5 hours.

Both stations broadcast 24 hours a day, seven days a week. Programme output is three-quarters music - mainly pop, with some jazz, rock and classical - interspersed with local information, news, travel and weather information, letters, personal messages and sport. Metro Radio's nightly phone-in is particularly popular.

pulling in big audiences.

The group derives more than 85 per cent of its revenue from advertising. The balance is from the creation and production of commercials and from sales promotion.

In the four years from 1985 to 1988, advertising profits have grown from £121,000 to £1m on sales up from £2.23m to £5.38m. At the placing price the shares are on an historic p/e of 12.8.

According to Mr Neil Robinson, managing director, the new money raised will be used "to put ourselves in the best possible position" to take advantage of the changes proposed in the White Paper on broadcasting. The Government's proposals include the setting up of three national commercial radio stations, and contractors will be allowed to control up to six local and one national station.

Apollo to join USM valued at £7.63m

By Fiona Thompson

APOLLO METALS, Birmingham-based processor and distributor of aluminium plate and bar, is coming to the Unlisted Securities Market.

Griffiths and Lamb, Birmingham stockbroker, is placing 4.31m ordinary shares, representing 37.7 per cent of the enlarged ordinary share capital, at 69p each, and 1m convertible preference shares at 100p each. The placing values the company at £7.63m.

All the shares being placed are new, and will raise £3.23m for the company. This will be used to reconstruct the company's capital base, to repay a £1.5m medium-term loan, and

to reduce other borrowings by approximately £401,500.

Apollo was founded in 1971 and was the subject of a buy-out in 1985 promoted by the company's present full-time executive directors. Apollo supplies processed aluminium plate and bar to high-technology engineering companies, operating particularly in the defence and aerospace industries.

The group, employing 100 people, operates from sites in Birmingham, London and Manchester. It is an approved supplier to BAe Aerospace, Ferranti, Marconi, Lucas

Aerospace, Royal Ordnance, and Westland Helicopters.

Following the major fall in aluminium sheet prices in 1985, the directors sought to minimise the effects by concentrating increasingly on its high specification products, which are less susceptible to the price fluctuations suffered by commercial aluminium sheet.

For the year to September 30 1988, Apollo reported pre-tax profits of £388,000 on sales of £14.35m, up from profits of £317,000 on turnover of £10.41m in 1986. On a pro-forma basis, the shares, at the placing price, are on a p/e of 9.96.

Anglesey Mining begins second phase planning

By Kenneth Gooding, Mining Correspondent

Anglesey Mining, which raised £5.6m with a share placing and offer for sale six months ago, said yesterday that its base metals project at Parys Mountain, Anglesey was "on budget and ahead of schedule."

Planning had begun for the second phase, which would feature the construction of a surface ore concentrator and related facilities, further mine development and the beginning of commercial production.

Anglesey is 60 per cent owned by Imperial Metals, Canadian group. Current mineral reserves at Parys Mountain

are estimated to be 4.8m tons containing 1.5 per cent copper, 3 per cent lead, 6 per cent zinc plus 57 grams per ton of silver and 0.4 grams per ton of gold. This would support a minimum mine life of 14 years if 350,000 tons of ore a year was processed.

In his first interim statement, Mr Morris pointed out that all development costs of the project were being capitalised. Interest income from term deposits was the only current source of income so no profit and loss account had been prepared.

During the six months to September 30 the company's working capital increased to £4.77m and it was benefiting from present high UK interest rates.

Strong demand helps Ritz rise to £650,000

Buoyant demand throughout its product range enabled Ritz Design Group to unveil a 40 per cent expansion to £650,000 in pre-tax profits for the six months to September 30. Turnover rose 25 per cent to £10.94m.

Ritz, which came to the main market in September, manufactures lingerie, blouses and nightwear with Marks and Spencer accounting for some 70 per cent of sales.

Mr Richard Clemons, chairman, said the underwear division performed particularly well with sales 40 per cent higher. Demand for nightwear was increasing rapidly, but margins at the blouse division had come under pressure.

Earnings per share were 5p. A dividend of 2p is forecast for the full year.

FINANCIAL TIMES SURVEY



Having suffered less than most counties in the recession, thanks in particular to the attractions of Milton Keynes, Buckinghamshire is now riding an economic boom and avoiding some of the development pressures affecting its South-East neighbours. Richard Donkin reports

Keynes, Buckinghamshire is now riding an economic boom and avoiding some of the development pressures affecting its South-East neighbours. Richard Donkin reports

Triumph in Metro-land

BUCKINGHAMSHIRE Man, if such a creature exists, is faced with an identity problem in this diverse county which boasts the fastest growing population in Britain. Is he the young affluent New Town pioneer of Milton Keynes? Is he the older affluent county stalwart in the rural area of Aylesbury Vale? Or is he part of the established affluence in the southern commuterland around Aylesham, Chesham and Beaconsfield?

If Buckinghamshire Man is difficult to identify it is perhaps because, like the ducks in Aylesbury, he maintains a low profile lest too many people discover the lifestyle he enjoys. He does not generally lack prosperity, or the means to success within a county which suffered less than most in the recession and is riding an economic boom with fewer of the grinding pressures on planning and development affecting its neighbours in the South-East. The only cloud on the horizon - that of skill shortages - though becoming a reality, particularly in the south of the county, has been with Buckinghamshire before, and few of its businesses are so labour intensive that the difficulty of attracting employees, because of an overriding economic actor

though it must be addressed.

The county is one of the fastest growing counties in Britain. Estimates in mid-1987 showed the population was 621,900 compared with 612,900 the previous year. The county's rate of growth between 1981 and 1986 outstripped every other in the country and was double the average for all shire counties in that period.

This elongated county - 60 miles from north to south and 17 miles across at its narrowest - is an economic canvas of such diversity that the vivid hues of Milton Keynes bear little relation to the pasture and pylons of mid-Buckinghamshire and even less to the commuterland and those established communities and industries around High Wycombe to the south of the county.

In spite of this diversity the county maintains its independence through the isolation, to a certain degree, of its heartland. While a framework of motorways line its eastern and southern fringes, the county is not dissected by any important artery.

South Buckinghamshire relies for its communications on the M25 and easy access to the M4 and M3. Milton Keynes



One of the haunts of Buckinghamshire Man: Church Square in High Street, High Wycombe

Picture in this survey by Trevor Humphries

Buckinghamshire

is heavily dependent on the M1, as of course is the rest of the county. For this reason the M40 extension to the M42 just south of Birmingham is a crucial development issue, almost as much for its consequential relief of traffic congestion on the M1 as it is for its improved links to the Midlands.

The county is presently awaiting the outcome of a public inquiry into the proposed 12½-mile M40 link between Waterstock and Wendlebury, in neighbouring Oxfordshire. The Department of Transport is proposing a 256m two-lane section which has been strongly resisted by the county council and business organisations which argue that three-lane capacity at an extra cost of £2m is essential.

This will not only allow for ease of maintenance, but should also absorb the extra traffic generated by those vehicles expected to divert from using the overloaded M1/M6 link. The motorway has become so congested that, at peak times, traffic volumes on the southern sections of the M1 confine progress to a 40mph crawl. A decision on the final M42 section is expected from Mr Paul Channon, the Transport Secretary, by the end of the year allowing the new London-Birmingham motorway link to open in its entirety in summer 1991.

Access to Heathrow airport is important for many of the businesses in the south of the county, though the option of a fifth runway for Heathrow is another live issue taxing the County Council: it is opposing the proposal.

Mr Ed Schoon, the chief county planning officer, explained that a fifth runway would not only cause noise problems for neighbouring communities, it would necessarily attract new industries to a part of the county where the authority is attempting to apply the brakes to development.

The county's strategic plan is designed to protect the 500 sq km of metropolitan green belt at its border with London - part of the rural lifebelt established around the capital by the London and Home Counties Act of 1938. Green field development in the plan, presently awaiting approval by Mr Nicholas Ridley, the Environment Secretary, is to be channelled to Milton Keynes in the north and Princes Risbor-

ough and Aylesbury in mid-Buckinghamshire.

Most cherished of all are the Chiltern Hills, designated as an Area of Outstanding Natural Beauty, and one of the most attractive parts of the county within an hour's drive of the capital. Their very situation so close to the capital only underlines their environmental importance.

There is, however, scope for redevelopment of existing land in Buckinghamshire, achieved successfully in Aylesbury, for example, by Equitable Life, which moved its administrative operations there from London in the late 1970s and now employs 870 administrative staff.

The large blue glass Equitable Life office on Aylesbury's ring road, built on the site of a

former garage, characterises the opportunities available in the county. The high reputation of the county's schools has provided a rich source of recruits for such companies.

In observing the new it would be an injustice to overlook the established industry, particularly in the south of the county which has long been used to economic stability. High Wycombe has been the centre of Britain's furniture industry since the 17th Century when chair-making businesses developed there to take advantage of the swathes of unexploited beech wood.

At one time it would have been impossible to write of Buckinghamshire without mention of Slough, the subject of John Betjeman's cruel ode: "Come friendly bombs and fall

on Slough." The town was hived off from the county in the 1974 local government reorganisation, perhaps in the recognition that economic development had swung to the brave new world of Milton Keynes, the butt of so many jokes, which on today's evidence appears as if it will have the last laugh.

Anyone who hasn't yet been to Milton Keynes should go there to witness a lifestyle quite unlike that in any other city in the UK (although Milton Keynes has neither the cathedral or the charter to call itself a city, it does so none the less, backed by its population which now stands at about 140,000). Its grid-iron streets conforming rigidly to the plans drawn up when it was first designated in 1967, are lined with rows of parking spaces designed for convenience living. Once a visitor has overcome the culture shock of confronting what looks like a part of the US in the heart of England it becomes apparent why companies which have moved into Milton Keynes created 8,420 new jobs between April 1987 and April 1988, a record net growth, and contributed to 25,000 new jobs in the city over the last five years.

New records are set continually in Milton Keynes. Last year it attracted £100m investment from private industry and there is much more to come. The Development Corporation says that 46 per cent of the green field land (3,000 hectares) still awaiting development.

The city supports about 2,800 businesses, 1,500 of which were brought in by the corporation. Some 232 companies are foreign owned (88 US, 28 Japanese). Provision of a school for Japanese children has helped the city build the largest concentration of Japanese companies in the UK outside London.

The corporation strictly adheres to the original plan - no high rise buildings, no use of aggregate concretes on exteriors - yet paradoxically it maintains that planning permission is not difficult to obtain.

There are those in Milton Keynes who would say privately that the lack of locally-elected councillors to overview planning applications has something to do with this.

The city absorbs about 1 per cent of the national house building total. About one in 25 new houses built in the South East is built here. With that kind of building record it can be seen how Milton Keynes acts as a pressure valve for land development in Buckinghamshire. Mr Schoon said some people in Buckinghamshire would take issue with the argument that every

Continued on next page

There's no incentive to move to Milton Keynes.

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BUCKINGHAMSHIRE 2

Milton Keynes is the standard bearer of...

A burgeoning economy

MILTON KEYNES will lead Buckinghamshire into the 21st century as the standard bearer of a burgeoning economy. By the year 2000, its population is expected to have grown to 200,000, making it the one of 15 largest cities in the country.

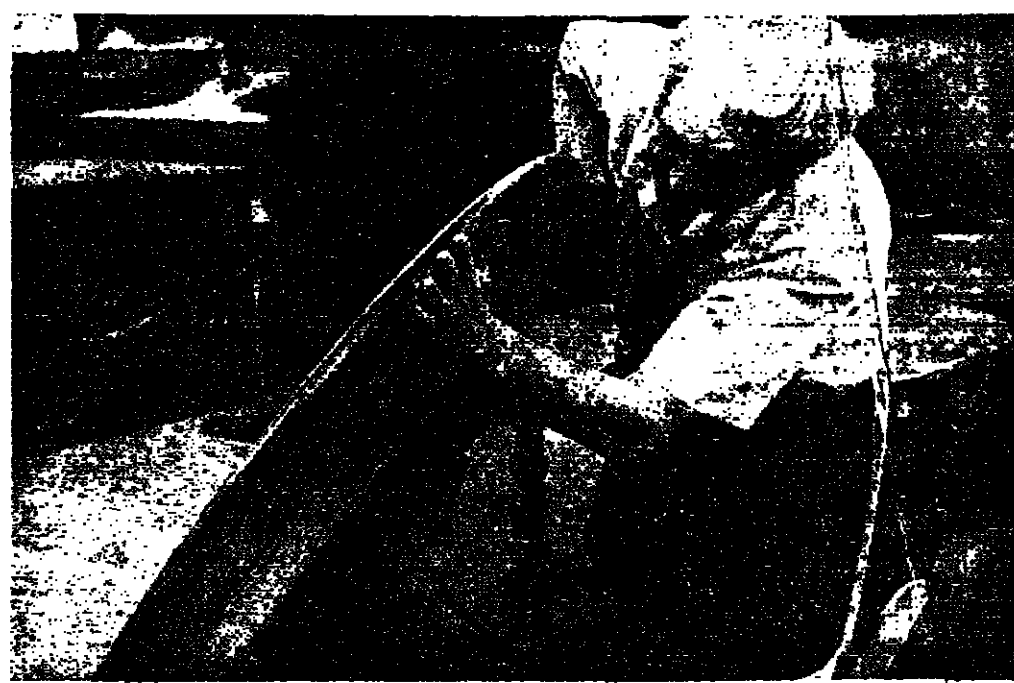
Branson's Virgin Group will embark on its planned £50m leisure complex, including a 700-seat auditorium with Covent garden-style shops, apartments and restaurants on a five acre site.

Plans to pedestrianise the Aylesbury High Street give a further hint of the pace of development in the county town which, while retaining its central character, is attracting a growing number of intelligent industries on its periphery.

BUCKINGHAMSHIRE'S industry must acknowledge the contribution made by the furniture industry. High Wycombe is the traditional home of the industry with names such as Ercol, C-plan and Parker Knoll all to be found here among some 150 furniture companies in the area employing close on 4,000 people.

INDUSTRY AND COMMERCE

Attractive location for old and new



Furniture manufacture: a traditional industry which has adapted successfully to new technology

county has led to a number of novel solutions. Marketing Spectrum, a Marlow-based advertising, public relations and exhibitions group, moved into a local church when expansion plans forced the company to look for larger premises.

and Dun and Bradstreet International, the business information company, is siting its new £31m European headquarters on a 12-acre site at Booker.

High Wycombe, where it expects to employ about 800 people when the three-phase move is complete in early 1990. The development, being carried out by Tarmac Construction, will allow relocation of the European headquarters from Denham, in Buckinghamshire, next Spring, transfer of the UK operations from London at the end of 1988 and transfer of its computer centre from Harfield, Middlesex early in 1990.

The company is one of the county's largest employers with nearly 1,500 staff. While the agriculture has the most visible presence in the Aylesbury Vale district modern industrial estates at Aylesbury have attracted many companies to the area. Such established names as Carreras Rothman, CBS records, Cadbury-Schweppes, Nestles and the Bifurcated and Tubular Rivet Company are located there.

Local authorities have been urged to attract more visitors to create wealth and job opportunities

County wakes up to its tourism potential

THREE million people visit the Black and Langley country parks in Buckinghamshire every year, making the county a major leisure operator. The visitors considerably outnumber the 185,000 people who went to Bekonscot model village in Beaconsfield, which last year reached the eighth place in the top twenty attractions for the Thames & Chilterns Tourist Board region.

of Bucks, Beds, Berks, Herts and Oxon, is not a particularly important holiday destination for British people, but it attracts a major share of the overseas tourist trade. Royal Berkshire provides the chief attractions, but Bucks more than holds up its own.

total of £10.5m spent by domestic and overseas tourists in England in 1987. Buckinghamshire's share was 130,000 tourist trips, 1.3m tourist nights and expenditure of £34m. The borough is now embarking on a programme to translate the consultants' recommendations into action.

The county's response lags behind. Its interest in tourism was inspired by the Young report, *Pleasure, Leisure and Jobs*, which concluded in 1985 that local authorities should do more to promote tourism because of its wealth-creating opportunities.



The Swan, Milton Keynes village: typical of the county's features attractive to overseas visitors

Joseph Paxton, creator of Crystal Palace, and one of three Victorian mansions in the Vale of Aylesbury. Waddesdon Manor was built as a French-style chateau for Earl Ferdinand de Rothschild in 1841 to 1869, and Ascott House, near Wing, was enlarged for the Rothschilds in the 18th century and the family still lives there.

Which County...

- 1, ...was the fastest growing in England in the years 1981-86?
2, ...is expected to grow faster than any other in the next 20 years?
3, ...has the fastest employment growth in the south-east?
4, ...has the most dynamic city in Britain within its borders - and another in the national top ten?
5, ...and a third in the same survey's top-ten list of towns of settled prosperity?
6, ...yet is only seventh in the regional house price league?
7, ...is the most beautiful of the Home Counties, with 100,000 acres designated Area of Outstanding National Beauty?
8, ...has nearly 40,000 acres of forest and woodland, including a good chunk of the magnificent Chiltern hills?
9, ...has one foot in London and the other on the doorstep of the Midlands?
10, ...is traversed by the Motorways M1, M4, M25 and M40 and has Heathrow just up the road?

Score ten out of ten if you answered Buckinghamshire. Then come and see for yourself that it's more than trees that grow in Bucks.

SOURCES *Registrar General; **Dept. of Employment; ***(Milton Keynes and Aylesbury), Champion and Green "Local Prosperity and the North South Divide", Warwick University, 1988; ****(High Wycombe) Champion and Green; *****Halifax Building Society.



Triumph in Metro-land

from previous page county should have a Milton Keynes - it is still resented in some quarters - but he admitted the city's enormous contribution to the county's economy.

city further along the road. If it does come to an end in 1992 we would want to see some continuity in the policies that have led to the development of the city on such careful lines.

Table with 5 columns: Labour catchment, Catchment % growth, unemployment, % prices, Av. House prices. Rows include Milton Keynes, High Wycombe, Aylesbury, Amersham, and Total county population.

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Grammar schools, comprehensives, the Open and Buckingham Universities give the county...

An exceptionally-wide education mix

EDUCATION in Buckinghamshire is a mass of contradictions. It is the home of both the biggest and most accessible higher education institution in Britain, with the Open University based at Milton Keynes, and of Britain's only private university at Buckingham.

It maintains a system of grammar schools in most of the county, with Milton Keynes alone running a comprehensive system. And the results, according to Mrs Gill Miscampbell, chair of education, are an example of excellence which should mean that none needs to send their children to private schools.

That may come as a bit of a surprise to Wycombe Abbey, one of Buckinghamshire's more famous public schools, but is indicative of the confidence the county exhibits in its education system.

There is a similar confidence in the higher education institutions, too. Although the University of Buckingham has not achieved its aim of over 3,000 students, it has established itself as a recognised institution with a Royal Charter granted five years ago enabling it to award degrees.

More than 700 students attend the university, paying tuition fees of £5,700 a year. Though small by most univer-



Mass spectrometry analysis in the Open University's earth sciences research laboratory

Buckingham is acknowledged to have strong accountability and law schools and, unlike the Open University which frequently has to justify itself as a spender of public resources, is confident of its financial future because of its independence from the state.

The OU, the biggest employer in Milton Keynes with 2,500 staff, offers a wider range of courses, but students take on average five or six years to gain a degree. Employers regard it highly: of the 20,000 students registered with the Open Business School

leges. There is also a big transfer at 16+ from the upper schools to the grammars.

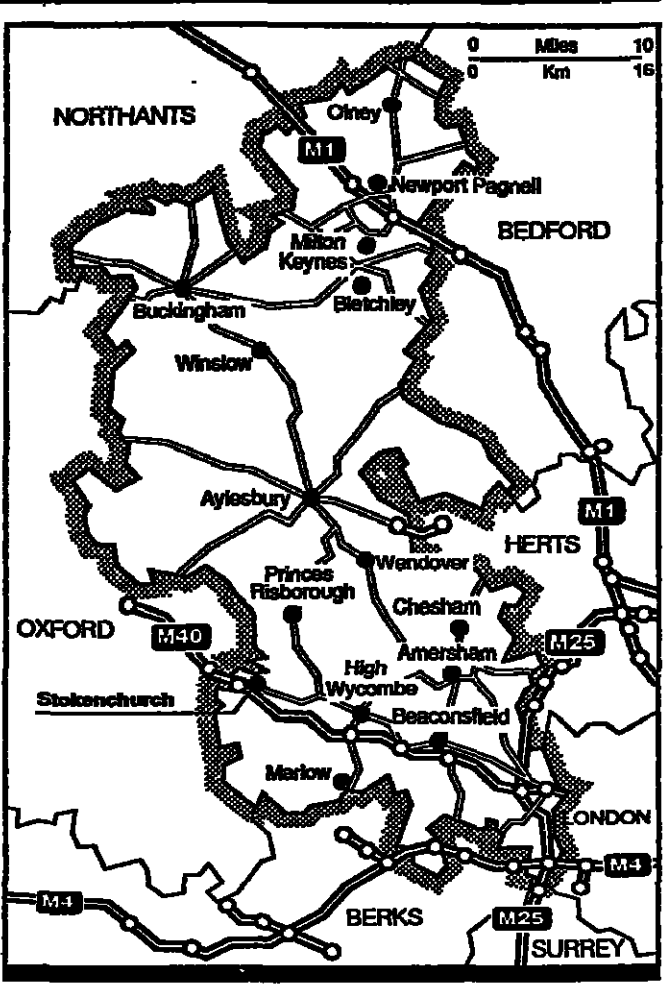
The results include both a higher proportion of pupils leaving education with 3 or more A Levels and a lower proportion leaving with no examination grade higher than CSE Grade 2.

Within those totals, Buckinghamshire's grammar school pupils perform significantly better in academic terms than the average for all English grammar schools, while the county's comprehensive schoolchildren fare marginally worse than the average. "Upper school" students achieve slightly better exam results than secondary modern school pupils in England.

A closer look at Bucks figures on all fifth-form school leavers throws up a slightly different picture, though. Last November, 27 per cent of the age group in Milton Keynes left to take up jobs and 29 per cent stayed on at school. Only 10 per cent entered further education, the lowest proportion in any of Bucks' four districts.

In the Chilterns and South Bucks district, 24 per cent left for jobs, 37 per cent stayed on and 24 per cent went into further education. In Aylesbury Vale, 28 per cent took jobs; 35 per cent stayed on and 14 per cent went into further education. In High Wycombe, 35 per cent took jobs, 23 per cent stayed on and 19 per cent went into further education.

Milton Keynes is the only part of the county where new



Keith Bennett's "Stockings Farm", near Amersham: over the last decade the county's sheep flock has nearly doubled

AGRICULTURE

Survival of the fittest

ONLY ONE of Bucks county's 200 tenant farmers has applied for the first allocation of "set aside" payments to take land out of cereal production and thereby help reduce the European food surpluses. The tenant intends to allow a field to lie fallow next year instead of growing grain.

There is little sign of interest either from private farmers, although the official view is that a "significant number" of applications have been made in the Oxford division through which both the Ministry of Agriculture and the National Farmers' Union oversee Buckinghamshire's farming affairs. That is perhaps surprising when farmers have switched heavily into wheat production in the last decade.

In 1977, 23,402 hectares in the county were under wheat; last year it had grown to 34,682. But the yield for cereal producers is widely acknowledged to have been disappointing, particularly in the last two years. Nevertheless, Mr Bill Goldsworthy, local NFU county secretary, was convinced set aside would not attract many Bucks farmers even before the Government announcement in October that only 2,000 farmers in the UK had taken up the offer.

The lack of interest reflects both the general view among farmers that the compensation for not growing grain is insufficient, and the mixed character of agriculture in the county. There are only a few larger units devoted mainly to cereals, and a higher than average proportion of the land is low grade.

Less than 9 per cent of Buckinghamshire's agricultural

land is in the top two grades, compared with an average for England of nearly 20 per cent. There is extensive clay in the Aylesbury Vale area to the south of the county, and farmers have traditionally concentrated on livestock and dairy farming.

The changing climate for agriculture, including the demands of the Common Agricultural Policy, had already affected farming in Bucks before the set aside scheme was introduced. The milk quota

Mr Goldsworthy points out that lowland producers will get the same hectare price as those in poorer areas, and that there are already grumbles about delays in payments. Taking lambs to market by the summer used to mean early payments for farmers, who were able to calculate their likely incomes over the year. And they believe the present system helped family budgets, too, by producing lower meat prices in the shops.

Agricultural land values have fallen substantially in recent years because of the general problems facing the industry. But there are now signs of a resurgence of interest, induced possibly by the need to offset taxation.

taxes have led to reductions in the dairy herd and an increase in livestock, particularly sheep, which is producing its own problems.

As in other Home Counties, the numbers of farmers and farm workers are falling, with some apt daughters no longer content to carry on the family tradition as margins diminish. But the major worry for most Bucks farmers now is the impending change in the structure of beef and sheep support schemes.

Over the last decade, the number of sheep and lambs in Bucks has nearly doubled. But the new stabiliser system is seen by Bucks farmers as a threat to their ability to plan ahead on the basis of a reasonably assured income. Many believe it will bring another drop in their incomes, and there is resentment that the new system will not reward

gone down. But, he says, the world is changing all the time and he would like to see stronger moves towards reducing the nitrogen and pesticides in use on Britain's farms.

Bucks farmers are feeling the pinch with grain prices unchanged for several years and holdings becoming less viable. There is a move towards larger units, and the county has noticed a "very slight" increase in the number of its own tenants quitting because of financial difficulties. There have also been fewer requests from tenants for new capital improvements, but Mr Farrant is "confident that they will come out the other end."

Agricultural land values have fallen substantially in recent years because of the general problems facing the industry. But there are now signs of a resurgence of interest, induced possibly by the need to offset taxation. This year Bucks expects to raise £40m from land sales, of which only about 1 per cent will be from agricultural land, including barn conversions.

The county's own estate of 13,500 acres has an agricultural value of little more than £10m - way below the development land value because the estate is subject to tenancy. Residential land sells at well over £1m an acre and development sites sold recently to make way for supermarkets in Aylesbury and Amersham have raised more than £5m an acre. Bucks now sees its ownership of farm land as primarily meeting an environmental function, enabling it to control development better in the face of growing demands for urban development because of the rapidly rising population.

Bucks own holdings have been boosted by the inheritance from the former Greater London Council of the 1,000-acre Denham estate in a key part of the Green Belt. The Denham holdings are mainly horticultural and need a "bit of sorting out" because they had been poorly managed. But Bucks has already raised rents by between 35 and 40 per cent to bring them more into line with the other county tenants whose rents are reviewed every three years. The county's income from farm rents has previously remained static at around £625,000 a year.

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county in responding to its new duties under the Education Reform Act.

Pupils in the top year at Bucks primary school should be taking the new National Curriculum laid down by the Act, but there are shortages of primary school teachers for some subjects, particularly science and French. Most of the secondary schools are already

over the last four years in the build up to the new GCSE exam, and found that teachers responded "tremendously" to the opportunities offered.

The biggest problem will be attracting new teachers to an affluent county where the cost of housing is high. Mrs Miscampbell puts her faith in the narrowing of the differential with other parts of the county and points out that in Leicestershire and Northampton are starting to rise.

Pat Healy

*Bucks has 286 first, middle and combined schools catering for 58,625 pupils up to the age of 12; 8 comprehensives, 26 upper and 14 grammar schools provide education for 34,411 pupils aged 12 to 19. There are also 20 special schools and centres for 1,500 pupils with special educational needs; 250 pupils with special needs attend other local authority and independent schools and 700 with special educational needs attend mainstream schools. Four colleges of further and higher education have 5,200 full time and 12,900 part-time students and 45,000 attended classes at 30 adult education centres.

COMMODITIES AND AGRICULTURE

Coffee quota rise triggered

THE INTERNATIONAL Coffee Organisation yesterday increased its total world export quota by 1m bags to 57m bags (50 kg each), writes David Blackwell.

because the difference between the ICO indicators for robusta and arabica coffees (99.25 and 135.57 a lb respectively) was more than 30 per cent of the arabica indicator.

15-day average was driven by the robusta market, which is suffering from tight supplies from Africa. Yesterday the London Futures and Options Exchange (Fux) closed at £1,110 a tonne, a rise of £14.

'Greenhouse' threat to world's food security

By Bridget Bloom, Agriculture Correspondent

WARNINGS THAT the world could face prolonged periods of instability in agricultural commodity markets and problems of food security which could dwarf security problems in the military field have been issued this week from research organisations based in London and Washington.

scramble for the available supplies as world grain prices soared to record levels while "satiated countries might be forced to consider cutting their use of feed grain so that poor nations did not starve."

The scrap from catalysts will contribute to a surplus of supply over demand forecast by Shearson to be about 627,000 Troy ounces in 1993. Whether this can be absorbed by investors depends heavily on the recently-launched platinum coins: the Koala from Western Australia's Goldcorp and the Royal Canadian Mint's Maple Leaf, it adds.

Scrap seen as growing source of platinum

By Kenneth Gooding, Mining Correspondent

SCRAPPED EMISSION control catalysts will become the fourth-largest source of platinum in five years time, ranking behind only the major producers - Rustenburg, Impala and Western Platinum - suggests Shearson Lehman Hutton's annual review of the industry.

A disciplined structure for the return of scrap from this source has now developed after initial teething troubles and Shearson predicts supplies will grow at an annual average of 14 per cent from 150,000 ounces this year.

This is a price-elastic source of supply but at \$500 an ounce and above the operation is lucrative, so no slowdown should develop in this sector," Shearson says.

Jury still out on EC farm reform

Bridget Bloom concludes our series on budget "stabilisers"

OVER THE last few months, an already familiar refrain within the European Community establishment has become more insistent.

Four years into the reform of the common agricultural policy, the European Commission insists its CAP reforms are proving a success and must be taken into account as the world tries to negotiate more rational farm policies within the General Agreement on Tariffs and Trade, whose mid-term review of the Uruguay Round opens in Montreal on Monday.

The refrain was repeated in London this week by Mr Frans Andriessen, the Farm Commissioner. The EC could not accept the US goal of ending all farm subsidies by the year 2000, because that would create insurmountable economic, financial, political and social problems for the Community.

Common Agricultural Policy reforms, however, had established the EC's credibility. It would be prepared to extend the scope of negotiations within the Gatt, but only if its achievements were taken into account and if others proved in the same direction, Mr Andriessen said.

Only one conclusion can be confidently drawn at this stage: thanks largely to factors outside the Community's control (notably the US drought) the farm budget this year and next will be within the bounds set for it. On whether the major aim of the dairy continuing control of production and thus costs - will be achieved, the jury is still out.

There are two more caveats. Community officials, worried about being put on the defensive within the Gatt, cast the reforms in the context of a more rational ordering of world trade. In fact, the prime motive was and remains the need to prevent the EC's farm spending, which last year took nearly two thirds of the total EC budget, from going through the roof.



suade farmers to produce less. But farmers cannot be forced to do this, and if they choose to go on producing at lower prices, the Community is committed to buying their produce.

With the exception of milk, where the penalties for over-production are extremely tough, such an open-ended commitment could still prove extremely costly.

But what of the measures themselves? They are like the proverbial curate's egg - good in parts.

Of the major commodities, stabilisers have been agreed for the dairy sector, for oilseeds, cereals and wine. Beef and sheepmeat are pending. The most costly regimes - dairy, oilseeds and cereals - illustrate the nature of the successes, and the pitfalls ahead.

The dairy regime, involving quotas on production since 1984, has been most successful in curbing production, now at some 93m tonnes, compared with the 121m tonnes a year which experts have calculated would have been produced without quotas. The budget is still high, but at a forecast of Ecu 4.9bn (53.2bn) for next year, is declining from last year's record of Ecu 6.5m.

Dairy farmers who have remained in business (the majority) now have a more stable framework in which to operate and a brand new asset in the form of tradeable quotas.

commodities is some Ecu 5bn on top of the farm budget.) The principal drawback of the milk regime is the marked distortion of the internal market in milk products which has been exacerbated by quotas.

The new oilseeds stabiliser is probably the toughest of those agreed last February. Price cuts of nearly 20 per cent for sunflower seed, 30 per cent for rapeseed and 11 per cent for soya have been triggered as production has gone above specified thresholds this year.

A potentially catastrophic rise in oilseeds' costs, from Ecu 4.4bn in 1984 to well over Ecu 4bn last year, appears to have been halted, with just under Ecu 4bn being spent this year.

However, future problems include a likely rise in costs when Spain's olive oil production is fully integrated into the regime, as well as the probability that farmers may switch from oilseeds into cereals.

CAP was contained in so many different departmental reports that public understanding of it was impaired. "Public understanding would be improved; accountability to Parliament enhanced; and the accounts made more transparent" if the Ministry were to "produce a comprehensive account of the costs and benefits of the CAP to the UK", the report stated.

Implementation of the CAP in Britain. HMSO Paper 31, £4.90.

agreed, although Mr Andriessen said this week said he hoped for agreement at this month's Farm Council.

One key lesson to be drawn from experience on stabilisers so far is the importance of external factors. The EC's farm budget for next year has recently been revised downwards to Ecu 27.5bn last year. The principal reason, however, is savings achieved mainly on the back of the US drought: the subsidies which the EC pays grain traders to make Community exports competitive on world markets, which used to account for more than half of the farm budget, have halved over the last few months, from some \$150 a tonne to \$80 to \$70 a tonne.

For the future, the danger to the budget of falling world prices - or a rising dollar - must remain considerable. If world grain and oilseeds production rose next year, prices would fall and EC costs rise again.

But if the extent of the EC's achievement in farm reform should not be exaggerated, neither should it be underestimated. There can be no doubt that political attitudes among farm ministers and EC officials are changing.

Even four years ago, the possibility that the price of any commodity could have been cut by 10 or 20 per cent at a stroke would have been inconceivable," one senior official said last week in Brussels. "We will never please free traders, but neither will we ever go to the major part of 'produce and be damned for the consequences'."

That may be so, but the real dilemma for the Community is that, painful though the present reforms are already proving for many of the EC's farm ministers, more will undoubtedly be needed if the impasse between the EC and the US is to be broken within the Gatt negotiations.

Paris denies Ivory Coast cocoa deal

By George Graham in Paris

FRENCH GOVERNMENT officials yesterday categorically denied that they had reached an agreement on financing the purchase of an estimated 400,000 tonnes of the Ivory Coast's cocoa, most of it to be shipped to London.

Ivory Coast's own initiative. The French Government has been taking a leading role in talks aimed at solving the Ivory Coast's mounting financial problems, which stem only partly from the low price of cocoa on the world market.

France has been unwilling to negotiate alone with the Ivory Coast, insisting on the involvement of the World Bank and the International Monetary Fund. The IMF, however, has insisted that President Felix Houphouët-Boigny soften his refusal to cut producer prices for cocoa, as part of a structural adjustment programme.

WORLD COMMODITIES PRICES

LONDON MARKETS

COPPER and zinc prices surged on the LME yesterday, with three-month metal closing at record levels. Analysts said the copper market had been overdue for a correction after the falls of the previous two days. Fresh fund buying re-established the bull trend towards the chart target of \$3,100 a tonne.

Table with 4 columns: Commodity, Price, Change, and Unit. Includes items like Gold, Silver, Platinum, and various oils.

Table with 4 columns: Commodity, Price, Change, and Unit. Includes items like Wheat, Barley, and various beans.

Table with 4 columns: Commodity, Price, Change, and Unit. Includes items like Rubber, Sugar, and various nuts.

COFFEE & Cocoa

Table with 4 columns: Commodity, Price, Change, and Unit. Includes Robusta and Arabica coffee.

Table with 4 columns: Commodity, Price, Change, and Unit. Includes Cocoa beans.

Table with 4 columns: Commodity, Price, Change, and Unit. Includes various oils.

Table with 4 columns: Commodity, Price, Change, and Unit. Includes various grains.

Table with 4 columns: Commodity, Price, Change, and Unit. Includes various nuts.

Table with 4 columns: Commodity, Price, Change, and Unit. Includes various oils.

Table with 4 columns: Commodity, Price, Change, and Unit. Includes various nuts.

LONDON METAL EXCHANGE

Table with 4 columns: Commodity, Price, Change, and Unit. Includes Aluminum, Copper, and Zinc.

Table with 4 columns: Commodity, Price, Change, and Unit. Includes Silver and Lead.

Table with 4 columns: Commodity, Price, Change, and Unit. Includes Tin and Nickel.

Table with 4 columns: Commodity, Price, Change, and Unit. Includes Platinum and Palladium.

Table with 4 columns: Commodity, Price, Change, and Unit. Includes various metals.

Table with 4 columns: Commodity, Price, Change, and Unit. Includes various metals.

Table with 4 columns: Commodity, Price, Change, and Unit. Includes various metals.

LONDON BULLION MARKET

Table with 4 columns: Commodity, Price, Change, and Unit. Includes Gold and Silver.

Table with 4 columns: Commodity, Price, Change, and Unit. Includes various metals.

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US MARKETS

IN THE METALS, gold slipped as producer selling from Middle Eastern countries kept prices from advancing, reports Deere's Bureau Lambert.

Silver also was lower due mostly to a weakening platinum market. Anxiety about supply tightness and dwindling copper stocks prompted trade buying in the copper. In the soft, sugar futures rallied near the close as trade and commission houses were featured buyers.

March sugar closed up 37 points. Cocoa and coffee markets saw local activity for most of the day. With reports of some disagreements over the US/EU/BSE beef plan, softer wheat prices prevailed. Corn followed the wheat in featureless trading. Lack of trade news and renewed professional selling kept soybeans prices lower as well.

Wheat oil futures were higher on shift covering an early buy prices being triggered. In the meats, carry over from the cash markets reflecting increased packer demand buoyed the pork belly and live hog markets. Low grain prices supported cattle futures as price rose 25 in the February contract. Cotton prices were steady throughout the day as commission houses and local traders supported the market.

NEW YORK GOLD 100 Troy oz. \$700.00

Table with 4 columns: Commodity, Price, Change, and Unit. Includes various metals.

Table with 4 columns: Commodity, Price, Change, and Unit. Includes various metals.

CRUDE OIL

Table with 4 columns: Commodity, Price, Change, and Unit. Includes various oil grades.

Table with 4 columns: Commodity, Price, Change, and Unit. Includes various oil grades.

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Table with 4 columns: Commodity, Price, Change, and Unit. Includes various oil grades.

Chicago

Table with 4 columns: Commodity, Price, Change, and Unit. Includes Soybeans and Corn.

Table with 4 columns: Commodity, Price, Change, and Unit. Includes Soybeans and Corn.

Table with 4 columns: Commodity, Price, Change, and Unit. Includes Soybeans and Corn.

Table with 4 columns: Commodity, Price, Change, and Unit. Includes Soybeans and Corn.

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Table with 4 columns: Commodity, Price, Change, and Unit. Includes Soybeans and Corn.

INDEXES

Table with 4 columns: Index Name, Value, Change, and Unit. Includes DOW JONES and FTSE 100.

Table with 4 columns: Index Name, Value, Change, and Unit. Includes DOW JONES and FTSE 100.

Table with 4 columns: Index Name, Value, Change, and Unit. Includes DOW JONES and FTSE 100.

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LONDON STOCK EXCHANGE

Equity sectors resume their retreat

THE TECHNICAL rally in UK equities ran out of steam yesterday as share prices resumed their retreat as investors faced the implications for the market presented by the Government's determination to fight inflation with a strong pound. London markets were also cautious ahead of today's important economic data from the US.

Corporate statements and results played their role in depressing equities yesterday. The market slipped away from the opening, with BPB Industries, a major UK plasterboard producer, notably dull after the profits disappointed traders. A further blow came when

strengthened worries over Christmas spending at the major stores; many retailers take half their annual profit from the Christmas season. Widespread losses in the retail sector featuring Next and GUS contributed to a further downswing which took the market to levels regarded as significant by the chart specialists.

At worst, the FT-SE Index was more than 20 points off at 1771.7, which some chartists saw as an important testing level which, if breached, could leave the market vulnerable. However, a recovery set in late in the session, helped by firmness in the pharmaceutical

sector, which has joined the list of defensive areas in an increasingly nervous market. Consumer divisions were enlivened by a short-lived burst of activity in Cadbury-Schweppes as bid speculation was revived by the news that General Cinema, which has an 18 per cent stake, had turned a large profit on a deal in the US. However, Cinema later said it had no specific plans for the product.

By the close of the session, the FT-SE Index had reduced its fall to a net 13.7 at 1778.7. Seaq volume of 465.5m shares compared with 444.5m on Wednesday, continuing to reflect only a moderate contri-

FINANCIAL TIMES STOCK INDICES table with columns for Dec 1, Nov 30, Nov 29, Nov 28, Nov 25, Nov 22, Nov 18, Nov 15, Nov 12, Nov 9, Nov 6, Nov 3, and indices for Government Secs, Fixed Interest, Ordinary, Gold Mines, etc.

S.E. ACTIVITY table with columns for Indices, Nov 30, Nov 29, and values for Gilt Edged Bargains, Equity Bargains, etc.

London Report and latest Share Index: Tel. 0898 123001

BPB hit by price war fears

Lower-than-expected interim results from BPB Industries, coupled with growing fears that developing competition in the plasterboard market from West Germany's Knauf and that the joint venture between Redland and CSR will hit plasterboard prices, sent BPB's shares reeling.

At one point the stock fell to 218 1/2p, but it later rallied modestly to close a net 16 off at 223p. Turnover expanded rapidly throughout the session and eventually reached 11m.

The interim pre-tax profits were up 14.5 per cent at 910.1m, compared with the 890.5m earned in the same period last year. The figure was below most analysts' expectations which had ranged up to around 1115m.

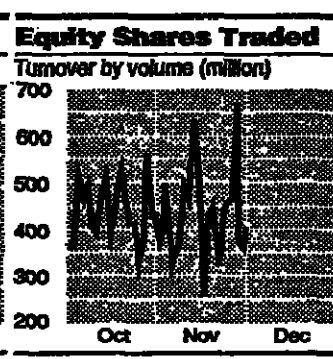
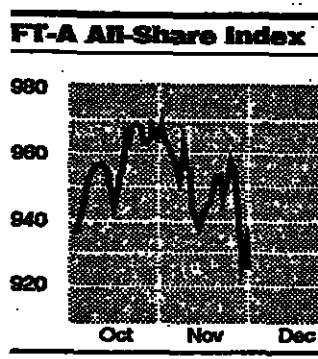
But it was a post-results' meeting between the company's directors and building materials analysts that led to subsequent heavy selling pressure and downgradings of profits forecasts. Dealers said the stock was being widely talked of as "ex-growth", but there were suggestions in the market that any further marked weakness in the shares could trigger takeover activity.

Cadbury revive

Cadbury Schweppes, one of the oldest takeover favourites in the market, sprang to life following news that General Cinema Corporation (G.C.) had reached agreement to dispose of its soft drinks bottling business for \$1.5m. Hopes that G.C. might use the money to launch a bid for Cadbury set off a flurry of activity, and the shares shot forward against the trend of the wider market. G.C. already owns some 19 per cent of Cadbury equity.

At one stage, the shares touched 380p, but a closer investigation of the G.C. announcement dampened enthusiasm. It emerged that PepsiCo, the purchaser, will pay for the deal in 20-year interest-bearing notes, rather than the cash which had been assumed by the London market. Further, a G.C. spokesman said that the company had no specific plans for the proceeds of the disposal.

Turnover in Cadbury shares had already jumped sharply, but it eased off as market-makers reversed their prices and at the close the shares were 34 1/2p, a gain of just 6p on the day. Volume was 12m, most of which was done in the period after the initial G.C. announcement.



Property for view

Several analysts thought REPC's latest property revaluation mildly disappointing, but the main drag on the shares yesterday was without doubt the uncertain tone of the broader market. Group annual profits were marginally above expectations, showing excellent growth of 30 per cent, while the accompanying revaluation revealed a net asset value of 227p a share compared with 533p previously.

Market estimates had ranged from a low of 70p to 750p, with Warburg Securities, the group's brokers, forecasting 720p. One property specialist said: "I was seriously looking for a nay of 700p and told clients so. Those who bought shares in the last few days, the indications are that they could either sell or lighten their holdings."

Market-makers saw little pressure to sell yesterday, however, and the shares rallied from the lowest level to close 11 down on balance at 550p, after turnover of 2.1m.

The Stores sector once again moved to the centre of the stage. A string of downgradings by analysts, notably Mr Nick Bubb of Morgan Stanley, sent clothes and mail order companies lower early on, but the decisive bad news came from Next. A run of small disposals recently failed to improve sentiment for the all-growth and yesterday's profit warning was, according to one dealer, "the last straw".

Turnover ballooned to 10m shares as the price collapsed to 136p at the close, down 20, after 133 1/2p. There was little cheer across the sector. GUS "A" fell 16 to

96 1/2p. Burton lost 10 to 171p in turnover of 3.6m. Sears dropped 4 to 122p (turnover 7.2m) and Woolworths shed 10 to 245 1/2p (2.8m). Storehouse, buoyed up recently on stake-building and takeover speculation, fell 8 to 204p in good volume of 2m shares as investors looked to take profits before they evaporated.

A profits downgrading of NatWest by County NatWest's John Aitken drained some of the recent confidence in the banking sector. NatWest shares fell back to 532p before steadying to close a net 10 lower at 524p; turnover was 3.5m, well up on recent levels. Barclays drifted back 6 to 415p on 2.5m, while Lloyds lost 8 to 382 1/2p. Royal Bank of Scotland's preliminary results, showing pre-tax profits up around 57 per cent at £309.2m, compared with £197.2m, were at the very top end of the range but profit-taking set in and lowered the share price 9 to 356p.

The building sector ran into fresh pressure, with one securities house said to have been large sellers of many of the leaders. Redland, getting into the plasterboard market with CSR, was upset by the BPB news and lost 8 to 40p. Fulham Group jumped 5 to 83p in response to the more than tripled interim figures and news that WCRS is increasing its stake in the group to 18.5 per cent.

BOC went strongly against the trend, rising 8 to 465p in turnover of 1.2m shares after talk of a bullish presentation and trading outlook at rival liquid gas supplier Air Liquide of France. Ferranti headed the turn-

over in electronics - 8.4m changed hands - with the shares slipping 2 1/2 to 93 1/2p after news of in-line pre-tax profits of £40.1m, up 74 per cent.

Analysts said the market was slightly disturbed by the cautious statement accompanying the results which could well, they said, prompt downgradings to around the 297-298m level for the full year.

GEC shares were extremely active, with buying said to have been triggered by stories that Hanson could perhaps be contemplating a bid. US securities houses were said to have been aggressive buyers of GEC stock amid hints of an asset revaluation. The shares touched 178p before closing a net 4 higher at 177p on turnover of 5.9m.

A broker's profits downgrading was said to have been responsible for a flurry of selling in Gray Electronics, which plummeted 24 to 167p. The Food sector saw United Biscuits follow Cadbury higher, and the shares closed 3 better at 289 1/2p after turnover of 1.7m. Tate & Lyle pleased analysts with its results, but failed to inspire them at the post-results meeting and the shares lost early gains to end unchanged at 840p.

British Steel issue Market perceptions of prospects for the British Steel sale ebbed and swayed as opinions circulated regarding the response from private investors ahead of this morning's 10.4m deadline for applications. Indications last night that the offer could be over-subscribed came too late for the market. With no grey market in operation, market forecasts of the premium expected on the 60p partly-paid shares continued to focus on the IG Index quotation. This invites customers to estimate the closing price on Monday, the first trading day. The index slipped to 61 1/2p-64 1/2p yesterday, its lowest quotation to date, and contrasting with 65p-69p overnight.

Unigate continued to attract speculative interest, ending up 3 to 265p, in trade of 3.6m. One dealer is thought to be quietly buying sizeable lines of stock, heightening talk that a stake is being accumulated. The heaviest fall of the day came in Bejam, down 18 to 170p and at a 22p discount to the share bid from Iceland Frozen Foods, unchanged at 320p. The new bid terms were agreed by Iceland yesterday were described by analysts as "very risky, leaving the bid in the balance", while dealers were left counting the cost of the fall. There had been widespread confidence that Iceland would make an increased par-cash offer and win the day, but

the contest remains very open. Stocks exposed by the strengthening pound fared badly. British Aerospace was again a target and lost 8 to 431p - the group is seen as vulnerable to currency pressure on both its main fronts, aircraft and motors.

Profit-taking accounted for a fall in Eurotunnel of 17 to 431p, in spite of pledges at this week's board meeting of better progress next year with the construction work. On the plus side, Chamberlain & Hill put on 8 to 225p on news of a unit fund holding of 22.8 per cent. An announcement of increased profits by Monks and Crane lifted the stock to 93p, a rise of 5, and Scott Robertson rose 15 to 280p following disposal of a holding.

Candell Group rose 15 to 185p after the bid statement by Jefferson Smurfit, down 3 at 377p.

Properties retraced their steps. Most recent front-runners shed some of their gains, with the notable exception of Rammerston, where the "A" shares refused to concede much ground and closed only a shade off at 386p. Great Portland gave back 12 to 382p and Harry Merchant 9 to 436p.

Sector leader Land Securities moved in unison with MEPC, the second largest UK property group, and ended 11 down at 579p. Mountbell meanwhile displayed scant response to a press report that a US-led consortium was prepared to offer 220p a share for a secured bid. There was also speculation that the Galerias consortium is ready to increase its 21.5 per cent holding. Favourable comment on prospects after the sharply

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume for Alpha securities dealt through the SEAIQ system yesterday. Columns include Stock, Value, Qty, Price, and Day's change.

higher interim profits boosted Rowlinson Securities 13 to 210p. There was no respite in the pressure on Textile leader Courtaulds. Investors continued to reduce their holdings and during volume of 3.7m shares the price slithered 8 1/2 further to 248 1/2p. A morning suspension of trading in Corah was lifted following the announcement of a recommended offer of 75p per share from Charterhall and the shares closed 6 1/2 up at 71 1/2p. The oil and gas sector proved disappointing - "there has been little going on, despite the strength of crude prices", commented one trader. Brent for January delivery was up some 50 cents towards the close. Carless provided some early excitement, with one securities house bidding the shares up to 120p following news that the oil company is involved in talks with a third party which could lead to an offer. Carless, where Kelt Energy is currently bidding 115p a share, closed 1 1/2 up at 117p. Talk in the market suggested that the possible alternative bidder could well be from the Continent - Spain's Repsol was said to be at the front of the queue - while British Gas, possibly interested in Carless's stake in the Wyth Farm oil field, was also mentioned as a likely candidate. There have been reports that an announcement of a further oil find at Wyth Farm is imminent. Turnover in traded options reached the modest level by recent standards of 34,440 con-

APPOINTMENTS

NEW HIGHES AND LOWS FOR 1988. Lists appointments for various companies including BNP City office posts, Senior posts at NEDO, and other financial appointments.

BNP City office posts

BANQUE NATIONALE DE PARIS, London, has appointed Mr Robert Amzallag as managing director. He was general manager of BNP Australia. Mr Christian Anbin, senior executive, and Mr Alex Kinnison, general manager, also become directors. The board of the newly-acquired BNP Mortgages comprises: Mr Kinnison, chairman; Mr David Cameron-Moore, managing director; Mr Daniel McFarlane, finance director; Mr Amzallag, Mr Françoise Saglio, senior vice president of BNP; Mr Barrie Lewis-Ranwell, Mr Christopher Marney and Mr Derrick Beardsley, all join the board.

Mr Stewart Brammer, formerly managing director of Bonar August Systems, has joined ACTION INSTRUMENTS, Chichester, as managing director. Mr Richard Luff has been appointed deputy chairman of LONDON REGIONAL TRANSPORT's property board. Mr Edgar Evans has been appointed general manager (home service marketing and sales) and Mr Rodney Griffiths becomes general manager (home service administration) at PEARL ASSURANCE.

Senior posts at NEDO

Mr Douglas Fraser has been appointed industrial director, and Mr Kenneth Mayhew becomes executive director at the NATIONAL ECONOMIC DEVELOPMENT OFFICE. Mr Mayhew is tutor in economics at Pembroke College, Oxford. Mr Fraser was NEDO operations director. MOSCOW NARODNY BANK has appointed Mr Malcolm Magee-Brown as senior manager and head of its newly-created joint ventures and project finance department. He was a vice president of American Express Bank. Mr Raymond King has been appointed deputy general manager responsible for business operations. He was assistant general manager and head of management services at Christiania Bank Og Kreditkasse, London.

BIBBY LINE GROUP appointments include Mr Kenzie Barnes as financial director of Bibby Bros. & Co. (Management). Mr Alan Sinclair becomes regional director, south, of Bibby Distribution Services. EUROPEAN BRAZILIAN BANK P.L.C., London, has changed its name to EUBOBRAZ LTD. Mr J.J.A. Mirão has been appointed general manager. He was senior manager - banking. Mr R.C. Westmacott becomes company secretary and chief accountant. Mr Richard P. Horton has been appointed finance director designate of TYNDALL, and will join the board in February. He was controller of Brown Shipley. BRAY TECHNOLOGIES, Leeds, has appointed Mr W. South as director and general manager of Bray Lectroheat. He was sales director.



ELOPAK, Stevenage, has appointed Mr Ross Shears (above) as managing director of its UK operations. He replaces Mr Finn Melland who becomes vice president of commercial operations, Europe. Mr Shears was general manager of Gadsden, Pure Pak licensee in Australia.

HIGHLIGHTS OF WESTPAC 1987/88 GROUP PROFIT. Includes sections for GROUP OPERATING PROFIT AFTER INCOME TAX AND MINORITIES, DIVIDEND, OTHER HIGHLIGHTS, EARNINGS PER SHARE, CAPITAL RATIO, and OUTLOOK.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Abbey Income, Abbey Growth, etc., with columns for name, manager, and other details.

Table listing unit trusts including Abbey Unit Trust, Abbey Income, Abbey Growth, Abbey Bond, etc., with columns for name, manager, and other details.

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CROSSWORD No. 6,801 Set by GRIFFIN

Crossword puzzle grid with numbers indicating starting positions for clues.

- ACROSS
1 Ex-directory union leader has STD line fixed (8)
5 Captain removing head of fish (6)
9 Required to follow poor Eden around (8)
10 Those turning left finding somewhere to stay (6)
12 Diamond I stole is around - look inside (6)
13 Unusually cunning, kiss sweetheart back (5)
14 Pine from end to end (4)
16 Our Tim, turned 50, causes an uproar (7)
19 Angry little man when thwarted (7)
21 Very short distance from home to church (4)
24 Jack's taking it back - I swallowed a bone (6)
25 Fiance could be hotter in bed (6)
27 Servant with years to run (6)
28 Ideal loo at inn needs renovating (8)
29 Terribly untidy naturalists go for it (6)
30 Good man darned mad if left without transport (8)

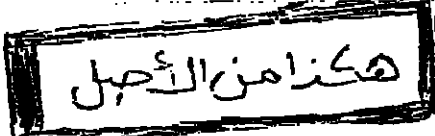
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GUIDE TO UNIT TRUST PRICING
INITIAL CHARGES
These include the marketing, administrative and other costs which have to be paid by new purchasers. These charges are included in the price when the customer buys units.

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FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

Main table containing unit trust information, including columns for Unit Name, Unit Price, and Yield. Includes sub-sections for 'INSURANCES' and 'OTHER UK UNIT TRUSTS'.

OTHER UK UNIT TRUSTS

Table listing other UK unit trusts with columns for Unit Name, Unit Price, and Yield.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-825-2128

Main table containing unit trust information, organized by company and fund name. Columns include company name, fund name, and price per unit. The table is divided into several vertical sections for different companies.

Table containing 'MANAGEMENT SERVICES' and 'OFFSHORE AND OVERSEAS' sections. It lists various international investment funds and their performance metrics.

Table containing 'UK LISTED' and 'OFFSHORE INVESTORS' sections. It provides details on UK-listed investment funds and offshore investment options.

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FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Price, and % Change.

Table of London Share Service, including sections for British Funds, Foreign Bonds & Rails, and American Stocks, with columns for Name, Price, and % Change.

OTHER OFFSHORE FUNDS

Table of Other Offshore Funds, listing various offshore investment funds with columns for Name, Price, and % Change.

Money Market Trust Funds

Table of Money Market Trust Funds, listing various trust funds with columns for Name, Price, and % Change.

Money Market Bank Accounts

Table of Money Market Bank Accounts, listing various bank accounts with columns for Name, Price, and % Change.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2128

AMERICANS - Contd

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like American Express, American International, American Overseas.

CANADIANS

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like Alcan, Bank of Montreal, Canadian National, Canadian Pacific.

BANKS, HP & LEASING

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like Abbey National, Bank of Scotland, British Airways, British Petroleum.

HIRE PURCHASE, LEASING, ETC.

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like Hire Purchase, Leasing, etc.

BEERS, WINES & SPIRITS

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like Carlsberg, Heineken, J & B, VVO.

BUILDING, TIMBER, ROADS

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like Bovis Lend Lease, Bovis Lend Lease, Bovis Lend Lease.

BUILDING, TIMBER, ROADS Contd

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like Bovis Lend Lease, Bovis Lend Lease, Bovis Lend Lease.

CHEMICALS, PLASTICS

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like ICI, ICI, ICI.

DRAPERY AND STORES

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like Debenhams, Debenhams, Debenhams.

BUILDING, TIMBER, ROADS

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like Bovis Lend Lease, Bovis Lend Lease, Bovis Lend Lease.

ELECTRICALS

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like British Telecom, British Telecom, British Telecom.

ENGINEERING - Contd

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like BAE Systems, BAE Systems, BAE Systems.

HOTELS AND CATERERS

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like Whitbread, Whitbread, Whitbread.

INDUSTRIALS (Misc.)

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like British Airways, British Airways, British Airways.

ENGINEERING - Contd

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like BAE Systems, BAE Systems, BAE Systems.

FOOD, GROCERIES, ETC

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like Asda, Asda, Asda.

HOTELS AND CATERERS

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like Whitbread, Whitbread, Whitbread.

INDUSTRIALS (Misc.)

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like British Airways, British Airways, British Airways.

INDUSTRIALS (Misc.) - Contd

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like British Airways, British Airways, British Airways.

INSURANCES

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like Abbey Life, Abbey Life, Abbey Life.

LEISURE

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like British Airways, British Airways, British Airways.

INDUSTRIALS (Misc.) - Contd

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like British Airways, British Airways, British Airways.

INSURANCES

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like Abbey Life, Abbey Life, Abbey Life.

LEISURE

Table with columns: Stock, Price, Div, Yld, P/E. Includes entries like British Airways, British Airways, British Airways.

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LONDON SHARE SERVICE

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LEISURE - Contd

Table listing leisure companies such as British Skyways, British Airways, and others with their respective share prices and changes.

PROPERTY

Table listing property-related companies like British Land, City of London Properties, and others.

TEXTILES - Contd

Table listing textile companies such as British Textiles, J. H. Rayner, and others.

TRUSTS, FINANCE, LAND - Contd

Table listing trusts, finance, and land companies like British Trustee, City of London, and others.

OIL AND GAS - Contd

Table listing oil and gas companies such as British Petroleum, Shell, and others.

MINES - Contd

Table listing mining companies like Anglo American, De Beers, and others.

MOTORS, AIRCRAFT TRADES

Table listing motor and aircraft trade companies.

Commercial Vehicles

Table listing commercial vehicle companies.

Components

Table listing component companies.

Garages and Distributors

Table listing garage and distributor companies.

NEWSPAPERS, PUBLISHERS

Table listing newspaper and publishing companies.

PAPER, PRINTING, ADVERTISING

Table listing paper, printing, and advertising companies.

SHIPPING

Table listing shipping companies.

SHOES AND LEATHER

Table listing shoes and leather companies.

SOUTH AFRICANS

Table listing South African companies.

TEXTILES

Table listing textile companies.

TOBACCO

Table listing tobacco companies.

TRUSTS, FINANCE, LAND

Table listing trusts, finance, and land companies.

Investment Trusts

Table listing investment trusts.

Finance, Land, etc

Table listing finance, land, and other companies.

OVERSEAS TRADERS

Table listing overseas traders.

PLANTATIONS

Table listing plantation companies.

MINES

Table listing mining companies.

Central Road

Table listing central road companies.

Eastern Road

Table listing eastern road companies.

Far West Road

Table listing far west road companies.

O.F.S.

Table listing O.F.S. companies.

Diamond and Platinum

Table listing diamond and platinum companies.

Central African

Table listing central African companies.

Finance

Table listing finance companies.

OIL AND GAS

Table listing oil and gas companies.

Overseas

Table listing overseas companies.

South African

Table listing South African companies.

Textiles

Table listing textile companies.

Other

Table listing other companies.

THIRD MARKET

Table listing third market companies.

Teas

Table listing tea companies.

Central Road

Table listing central road companies.

Eastern Road

Table listing eastern road companies.

Far West Road

Table listing far west road companies.

O.F.S.

Table listing O.F.S. companies.

Diamond and Platinum

Table listing diamond and platinum companies.

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OIL AND GAS

Table listing oil and gas companies.

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Table listing overseas companies.

South African

Table listing South African companies.

Textiles

Table listing textile companies.

Other

Table listing other companies.

NOTES

Stock Exchange dealing classifications are indicated to the right of security names. A, B, C, D, E, F, G, H, I, J, K, L, M, N, O, P, Q, R, S, T, U, V, W, X, Y, Z.

REGIONAL & IRISH STOCKS

Table listing regional and Irish stocks.

TRADITIONAL OPTIONS

Table listing traditional options.

Industrials

Table listing industrial companies.

Property

Table listing property companies.

Oils

Table listing oil companies.

Mines

Table listing mining companies.

Other

Table listing other companies.

This service is available to every customer... A selection of options traded in the London Stock Exchange Report Page.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar awaits jobs data

THE DOLLAR traded nervously in currency markets yesterday, with many investors staying on the sidelines ahead of US employment figures for November, due for release today. The mood of uncertainty provided little incentive to take out fresh positions.

Evidence that the US economy may not be growing as quickly as previously thought saw the dollar open in London below its overnight levels.

However, some traders pointed out that the US Federal Reserve Board is still likely to maintain a firm monetary stance, because US inflation - as measured by the fixed-weight deflator - has moved up from 3.5 p.c. in the first quarter of this year to 5 p.c. in the second and 5.1 p.c. in the third quarter.

In addition, investors are likely to require firm evidence of progress in solving the US twin trade and budget deficits before restoring fully their faith in the dollar.

The dollar closed at DM1.7825 from DM1.7350 and ¥121.50 compared with ¥121.90.

Elsewhere, it finished at SFR1.4530 from SFR1.4530 and FFfr5.9825 from FFfr5.9825. On the Bank of England figures, the dollar's exchange rate index fell from 92.6 to 92.2.

US leading economic indicators rose by 0.1 p.c. in October,

much in line with expectations, and had little effect on the currency.

Sterling finished unchanged on the day, its exchange rate index closed at the same level as the opening and last night's close at 78.3. The pound remained unimpressed by the high level of US interest rates, which currently make sterling based investments very attractive to overseas investors.

However, the pound appeared to pause for breath and failed to break through key resistance against the D-Mark at DM3.2150. Nevertheless, underlying sentiment is likely to remain bullish as long as investors are influenced by the determination of Mr Nigel Lawson, UK Chancellor, to keep sterling firm and to fight inflation with high interest rates.

The pound finished at \$1.8530, up from \$1.8505, but

ended slightly against the D-Mark to DM3.2100 from DM3.2125. It was also slightly weaker against the Japanese yen at ¥225.25 from ¥225.50. Elsewhere, it closed at FFfr10.9750 from FFfr10.9775, and SF2.6900, unchanged from Wednesday.

The French franc eased slightly against the D-Mark, but was little changed overall within the EMS. Activity was subdued ahead of the release of the US employment data. A lower than expected figure could depress the dollar and push the D-Mark firmer, thus putting pressure on the weaker members of the system. However, most traders expect the Bank of France to intervene if the franc comes under pressure. For the time being, the market remains relatively relaxed, and the Bank of France left its money market intervention rate unchanged.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Unit, Rate, % change, % change adjusted for divergence, Dividend %.

POUND SPOT-FORWARD AGAINST THE POUND

Table with columns: Dec 1, Day's spread, Close, One month, % p.a., Three months, % p.a., Six months, % p.a.

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

Table with columns: Dec 1, Day's spread, Close, One month, % p.a., Three months, % p.a., Six months, % p.a.

EURO CURRENCY INTEREST RATES

Table with columns: Dec 1, Short term, 7 days, 1 month, 3 months, 6 months, 1 year.

EXCHANGE CROSS RATES

Table with columns: Dec 1, £, \$, DM, Yen, Ffr, Sfr, Hfl, Lira, C\$.

FINANCIAL FUTURES

Gilt volume moves to March

MARCH BECAME the most active trading month in long-gilt futures on Liffe yesterday, with the market dominated by the rollover of positions from December to March delivery.

March long gilts opened higher at 95-12, but fell back to a low of 95-00, partly reflecting fears about rising inflation. The contract closed at 95-03.

Table with columns: Strike, Call-Settlements, Put-Settlements, Price, Bid, Ask, Last, Change.

Table with columns: Strike, Call-Settlements, Put-Settlements, Price, Bid, Ask, Last, Change.

Estimated volume total, Calls 1222 Puts 3015. Previous day's open lot, Calls 10790 Puts 12809.

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compared with 95-10 on Wednesday. Short sterling futures, for March delivery, also began on a firm note, at 87.07, and then weakened amid attempts to push the contract through 87.00. There was good support at this level however, and the contract finished at 87.00, against 87.02 previously. There were no new factors.

December US Treasury bond futures rose to 88-18 from 88-01 on Liffe, in subdued trading ahead of today's publication of US employment data for November.

Table with columns: Strike, Call-Settlements, Put-Settlements, Price, Bid, Ask, Last, Change.

Table with columns: Strike, Call-Settlements, Put-Settlements, Price, Bid, Ask, Last, Change.

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EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, Feb 89, Mar 89, Apr 89, May 89, Jun 89, Jul 89, Aug 89, Sep 89, Oct 89, Nov 89, Dec 89, Jan 90, Feb 90, Mar 90, Apr 90, May 90, Jun 90, Jul 90, Aug 90, Sep 90, Oct 90, Nov 90, Dec 90, Jan 91, Feb 91, Mar 91, Apr 91, May 91, Jun 91, Jul 91, Aug 91, Sep 91, Oct 91, Nov 91, Dec 91, Jan 92, Feb 92, Mar 92, Apr 92, May 92, Jun 92, Jul 92, Aug 92, Sep 92, Oct 92, Nov 92, Dec 92, Jan 93, Feb 93, Mar 93, Apr 93, May 93, Jun 93, Jul 93, Aug 93, Sep 93, Oct 93, Nov 93, Dec 93, Jan 94, Feb 94, Mar 94, Apr 94, May 94, Jun 94, Jul 94, Aug 94, Sep 94, Oct 94, Nov 94, Dec 94, Jan 95, Feb 95, Mar 95, Apr 95, May 95, Jun 95, Jul 95, Aug 95, Sep 95, Oct 95, Nov 95, Dec 95, Jan 96, Feb 96, Mar 96, Apr 96, May 96, Jun 96, Jul 96, Aug 96, Sep 96, Oct 96, Nov 96, Dec 96, Jan 97, Feb 97, Mar 97, Apr 97, May 97, Jun 97, Jul 97, Aug 97, Sep 97, Oct 97, Nov 97, Dec 97, Jan 98, Feb 98, Mar 98, Apr 98, May 98, Jun 98, Jul 98, Aug 98, Sep 98, Oct 98, Nov 98, Dec 98, Jan 99, Feb 99, Mar 99, Apr 99, May 99, Jun 99, Jul 99, Aug 99, Sep 99, Oct 99, Nov 99, Dec 99, Jan 00, Feb 00, Mar 00, Apr 00, May 00, Jun 00, Jul 00, Aug 00, Sep 00, Oct 00, Nov 00, Dec 00, Jan 01, Feb 01, Mar 01, Apr 01, May 01, Jun 01, Jul 01, Aug 01, Sep 01, Oct 01, Nov 01, Dec 01, Jan 02, Feb 02, Mar 02, Apr 02, May 02, Jun 02, Jul 02, Aug 02, Sep 02, Oct 02, Nov 02, Dec 02, Jan 03, Feb 03, Mar 03, Apr 03, May 03, Jun 03, Jul 03, Aug 03, Sep 03, Oct 03, Nov 03, Dec 03, Jan 04, Feb 04, Mar 04, Apr 04, May 04, Jun 04, Jul 04, Aug 04, Sep 04, Oct 04, Nov 04, Dec 04, Jan 05, Feb 05, Mar 05, Apr 05, May 05, Jun 05, Jul 05, Aug 05, Sep 05, Oct 05, Nov 05, Dec 05, Jan 06, Feb 06, Mar 06, Apr 06, May 06, Jun 06, Jul 06, Aug 06, Sep 06, Oct 06, Nov 06, Dec 06, Jan 07, Feb 07, Mar 07, Apr

WORLD STOCK MARKETS

Table with columns for stock names and prices, including sections for 'RANGE' and 'TES'.

AUSTRIA market data table with columns for stock names and prices.

FRANCE (continued) market data table with columns for stock names and prices.

GERMANY (continued) market data table with columns for stock names and prices.

ITALY (continued) market data table with columns for stock names and prices.

NETHERLANDS market data table with columns for stock names and prices.

SPAIN market data table with columns for stock names and prices.

SWITZERLAND market data table with columns for stock names and prices.

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FINLAND market data table with columns for stock names and prices.

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SWITZERLAND (continued) market data table with columns for stock names and prices.

CANADA market data table with columns for stock names and prices.

INDICES table with columns for index names and values.

NEW YORK DOW JONES table with columns for index values.

NEW YORK ACTIVE STOCKS table with columns for stock names and prices.

TOKYO - Most Active Stocks table with columns for stock names and prices.

Advertisement for 'ON BUSINESS IN LUXEMBOURG?' and 'Your FT hand delivered in Germany'.

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for stock symbols, prices, and changes. Includes a detailed note on dividend data and calculations.

هكذا من الأهل

OVER-THE-COUNTER

Needing national market, 3pm prices December 1

Table of Over-the-Counter prices for various stocks, including symbols, prices, and changes.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices with columns for stock symbols, prices, and changes.

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AMERICA

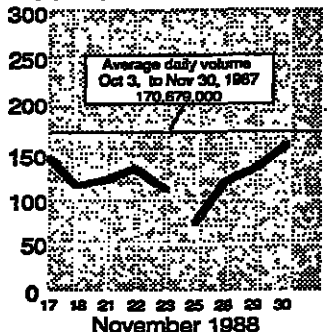
Economic uncertainty upsets Dow

Wall Street

UNCERTAINTY over whether the economy was slowing down or continuing its rate of growth saw stocks trading lower on Wall Street for the first time this week, writes Karen Zagor in New York.

Treasury's benchmark long bond up only 1/2 point to 9 3/4, a price at which it yielded 9.048 per cent. Federal Funds rose to 3 3/4 per cent as the Federal Reserve proved less generous in supplying liquidity than in the past few days.

Long-term interest rates were expected to remain relatively stable until the release of November's unemployment data today. Analysts do not anticipate an increase in the Federal discount rate unless payroll employment rises by more than 250,000.



Analysts had anticipated a pause in the stock market rally from mid-November lows. However, they said there was reason to believe that the trend of the market was still upward, given that eight of the previous nine sessions had closed higher.

The lower prices on the New York Exchange paralleled stock movements in Europe, where US shares traded lower amid scepticism that today's jobless figures would give support to the recent rally.

EUROPE

Switch from bearers buoys Zurich

EARLY gains on the main European bourses were trimmed by profit-taking, leaving a mixed picture at the close. Zurich benefited from continued speculation on possible share liberalisation, writes Our Markets Staff.

there was also a hint of nervousness before today's US employment data. The FTSE at mid-session rose 3.08 to 529.54 and the DAX ended off highs at 1,277.98, a gain of just 1.99.

Deutsche Bank rose DM3.80 to DM517.80 in anticipation of better 10-month figures, due in about two weeks' time, and the possibility of a rights issue to fund its expansion plans and stake up its capital ratios.

Dresdner came off 40 pf to DM295.80 after reporting a 1 per cent fall in its 10-month figures on Wednesday. The results were described as "rather disappointing" by one analyst, who added the bank's diversification plans did not entail anything radically new.

Electronics company Nixdorf, for which brokers have sharply downgraded their earnings forecasts, fell DM14 to DM313. Siemens, investigating the possibility of repairing a damaged Iranian nuclear reactor, rose DM1.50 to DM481.50.

In the capital goods sector, MAN rose DM4 to DM226 on news of good order inflow at steel trading subsidiary Ferrostaal. Mannesmann was up DM3.20 at DM193.10 on Wednesday's announcement that it would increase its investment budget by 50 per cent next year.

FRANKFURT ran into profit-taking after a firm start, leaving prices marginally higher. Most of the action was in the big liquid stocks and foreign buying helped to swell turnover to a modest DM2.5bn.

The stable dollar and Wall Street's better tone on Wednesday underpinned gains, but

traders said to be disenchanted by the Government's apparent lack of interest in supporting the currency. By early afternoon, however, the US currency had recovered to the previous day's level of Y121.55.

RJR Nabisco was again the most actively traded stock on the New York Stock Exchange, with mid-morning volume of 3.7m. Shares in the company slipped 3/4 to \$24, following an announcement that RJR had accepted an offer by Kohlberg, Kravis, Robert, the biggest US leveraged buy-out firm, of \$109 a share in cash and securities.

American Telephone and Telegraph, the world's largest telecommunications company, saw the second highest volume of shares traded after an announcement of a \$6.7bn tax charge, which would result in the company's first annual loss. The charge, which is to cover write-downs in the value of the company's obsolescent analogue switching equipment, had been forecast by the company, but AT&T's shares fell 3/4 to \$29.

General Cinema, one of the largest US cinema operators and the leading independent Pepsi-Cola bottler, picked up \$1 1/2 to \$23 1/2 after the announcement of a \$1.5bn acquisition of the company's soft-drink bottling business by PepsiCo.

The General Cinema news pushed shares higher in Neiman Marcus Group, the up-market US retailer, which surged 1 1/4 to \$16 1/4, and Cadbury Schweppes, the confectionery, soft drink and food producer, up 1 1/4 to \$64 1/2.

General Cinema is a leading shareholder in both companies and could be preparing to bid for one of them.

However, the acquisition had a less bullish effect on PepsiCo shares, which traded \$2 lower at \$38 1/2.

Canada

CONCERNS about rising interest rates faded as Toronto shares made small gains in thin early trading. Base metal issue rises offset falls by golds and industrials. Energy issues were mixed on a slight rise in the price of crude oil in New York. The composite index rose 3 1/2 to 3,298.0 on turnover of 4.9m shares.

West German bourses fell to DM55.8bn in November from DM51.8bn in October, the Federation of German Stock Exchanges said.

PARIS saw interest focus on holding company Occidental Générale as speculation grew that it would soon announce a significant acquisition.

The market as a whole remained lacklustre, however. The CAC General index rose 1.4 to 392.3 and the OMF 50 index finished 1.14 lower at 406.98. Any fears of an immediate rise in interest rates were quelled when the Bank of France left its key intervention rate unchanged at 7 1/2 per cent.

Occidental jumped FR19 to FR7812 on volume of about 60,000 shares. Thomson-CSF put on FR3.50 to FR201.50 after Wednesday's news of its venture with Aerospatiale.

AMSTERDAM was depressed towards the close by early falls on Wall Street and a decline in the dollar against the guilder. The CBS all-share index shed 0.3 to 99.1.

Holland America Line rose Fl 157 to Fl 1,350 on speculation about its net profit following the sale of its tourism business to Carnival Cruise Lines of the US, for which it says it will make a \$400m profit. Nedlloyd eased Fl 2.70 to Fl 236.80 after rising

steeply this week on suggestion it might become a bid target for Holland America.

MADRID succumbed to further profit-taking and the general index lost 0.91 to 280.66 in low volumes.

Union Explosivos Rio Tinto, reporting Pta 6.3bn profits for the first nine months against Pta 5.2bn in the same period last year, lost 9 points to 259 per cent of par. The profits rise came from an extraordinary profit of Pta 9.7bn, but this was an accounting item rather than a cash flow item - arising from the cancellation of debt obligations - and the company was thus actually in the red, said analysts.

MILAN was helped higher by foreign demand for blue chips and the Comit index ended 3.44 up at 592.36. Among insurers, La Fondiaria rose L650 to L70,000 and Unipol climbed L575 to L19,075 amid continued talk that the latter faced a possible hostile takeover.

STOCKHOLM was helped higher by recent positive corporate results, with the Affärsvärden index up 5.9 at 982.6. Asea B free shares rose SKr7 to SKr80 because ABB, which it owns jointly with Switzerland's Brown Boveri, released nine months profits slightly below forecasts.

BRUSSELS saw a continued small recovery in the shares of Fabrique Nationale and Gechem, which had plummeted in recent sessions in response to recapitalisation plans. FN added BF78 to BF628 and Gechem put on BF63 to BF678, both in active trading. The cash index lost 6.02 to 5,355.

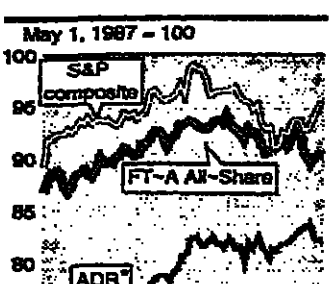
US institutions plump for ADRs

The units are overtaking home indices, writes Patrick Harverson

AMERICAN Depository Receipts are proving the flavour of the season among US institutions this autumn. In the past three months demand for ADRs, the packages of foreign shares sold directly to US investors on Wall Street, has risen sharply as US institutions look to non-US equities to provide the earnings potential lacking in New York.

ADR holders sold to London institutions. However, the Rascal issue saw an unusually large "low-in" of stock to the US after UK institutions began selling the shares as ADRs.

The dollar exchange rate has probably been the most influential factor in the recent renaissance of ADRs. September to November is the season when European companies report results and pay out dividends. The dollar's weakness against the main European currencies in this period meant American investors benefited from having their ADR dividends - which are based on local currency earnings - translated into dollars.



Another influence, said Mr Michael Howell, equities strategist with Salomon Brothers in London, has been the growing perception among US investors that nearly all the ADRs listed or quoted in New York are undervalued. The London market has been outperformed by New York this year, making UK stocks such as Glaxo and ICI look cheap against US issues.

The autumn promotional push in Europe launched by US stock exchanges has also helped. The London office of the NYSE, opened in October, was set up to persuade European corporations to launch ADRs and take advantage of greater US demand for European equities.

"US institutions have a growing appetite for non-US securities," said Mr Robert Britz of the NYSE. The statement is backed up by an October survey by Broadgate Consultants of the US showing that 68 per cent of US mutual funds interviewed preferred to invest in non-US equities through ADRs rather than directly via foreign markets.

ASIA PACIFIC

Nikkei dips lower on profit-taking

Tokyo

PROFIT-TAKING in large-volume issues and a shift of interest to recent laggards left share prices mixed in active trading, writes Michiko Nakamoto in Tokyo.

completely convinced. Yesterday's performance indicated to one analyst at least that "there is no cause for complacency in the market". The less optimistic position warns that higher interest rates are still a potential threat and that unemployment figures for Japan and the US expected today could well point to an inflationary trend.

A front page newspaper report that Chiyoda, a plant engineer, will participate in a big refinery construction project in Iran, together with several trading houses, sparked interest in these stocks, even though the story has been known for some time. Chiyoda advanced Y100 to Y925 and the trading houses concerned all posted gains, with Mitsui and Co firming Y15 to Y800, Mitsubishi Corp rising Y20 to Y1,370, Sumitomo adding Y20 to Y1,210 and Marubeni rising Y23 to Y773 in heavy trading.

Investors also focused on low-priced issues, particularly shipping companies which were seen as underpriced in comparison with steels and shipbuilders. They are also benefiting from an upturn in the tanker market, and improved profitability. Heavy trading drove Japan Line up Y40 to Y78, Nippon Yusen Y43 higher to Y559 and Mitsui

Roundup

THE OTHER main Asia Pacific markets closed mixed, with interest rate concerns still dictating events in Australia and Singapore.

AUSTRALIA fell for the fourth consecutive session as worries over interest rates and currencies overshadowed the overnight gains in New York. The All Ordinaries index dropped 15.0 to 1456.5, a six-month low, with mining stocks among the hardest hit.

Cadbury Schweppes rose further above the \$4.25-a-share offer from its UK parent,

adding 3 cents to A\$4.38 in active trade.

Woolworths fell 4 cents to A\$2.61 on confirmation that Industrial Equity, off 4 cents at A\$1.35, had a controlling stake in the retailer. Le Fort Capital Corp rose 5 cents to 55 cents on its first day of trading.

HONG KONG was led higher again by property stocks, with the Hang Seng index adding 8.73 to 2,968.03. Turnover was little changed from Wednesday, at HK\$1.17bn worth of shares against HK\$1.13bn.

In properties, Swire A was the day's most active stock, gaining 30 cents to HK\$1.9. Trading resumed in Sun Hung Kai Properties, up 30 cents at HK\$12.10, and New Town, 55 cents higher at HK\$6.40, after the news that Sun Hung Kai planned to privatise New Town.

SINGAPORE eased amid uncertainty over interest rates although turnover received a fillip from large block deals in specific stocks. The Straits Times industrial index gave up 2.02 to 1,003.47 and volume rose to 15.7m shares from 12.6m.

Hong Fok lost 9 cents in early trading after saying it had not sold its Fortress Tower office building in Hong Kong, but picked up later to end 2 cents higher at S\$1.58.

IFC EMERGING MARKETS INDICES

Table with columns: Market, No. of stocks, October 1988, % Change, PRICE, % Change, October 1988, % Change, TOTAL RETURN, % Change, October 1988, % Change. Rows include Latin America (Argentina, Brazil, Chile, Mexico), Asia (Korea, Malaysia, Taiwan, Thailand).

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with columns: NATIONAL AND REGIONAL MARKETS, US Dollar Index, Day's Change, Pound Sterling Index, Local Currency Index, Gross Div. Yield, US Dollar Index, Pound Sterling Index, Local Currency Index, 1988 High, 1988 Low, Year ago (approx). Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Pacific Basin, Euro-Pacific, North America, Europe Ex. UK, Pacific Ex. Japan, World Ex. US, World Ex. UK, World Ex. So. Af., World Ex. Japan, The World Index.

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